SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 28, 2022

DAVE & BUSTER'S ENTERTAINMENT, INC.

(Exact name of registrant as specified in its charter)

Delaware

35-2382255

001-35664 (State of (Commission File (IRS Employer incorporation) Number) Identification Number) 1221 S. Belt Line Rd., Suite 500 Coppell, TX 75019 (Address of principal executive offices) Registrant's telephone number, including area code: (214) 357-9588 Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the reporting obligation of the registrant under any of the following provisions: Written communications pursuant to Rule 425 under the Securities Act Soliciting material pursuant to Rule 14a-12 of the Exchange Act Pre-commencement communications pursuant to Rule 14d-2(b) Exchange Act Pre-commencement communications pursuant to Rule 13e-4(c) Exchange Act Securities registered pursuant to Section 12(b) of the Act: Title of each class Trading Symbol(s) Name of each exchange on which registered Common Stock \$0.01 par value **PLAY** NASDAQ Stock Market LLC Indicate by check mark whether the Registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company \square If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \square

Section 2 - Financial Information

Item 2.02. Results of Operations and Financial Condition.

The information contained in Item 2.02 of this Current Report on Form 8-K, including the Exhibit attached hereto, is being furnished and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. Furthermore, the information contained in Item 2.02 of this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended.

On March 28, 2022, Dave & Buster's Entertainment, Inc. (the "Company") issued a press release (the "Press Release") announcing results its fourth quarter and the year ended January 30, 2022. A copy of this Press Release is attached hereto as Exhibit 99.1.

Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

- 99.1 Press release dated March 28, 2022.
- 104 Cover Page Interactive Data File (the Cover Page Interactive Data File is embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DAVE & BUSTER'S ENTERTAINMENT, INC.

Date: March 28, 2022 By: /s/ Robert W. Edmund

Robert W. Edmund General Counsel, Secretary and

Senior Vice President of Human Resources



Dave & Buster's Reports Fourth Quarter 2021 and Full-Year Financial Results; Company Provides First Quarter FY 2022 Business Update and Outlook

DALLAS, Mar. 28, 2022 (GLOBE NEWSWIRE) -- Dave & Buster's Entertainment, Inc., (NASDAQ:PLAY), ("Dave & Buster's" or "the Company"), an owner and operator of entertainment and dining venues, today announced financial results for its fourth quarter and fiscal year ended January 30, 2022.

As of January 30, 2022, all of the Company's 142 stores in the United States and Puerto Rico were open, including 1 new store opened during the quarter. The Company's two Canadian stores were required by provincial mandate to temporarily close in early January. Both Canadian stores reopened in early Fiscal 2022.

Key Fourth Quarter 2021 Highlights

- · Revenue decreased by 1.2% from the fourth quarter of 2019 to \$343.1 million compared with \$116.8 million in the fourth quarter of 2020 and \$347.2 million in the fourth quarter of 2019
- · Comparable store sales declined 2.6% compared with the same period in 2019 excluding 14 stores located in markets that had vaccine mandates during the quarter. Including all stores, comparable store sales decreased 6.8% compared with the same period in 2019
- Net income totaled \$25.7 million, or \$0.52 per diluted share, compared with net loss of \$56.8 million, or \$(1.19) per share in the fourth quarter of 2020 and net income of \$25.0 million, or \$0.80 per diluted share in the fourth quarter of 2019
- Adjusted EBITDA increased 12.7% from the fourth quarter of 2019 to \$87.7 million, or 25.5% of revenue, compared with Adjusted EBITDA loss of \$16.0 million in the fourth quarter of 2020 and Adjusted EBITDA of \$77.8 million, or 22.4% of revenue in the fourth quarter of 2019
- During the fourth quarter, the Company redeemed \$55 million of 7.625% senior secured notes at 103% of principal, saving approximately \$4.2 million in annualized interest. The Company's net debt leverage ratio was approximately 1.2x as of January 30, 2022

Key Fiscal Year 2021 Highlights

- · Revenue decreased by 3.7% from fiscal year 2019 to \$1.30 billion compared with \$436.5 million in fiscal year 2020 and \$1.35 billion in fiscal year
- · Overall comparable store sales decreased 10.6% compared with the same period in 2019

- · Net income totaled \$108.6 million, or \$2.21 per diluted share, compared with net loss of \$207.0 million, or \$(4.75) per share in fiscal year 2020 and net income of \$100.3 million, or \$2.94 per diluted share in fiscal year 2019
- Adjusted EBITDA increased by 14.1% from fiscal year 2019 to \$351.7 million, or 27.0% of revenue, compared with Adjusted EBITDA loss of \$81.3 million in fiscal year 2020 and Adjusted EBITDA of \$308.2 million, or 22.8% of revenue in fiscal year 2019

"We are pleased to report strong fourth quarter and fiscal year financial results," said Kevin Sheehan, Dave & Buster's Board Chair and Interim Chief Executive Officer. "Fiscal 2021 was a demanding year but our store management teams – and all of our team members rose to the challenge working tirelessly to return our stores to fully operational status. Despite continuing headwinds from COVID-19 (including vaccine requirements in certain markets), we saw strong sales across our stores in fiscal 2021. We also generated a double-digit Adjusted EBITDA increase in the year driven, in part, by our strong focus on process improvement and lean initiatives across our business. This Company has significant upside potential and with our continued focus on innovation, growth and value creation, we are driving toward unlocking that value. We are optimistic about the future and look forward to sharing our ongoing progress with everyone."

Fourth Quarter 2021 Results

Total revenue of \$343.1 million increased 193.7% from \$116.8 million in the fourth quarter of 2020 and decreased 1.2% from \$347.2 million in the fourth quarter of 2019. Comparable store sales decreased 6.8% compared with the fourth quarter of 2019 (the Company has chosen to continue reporting comparable store sales versus 2019 in order to provide a more meaningful comparison). Walk-in comparable store sales increased 2.1% while Special Event comparable store sales declined 58.0% compared with the same period in 2019. Non-comparable store revenue totaled \$65.8 million compared with \$27.3 million in the fourth quarter of 2020.

Operating income totaled \$46.5 million, or 13.6% of revenue, compared with operating loss of \$54.0 million, or (46.3)% of revenue in the fourth quarter of 2020 and operating income \$37.6 million, or 10.8% of revenue in the fourth quarter of 2019.

Net income totaled \$25.7 million, or \$0.52 per diluted share, compared with net loss of \$56.8 million, or \$(1.19) per share in the fourth quarter of 2020 and net income of \$25.0 million, or \$0.80 per diluted share in the fourth quarter of 2019.

Adjusted EBITDA totaled a record \$87.7 million, or 25.5% of revenue, compared with Adjusted EBITDA loss of \$16.0 million, or (13.7)% of revenue in the fourth quarter of 2020 and Adjusted EBITDA of \$77.8 million, or 22.4% of revenue in the fourth quarter of 2019.

Store operating income before depreciation and amortization totaled \$101.1 million, or 29.5% of revenue, compared with store operating loss before depreciation and amortization of \$6.0 million, or (5.2)% of revenue in the fourth quarter of 2020 and store operating income before depreciation and amortization of \$96.3 million, or 27.7% of revenue in the fourth quarter of 2019.

Fiscal Year 2021 Results

Total revenue of \$1.30 billion increased 198.7% from \$436.5 million in fiscal year 2020 and decreased 3.7% from \$1.35 billion in fiscal year 2019. Comparable store sales decreased 10.6% compared with fiscal year 2019 (the Company has chosen to continue reporting comparable store sales versus 2019 in order to provide a more meaningful comparison). Walk-in comparable store sales declined 3.6% while Special Event comparable store sales declined 71.6% compared to 2019. Non-comparable store revenue totaled \$250.3 million compared with \$83.2 million in fiscal year 2020.

Operating income totaled \$187.2 million, or 14.4% of revenue, compared with operating loss of \$252.6 million, or (57.9)% of revenue in fiscal year 2020 and operating income \$148.1 million, or 10.9% of revenue in fiscal year 2019.

Net income totaled \$108.6 million, or \$2.21 per diluted share, compared with net loss of \$207.0 million, or \$(4.75) per share in fiscal year 2020 and net income of \$100.3 million, or \$2.94 per diluted share in fiscal year 2019.

Adjusted EBITDA totaled \$351.7 million, or 27.0% of revenue, compared with Adjusted EBITDA loss of \$81.3 million, or (18.6)% of revenue in fiscal year 2020 and Adjusted EBITDA of \$308.2 million, or 22.8% of revenue in fiscal year 2019.

Store operating income before depreciation and amortization totaled \$409.2 million, or 31.4% of revenue, compared with store operating loss before depreciation and amortization of \$55.3 million, or (12.7)% of revenue in fiscal year 2020 and store operating income before depreciation and amortization of \$369.0 million, or 27.2% of revenue in fiscal year 2019.

Balance Sheet, Liquidity and Cash Flow

The Company generated approximately \$84.6 million in operating cash flow during the fourth quarter, ending the quarter with \$25.9 million in cash and approximately \$492.5 million of availability under its \$500 million revolving credit facility, net \$7.5 million in letters of credit.

Total long-term debt consisting of 7.625% senior secured notes maturing in 2025, totaled \$440 million at January 30, 2022. As part of its ongoing capital allocation strategy, the Company redeemed \$55 million of its senior secured notes during the fourth quarter utilizing a redemption option in the Company's October 2020 indenture agreement, resulting in annualized interest savings of approximately \$4.2 million.

The Company's net debt leverage ratio was approximately 1.2x as of January 30, 2022.

First Quarter 2022 Business Update and Outlook

The Company's business has strengthened through the first eight weeks of the first quarter, during which comparable store sales increased 5.4% compared with the same period in 2019. Walk-in comparable store sales increased 9.1% while Special Event comparable store sales declined 42.0% for the eightweek period compared with 2019.

Annual Report on Form 10-K Available

The Company's Annual Report on Form 10-K, available at www.sec.gov and at the Company's investor relations website, contains a thorough review of its financial results for the fourth quarter and fiscal year ended January 30, 2022.

Investor Conference Call and Webcast

Management will hold a conference call to report these results on Tuesday, March 29, 2022 at 7:30 a.m. Central Time (8:30 a.m. Eastern Time). The conference call can be accessed over the phone by dialing (720) 543-0302 or toll-free (888) 224-1005. A replay will be available after the call for one year beginning at 10:30 a.m. Central Time (11:30 a.m. Eastern Time) and can be accessed by dialing (412) 317-6671 or toll-free (844) 512-2921; the passcode is 1540828. Additionally, a live and archived webcast of the conference call will be available under the Investor Relations section at www.daveandbusters.com.

About Dave & Buster's Entertainment, Inc.

Founded in 1982 and headquartered in Coppell, Texas, Dave & Buster's Entertainment, Inc., is the owner and operator of 144 venues in North America that combine entertainment and dining and offer customers the opportunity to "Eat Drink Play and Watch," all in one location. Dave & Buster's offers a full menu of entrées and appetizers, a complete selection of alcoholic and non-alcoholic beverages, and an extensive assortment of entertainment attractions centered around playing games and watching live sports and other televised events. Dave & Buster's currently has stores in 40 states, Puerto Rico, and Canada.

Forward-Looking Statements

The Company cautions that this release contains forward-looking statements, including, without limitation, statements relating to the impact on our business and operations of the coronavirus pandemic. These forward-looking statements involve risks and uncertainties and, consequently, could be affected by the uncertain and unprecedented impact of the pandemic and new coronavirus variants on our business and operations and the related impact on our liquidity needs; our ability to continue as a going concern; our ability to obtain waivers, and thereafter continue to satisfy covenant requirements, under our revolving credit facility; our ability to access other funding sources; the implementation and duration of government-mandated and voluntary shutdowns and restrictions; the speed with which our stores safely can be reopened and fully operated and the level of customer demand following reopening and full operations; the economic impact of the pandemic and related disruptions on the communities we serve; our overall level of indebtedness; general business and economic conditions, including as a result of the pandemic; the impact of competition; the seasonality of the Company's business; adverse weather conditions; future commodity prices; guest and employee complaints and litigation; fuel and utility costs; labor costs and availability; changes in consumer and corporate spending, including as a result of the pandemic; changes in demographic trends; changes in governmental regulations; unfavorable publicity, our ability to open new stores, and acts of God. Accordingly, actual results may differ materially from the forward-looking statements, and the Company therefore cautions you against relying on such forward-looking statements. Dave & Buster's intends these forward-looking statements to speak only as of the time of this release and does not undertake to update or revise them as more appropriate information becomes available, except as required by law.

*Non-GAAP Measures

To supplement its consolidated financial statements, which are prepared and presented in accordance with GAAP, the Company uses the following non-GAAP financial measures: EBITDA, EBITDA margin, Adjusted EBITDA, Adjusted EBITDA margin, Store operating income before depreciation and amortization, and store operating income before depreciation and amortization margin (collectively the "non-GAAP financial measures"). The presentation of this financial information is not intended to be considered in isolation or as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP. The Company uses these non-GAAP financial measures for financial and operational decision making and as a means to evaluate period-to-period comparisons. The Company believes that they provide useful information about operating results, enhance the overall understanding of our operating performance and future prospects, and allow for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP measures used by the Company in this press release may be different from the measures used by other companies.

DAVE & BUSTER'S ENTERTAINMENT, INC. Condensed Consolidated Balance Sheets (in thousands)

ASSETS	January 30, 202	2 January 31, 2021
	(audited)	(audited)
Current assets:		
Cash and cash equivalents	\$ 25,9	
Other current assets	119,6	
Total current assets	145,5	71 118,871
Property and equipment, net	778,5	97 815,027
Operating lease right of use assets	1,037,1	97 1,037,569
Intangible and other assets, net	384,4	25 381,357
Total assets	\$ 2,345,7	90 \$ 2,352,824
LIABILITIES AND STOCKHOLDERS' EQUITY		
Total current liabilities	\$ 311,5	15 \$ 271,636
Operating lease liabilities	1,277,5	39 1,267,791
Other long-term liabilities	49,8	81 63,777
Long-term debt, net	431,3	95 596,388
Stockholders' equity	275,4	60 153,232
Total liabilities and stockholders' equity	\$ 2,345,7	90 \$ 2,352,824
5		

DAVE & BUSTER'S ENTERTAINMENT, INC. Consolidated Statements of Operations (Unaudited) (in thousands, except share and per share amounts)

	13 Weeks Ended				13 Weeks En	ded	13 Weeks Ended		
		January 30), 2022		January 31, 2	2021	February 2, 2020		
Food and beverage revenues	\$	120,126	35.0%	\$	40,233	34.4%	\$	152,797	44.0%
Amusement and other revenues		222,976	65.0%		76,588	65.6%		194,361	56.0%
Total revenues		343,102	100.0%		116,821	100.0%		347,158	100.0%
Cost of food and beverage (as a percentage of food									
and beverage revenues)		32,757	27.3%		12,540	31.2%		39,124	25.6%
Cost of amusement and other (as a percentage of									
amusement and other revenues)		22,119	9.9%		7,701	10.1%		20,659	10.6%
Total cost of products		54,876	16.0%		20,241	17.3%		59,783	17.2%
Operating payroll and benefits		77,366	22.5%		32,278	27.6%		83,005	23.9%
Other store operating expenses		109,778	32.0%		70,327	60.3%		108,097	31.2%
General and administrative expenses		17,836	5.2%		11,628	10.0%		20,422	5.9%
Depreciation and amortization expense		33,974	9.9%		33,893	29.0%		35,234	10.1%
Pre-opening costs		2,723	0.8%		2,495	2.1%		3,001	0.9%
Total operating costs		296,553	86.4%		170,862	146.3%		309,542	89.2%
Operating income (loss)		46,549	13.6%		(54,041)	-46.3%		37,616	10.8%
Interest expense, net		11,939	3.5%		14,399	12.3%		6,166	1.7%
Loss on debt extinguishment / refinancing		2,788	0.8%	_	<u> </u>	0.0%			0.0%
Income (loss) before provision (benefit) for									
income taxes		31,822	9.3%		(68,440)	-58.6%		31,450	9.1%
Provision (benefit) for income taxes		6,172	1.8%		(11,655)	-10.0%		6,468	1.9%
Net income (loss)	\$	25,650	7.5%	\$	(56,785)	-48.6%	\$	24,982	7.2%
Net income (loss) per share:									
Basic	\$	0.53		\$	(1.19)		\$	0.82	
Diluted	\$	0.52		\$	(1.19)		\$	0.80	
Weighted average shares used in per share calculations:					(-1-2)				
Basic shares	1	8,416,687			47,644,062		21	0,584,360	
Diluted shares		9,268,800			47,644,062			1,158,919	
Diffuted shares	4	9,208,800			47,044,002		3.	1,138,919	
Other information:									
Company-owned stores at end of period		144			140			136	
Store operating weeks in the period		1,857			1,240			1,757	
Total revenue per store operating weeks in the		-,,			-,			-,	
period	\$	185		\$	94		\$	198	

The following table sets forth a reconciliation of net income to EBITDA and Adjusted EBITDA for the periods shown:

	13 Weeks Ended January 30, 2022			13 Weeks En	ıded	13 Weeks Ended		
				January 31,	2021	February 2, 2020		
Net income (loss)	\$	25,650	7.5% \$	(56,785)	-48.6% \$	24,982	7.2%	
Add back: Interest expense, net		11,939		14,399		6,166		
Loss on debt extinguishment /								
refinancing		2,788		-		-		
Provision (benefit) for income taxes		6,172		(11,655)		6,468		
Depreciation and amortization expense		33,974		33,893		35,234		
EBITDA		80,523	23.5%	(20,148)	-17.2%	72,850	21.0%	
Add back: Loss on asset disposal		758		36		529		
Impairment of long-lived assets and								
lease termination costs		912		-		-		
Share-based compensation		2,536		1,641		1,378		
Pre-opening costs		2,723		2,495		3,001		
Severance and other costs		207		(69)		8		
Adjusted EBITDA	\$	87,659	25.5% \$	(16,045)	-13.7% \$	77,766	22.4%	

The following table sets forth a reconciliation of operating income to store operating income before depreciation and amortization for the periods shown:

	13 Weeks Ended January 30, 2022				13 Weeks Ended January 31, 2021			13 Weeks Ended February 2, 2020		
		<u> </u>			,			,		
Operating income (loss)	\$	46,549	13.6%	\$	(54,041)	-46.3%	\$	37,616	10.8%	
Add back: General and administrative expenses		17,836			11,628			20,422		
Depreciation and amortization expense		33,974			33,893			35,234		
Pre-opening costs		2,723			2,495			3,001		
Store operating income (loss) before depreciation				-						
and amortization	\$	101,082	29.5%	\$	(6,025)	-5.2%	\$	96,273	27.7%	

DAVE & BUSTER'S ENTERTAINMENT, INC. Consolidated Statements of Operations (in thousands, except share and per share amounts)

	52 Weeks Ended				52 Weeks Er	nded		52 Weeks Ended		
		January	30, 2022		January 31,	2021		February 2, 2020		
Food and beverage revenues	ø	436,637	33.5%	ø	150 501	36.5%	ø	563,576	41.6%	
Amusement and other revenues	\$	-	66.5%	Ф	159,501	63.5%	Ф	791,115	58.4%	
		867,419		_	277,011					
Total revenues		1,304,056	100.0%		436,512	100.0%		1,354,691	100.0%	
Cost of food and beverage (as a percentage of food										
and beverage revenues)		119,123	27.3%		45,207	28.3%		148,196	26.3%	
Cost of amusement and other (as a percentage of										
amusement and other revenues)		85,848	9.9%		29,698	10.7%		85,115	10.8%	
Total cost of products		204,971	15.7%		74,905	17.2%		233,311	17.2%	
Operating payroll and benefits		287,263	22.0%		117,475	26.9%		322,970	23.8%	
Other store operating expenses		402,661	30.9%		299,464	68.6%		429,431	31.8%	
General and administrative expenses		75,501	5.8%		47,215	10.8%		69,469	5.1%	
Depreciation and amortization expense		138,329	10.6%		138,789	31.8%		132,460	9.8%	
Pre-opening costs		8,150	0.6%		11,276	2.6%		18,971	1.4%	
Total operating costs		1,116,875	85.6%		689,124	157.9%		1,206,612	89.1%	
Operating income (loss)		187,181	14.4%		(252,612)	-57.9%		148,079	10.9%	
Interest expense, net		53,910	4.2%		36,890	8.4%		20,937	1.5%	
Loss on debt extinguishment / refinancing		5,617	0.4%		904	0.2%		-	0.0%	
Income (loss) before provision (benefit) for										
income taxes		127,654	9.8%		(290,406)	-66.5%		127,142	9.4%	
Provision (benefit) for income taxes		19,014	1.5%		(83,432)	-19.1%		26,879	2.0%	
Net income (loss)	\$	108,640	8.3%	\$	(206,974)	-47.4 [%]	\$	100,263	7.4%	
Net income (loss) per share:										
Basic	\$	2.26		\$	(4.75)		\$	3.00		
Diluted	\$	2.21		\$	(4.75)		\$	2.94		
Weighted average shares used in per share										
calculations:										
Basic shares	4	48,142,090			43,549,887		2	33,450,217		
Diluted shares	4	49,263,720			43,549,887		3	34,099,378		
Other information:										
Company-owned stores at end of period		144			140			136		
Store operating weeks in the period		7,161			3,922			6,769		
Total revenue per store operating weeks in the	d)	102		ø	111		ø	200		
period	\$	182		\$	111		\$	200		

The following table sets forth a reconciliation of net income to EBITDA and Adjusted EBITDA for the periods shown:

	52 Weeks Ended January 30, 2022			52 Weeks I	Ended	52 Weeks Ended February 2, 2020		
				January 31	, 2021			
Net income (loss)	\$	108,640		8.3% \$	(206,974)	-47.4% \$	100,263	7.4%
Add back: Interest expense, net	Ψ	53,910		0.570 φ	36,890	- - -7. - -70 4	20,937	7.470
Loss on debt extinguishment /								
refinancing		5,617			904		-	
Provision (benefit) for income taxes		19,014			(83,432)		26,879	
Depreciation and amortization expense		138,329			138,789		132,460	
EBITDA		325,510		25.0%	(113,823)	-26.1%	280,539	20.7%
Add back: Loss on asset disposal		1,392			577		1,813	
Impairment of long-lived assets and								
lease termination costs		912			13,727		-	
Share-based compensation		12,472			6,985		6,857	
Pre-opening costs		8,150			11,276		18,971	
Other costs		3,289			(15)		42	
Adjusted EBITDA	\$	351,725		27.0% \$	(81,273)	-18.6%	308,222	22.8%

The following table sets forth a reconciliation of operating income to store operating income before depreciation and amortization for the periods shown:

	52 Weeks Ended January 30, 2022			 52 Weeks		52 Weeks Ended February 2, 2020		
		January 50,	2022	 January 3	1, 2021	rebruary 2,	2020	
Operating income (loss)	\$	187,181	14.4%	\$ (252,612)	-57.9% \$	148,079	10.9%	
Add back: General and administrative expenses		75,501		47,215		69,469		
Depreciation and amortization expense		138,329		138,789		132,460		
Pre-opening costs		8,150		11,276		18,971		
Store operating income (loss) before depreciation				_				
and amortization	\$	409,161	31.4%	\$ (55,332)	-12.7% \$	368,979	27.2%	

For Investor Relations Inquiries:

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