
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

- QUARTERLY REPORT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT FOR THE QUARTER ENDED OCTOBER 30, 2005.**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES ACT OF 1934 FOR THE TRANSACTION PERIOD FROM _____ TO _____ FOR THE QUARTERLY PERIOD ENDED OCTOBER 30, 2005.**

Commission file number: 0-25858

Dave & Buster's Inc.

(Exact Name of Registrant as Specified in Its Charter)

MISSOURI
(State of Incorporation)

43-1532756
(I.R.S. Employer Identification No.)

2481 Manana Drive
Dallas, Texas
(Address of Principle Executive Offices)

75220
(Zip Code)

Registrant's telephone number, including area code: **(214) 357-9588**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of the Issuer's common stock, \$.01 par value, outstanding as of December 7, 2005 was 14,292,500 shares.

Dave & Buster's, Inc.

Form 10-Q

TABLE OF CONTENTS

PART I FINANCIAL INFORMATION

| | |
|--|----|
| Item 1 Consolidated Financial Statements (Unaudited) | 3 |
| Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations | 15 |
| Item 3 Quantitative and Qualitative Disclosures About Market Risk | 23 |
| Item 4 Controls and Procedures | 23 |

PART II OTHER INFORMATION

| | |
|---|----|
| Item 6 Exhibits | 25 |
| SIGNATURES | 26 |
| Computation of Ratio of Earnings to Fixed Charges | |
| Rule 13a-14(a)/15d-14(a) Certifications | |
| Section 1350 Certifications | |

Part I. FINANCIAL INFORMATION**Item 1. CONSOLIDATED FINANCIAL STATEMENTS**

DAVE & BUSTER'S, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share amounts)
(unaudited)

| | 13 Weeks Ended | | 39 Weeks Ended | |
|---|---------------------|--|---------------------|--|
| | October 30, 2005 | October 31, 2004 (As restated, Note 2) | October 30, 2005 | October 31, 2004 (As restated, Note 2) |
| Food and beverage revenues | \$ 58,212 | \$ 45,395 | \$ 179,982 | \$ 141,446 |
| Amusements and other revenues | 47,433 | 38,648 | 152,227 | 127,407 |
| Total revenues | 105,645 | 84,043 | 332,209 | 268,853 |
| Cost of food and beverage | 14,321 | 11,290 | 44,338 | 35,064 |
| Cost of amusement and other | 6,537 | 4,737 | 18,723 | 15,967 |
| Total cost of products | 20,858 | 16,027 | 63,061 | 51,031 |
| Operating payroll and benefits | 31,590 | 24,745 | 96,665 | 77,218 |
| Other store operating expenses | 37,530 | 27,356 | 110,339 | 84,625 |
| General and administrative expense | 7,819 | 6,257 | 22,715 | 18,356 |
| Depreciation and amortization | 9,934 | 8,089 | 31,992 | 24,484 |
| Preopening expenses | 1,495 | 876 | 2,377 | 1,012 |
| Total costs and expenses | 109,226 | 83,350 | 327,149 | 256,726 |
| Operating income (loss) | (3,581) | 693 | 5,060 | 12,127 |
| Interest expense, net | 1,458 | 832 | 4,892 | 3,412 |
| Income (loss) before provision for income taxes | (5,039) | (139) | 168 | 8,715 |
| Provision (benefit) for income taxes | (1,839) | (51) | 62 | 3,001 |
| Net income (loss) | \$ (3,200) | \$ (88) | \$ 106 | \$ 5,714 |
| Net income (loss) per share – basic | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.43 |
| Net income (loss) per share – diluted | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.41 |
| Weighted average shares outstanding: | | | | |
| Basic | 13,657 | 13,381 | 13,562 | 13,302 |
| Diluted | 13,657 | 13,381 | 14,249 | 14,046 |

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands, except share amounts)
(unaudited)

| | October 30, 2005 | January 30, 2005 |
|--|---------------------|---------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 1,860 | \$ 7,624 |
| Inventories | 31,094 | 28,935 |
| Prepaid expenses | 13,922 | 3,034 |
| Other current assets | 2,872 | 2,612 |
| Total current assets | 49,748 | 42,205 |
| Property and equipment, net | 345,105 | 331,478 |
| Other assets and deferred charges | 21,767 | 23,725 |
| Total assets | <u>\$ 416,620</u> | <u>\$ 397,408</u> |
| Liabilities and Stockholders' Equity | | |
| Current liabilities: | | |
| Current installments of long-term debt (Note 4) | \$ 9,167 | \$ 7,792 |
| Accounts payable | 24,165 | 12,146 |
| Accrued liabilities | 20,164 | 18,119 |
| Income taxes payable | 1,350 | 5,802 |
| Deferred income taxes | 5,851 | 6,002 |
| Total current liabilities | 60,697 | 49,861 |
| Deferred income taxes | 5,032 | 4,959 |
| Deferred rent liability | 66,048 | 63,113 |
| Other liabilities | 3,212 | 2,179 |
| Long-term debt, less current installments (Note 4) | 81,194 | 80,351 |
| Commitments and contingencies (Note 6) | | |
| Stockholders' equity: | | |
| Preferred stock, 10,000,000 authorized; none issued | — | — |
| Common stock, \$0.01 par value, 50,000,000 authorized; 13,693,917 and 13,452,267 shares issued and outstanding as of October 30, 2005 and January 30, 2005, respectively | 137 | 135 |
| Paid-in capital | 124,948 | 122,173 |
| Restricted stock awards | 1,998 | 1,454 |
| Accumulated comprehensive income | 290 | 225 |
| Retained earnings | 74,910 | 74,804 |
| | 202,283 | 198,791 |
| Less treasury stock, at cost, 175,000 shares | 1,846 | 1,846 |
| Total stockholders' equity | 200,437 | 196,945 |
| Total liabilities and stockholders' equity | <u>\$ 416,620</u> | <u>\$ 397,408</u> |

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
DAVE & BUSTER'S, INC.
(in thousands)
(unaudited)

| | Common Stock | | Paid-in Capital | Restricted Stock | Accumulated Other Comprehensive Income | Retained Earnings | Treasury Stock | Total |
|--|--------------|--------|--------------------|---------------------|---|----------------------|-------------------|-----------|
| | Shares | Amount | | | | | | |
| Balance, January 30, 2005 | 13,452 | \$135 | \$122,173 | \$1,454 | \$ 225 | \$74,804 | \$(1,846) | \$196,945 |
| Net earnings | ¾ | ¾ | ¾ | ¾ | ¾ | 106 | ¾ | 106 |
| Unrealized foreign currency translation gain (loss) | ¾ | ¾ | ¾ | ¾ | 65 | ¾ | ¾ | 65 |
| Comprehensive income | ¾ | ¾ | ¾ | ¾ | ¾ | ¾ | ¾ | 171 |
| Stock option exercises | 242 | 2 | 1,998 | ¾ | ¾ | ¾ | ¾ | 2,000 |
| Tax benefit related to stock option exercises | ¾ | ¾ | 777 | ¾ | ¾ | ¾ | ¾ | 777 |
| Amortization of restricted stock awards | ¾ | ¾ | ¾ | 544 | ¾ | ¾ | ¾ | 544 |
| Balance, October 30, 2005 | 13,694 | \$137 | \$124,948 | \$1,998 | \$ 290 | \$74,910 | \$(1,846) | \$200,437 |

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

| | 39 Weeks Ended | |
|---|---------------------|--|
| | October 30, 2005 | October 31, 2004 (As restated, Note 2) |
| Cash flows from operating activities: | | |
| Net income | \$ 106 | \$ 5,714 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 31,992 | 24,484 |
| Deferred income tax expense/(benefit) | (78) | (2,086) |
| Tax benefit related to stock option exercises | 777 | 525 |
| Amortization of restricted stock awards | 544 | 386 |
| Warrants related to convertible debt | 192 | 191 |
| Other, net | 33 | 141 |
| Changes in operating assets and liabilities | | |
| Inventories | (2,160) | (1,638) |
| Prepaid expenses | (10,888) | (1,459) |
| Other current assets | (260) | 1,303 |
| Other assets and deferred charges | 3,591 | 1,548 |
| Accounts payable | 7,632 | 354 |
| Accrued liabilities | 2,045 | 2,648 |
| Income taxes payable | (4,452) | (2,533) |
| Deferred rent liability | 2,935 | (1,638) |
| Other liabilities | 1,033 | 3,677 |
| Net cash provided by operating activities | 33,042 | 31,617 |
| Cash flows from investing activities: | | |
| Capital expenditures | (41,870) | (28,721) |
| Business acquisition | — | (4,742) |
| Proceeds from sales of property and equipment | 198 | 519 |
| Other investing activities | (1,158) | 86 |
| Net cash used in investing activities | (42,830) | (32,858) |
| Cash flows from financing activities: | | |
| Borrowings under long-term debt | 22,000 | 7,250 |
| Repayments of long-term debt | (19,974) | (6,417) |
| Proceeds from exercises of stock options | 1,998 | 2,104 |
| Net cash provided by financing activities | 4,024 | 2,937 |
| Increase (decrease) in cash and cash equivalents | (5,764) | 1,696 |
| Beginning cash and cash equivalents | 7,624 | 3,897 |
| Ending cash and cash equivalents | \$ 1,860 | \$ 5,593 |
| Supplemental disclosures of cash flow information: | | |
| Cash paid for income taxes – net of refunds | \$ 11,669 | \$ 6,992 |
| Cash paid for interest, net of amounts capitalized | \$ 3,126 | \$ 3,063 |

See accompanying notes to consolidated financial statements.

DAVE & BUSTER'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
October 30, 2005
(dollars in thousands, except per share amounts)
(unaudited)

Note 1: Summary of Significant Accounting Policies

Basis of Presentation – Dave & Buster's, Inc., a Missouri corporation, is a leading operator of large format, high-volume regional entertainment complexes. The Company's one industry segment is the ownership and operation of restaurant/entertainment complexes (a "Complex" or "Store") under the names "Dave & Buster's" and "Jillian's," which are principally located in the United States and Canada. The unaudited consolidated financial statements include the accounts of Dave & Buster's, Inc. and all wholly-owned subsidiaries (the "Company"). All material intercompany accounts and transactions have been eliminated in consolidation. No entities are currently consolidated due to control through operating agreements, financing agreements, or as the primary beneficiary of a variable interest entity. In our opinion, all adjustments (consisting solely of normal recurring adjustments) necessary for a fair statement of the results for the interim periods presented have been included.

Our quarterly financial data should be read in conjunction with our consolidated financial statements for the year ended January 30, 2005, (including the notes thereto), set forth in Dave & Buster's, Inc.'s Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on April 14, 2005. The results of operations for the thirteen-week period and for the thirty-nine-week period ended October 30, 2005, are not necessarily indicative of the results that may be achieved for the entire 52-week fiscal year ended January 29, 2006.

Reclassifications – Certain previously reported amounts have been reclassified to conform to the current presentation.

Use of Estimates – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Cash and Cash Equivalents – The Company considers amounts receivable from credit card companies and all highly liquid temporary investments with original maturities of three months or less to be cash equivalents.

Inventories – Food and beverage and merchandise inventories are reported at the lower of cost or market determined on a first-in, first-out method. Smallware supplies inventories, consisting of china, glassware and kitchen utensils, are capitalized at the store opening date, or when the smallware inventory is increased due to changes in our menu, and are reviewed periodically for valuation. Smallware replacements are expensed as incurred. Inventories consist of the following:

| | October 30, 2005 | January 30, 2005 |
|--------------------|---------------------|---------------------|
| Food and beverage | \$ 2,416 | \$ 2,249 |
| Merchandise | 2,741 | 2,467 |
| Smallware supplies | 18,383 | 17,535 |
| Other | 7,554 | 6,684 |
| | <u>\$ 31,094</u> | <u>\$ 28,935</u> |

Prepaid Expenses – Prepaid expenses consist of the following:

| | October 30, 2005 | January 30, 2005 |
|--------------|---------------------|---------------------|
| Income taxes | \$ 7,719 | \$ ¾ |
| Marketing | 2,909 | ¾ |
| Insurance | 875 | 1,278 |
| Other | 2,419 | 1,756 |
| | <u>\$ 13,922</u> | <u>\$ 3,034</u> |

Table of Contents

Prepaid income taxes consist of the excess of tax payments for the fiscal year over the estimated liability based on year-to-date operating results. Prepaid marketing expenses consist of payments made to vendors for advertising and promotional goods and services that have an expected benefit during the remainder of the fiscal year.

Property and Equipment – Property and equipment are recorded at cost. Expenditures that substantially increase the useful lives of the property and equipment are capitalized, whereas costs incurred to maintain the appearance and functionality of such assets are charged to repair and maintenance expense. Interest and rent costs incurred during construction are capitalized and depreciated based on the estimated useful life of the underlying asset. Interest costs capitalized during the construction of facilities in the thirteen weeks and the thirty-nine weeks ended October 30, 2005 and October 31, 2004 were \$247, \$494, \$340 and \$756, respectively. Property and equipment, excluding most games, are depreciated using the straight-line method over the estimated useful life of the assets. Games are generally depreciated on the 150 percent declining-balance method over the estimated useful life of the assets. Reviews are performed regularly to determine whether facts or circumstances exist that indicate the carrying values of our property and equipment are impaired. We assess the recoverability of our property and equipment by comparing the projected future undiscounted net cash flows associated with these assets to their respective carrying amounts. Impairment, if any, is based on the excess of the carrying amount over the estimated fair market value of the assets.

Income Taxes – We use the liability method which recognizes the amount of current and deferred taxes payable or refundable at the date of the financial statements as a result of all events that are recognized in the financial statements and as measured by the provisions of enacted tax laws.

Stock-Based Compensation – In June 2005, our stockholders approved the adoption of the Dave & Buster’s 2005 Long-Term Incentive Plan (“2005 Incentive Plan”). The 2005 Incentive Plan is similar in purpose to, and replaced, our previously adopted Dave & Buster’s 1995 Stock Incentive Plan and Dave & Buster’s 1996 Stock Option Plan for Outside Directors. There will be no further awards or grants under those previously adopted plans, although outstanding awards and grants under those plans will remain in effect pursuant to their terms. The 2005 Incentive Plan is a stock-based long-term incentive plan, which provides for the granting of incentive stock options, non-qualified stock options, restricted stock awards, and stock appreciation rights to officers, non-employee directors and employees of the Company. A maximum of 600,000 shares of our common stock are reserved for issuance under the 2005 Incentive Plan. Lapsed, forfeited or canceled options, stock appreciation rights, or restricted stock awards do not count against these limits and can be regranted.

In July 2005, we granted 211,250 shares of restricted common stock to officers and directors. The restricted shares vest over a period from date of grant through the end of fiscal year 2007 subject to the achievement of specified performance criteria established by the Compensation Committee of the Board of Directors as described in the 2005 Incentive Plan.

We have elected to follow recognition and measurement principles of Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* (APB No. 25), in accounting for stock-based awards to our employees and directors. Under APB No. 25, if the exercise price of an employee’s stock options equals or exceeds the market price of the underlying stock on the date of grant, no compensation expense is recognized.

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 123R, *Share-Based Payment*. SFAS No. 123R is a revision of SFAS No. 123, *Accounting for Stock Based Compensation*, and supersedes APB 25. Among other items, SFAS 123R eliminates the use of APB 25 and the intrinsic value method of accounting, and requires companies to recognize in the financial statements the cost of employee services received in exchange for awards of equity instruments, based on the grant date fair value of those awards. The effective date of SFAS 123R is the first fiscal year beginning after June 15, 2005, which is the Company’s 2006 fiscal year. The Company currently expects to adopt SFAS 123R using the “modified prospective” method. Under the modified prospective method, compensation cost is recognized in the financial statements beginning with the effective date, based on the requirements of SFAS 123R for all share-based payments granted after that date, and based on the requirements of SFAS 123 for all unvested awards granted prior to the effective date of SFAS 123R. Financial information for periods prior to the date of adoption of SFAS 123R would not be restated. The Company currently utilizes a standard option pricing model (i.e., Black-Scholes) to measure the fair value of stock options granted to employees. While SFAS 123R permits entities to continue to use such a model, the standard also permits the use of a “lattice” model. The Company has not yet determined which model it will use to measure the fair value of awards of equity instruments to employees upon the adoption of SFAS 123R.

The adoption of SFAS 123R may have a significant effect on the Company’s future results of operations. However, it will not have an impact on the Company’s consolidated financial position. The impact of SFAS 123R on the Company’s results

[Table of Contents](#)

of operations cannot be predicted at this time, because it will depend on the number of equity awards granted in the future, as well as the model used to value the awards.

Although SFAS No. 123, *Accounting for Stock-Based Compensation*, allows us to continue to follow APB No. 25 guidelines, we are required to disclose pro forma net income (loss) and net income (loss) per share as if we had adopted the fair value based method prescribed by SFAS No. 123. The proforma impact of applying SFAS No. 123 to a partial fiscal year is not necessarily representative of the proforma impact on the entire current and future fiscal years. Our pro forma information is as follows:

| | 13 Weeks Ended | | 39 Weeks Ended | |
|--|---------------------|--|---------------------|--|
| | October 30, 2005 | October 31, 2004 (As restated, Note 2) | October 30, 2005 | October 31, 2004 (As restated, Note 2) |
| Net income (loss) as reported | \$ (3,200) | \$ (88) | \$ 106 | \$ 5,714 |
| Stock compensation expenses recorded under the intrinsic method, net of income taxes | 116 | 109 | 345 | 253 |
| Pro forma stock compensation expense recorded under the fair value method, net of income taxes | (213) | (210) | (472) | (601) |
| Pro forma net income (loss) | <u>\$ (3,297)</u> | <u>\$ (189)</u> | <u>\$ (21)</u> | <u>\$ 5,366</u> |
| Basic earnings (loss) per common share, as reported | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.43 |
| Diluted earnings (loss) per common share, as reported | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.41 |
| Pro forma basic earnings (loss) per common share | \$ (0.24) | \$ (0.01) | \$ 0.00 | \$ 0.40 |
| Pro forma diluted earnings (loss) per common share | \$ (0.24) | \$ (0.01) | \$ 0.00 | \$ 0.38 |

Foreign Currency Translation — The financial statements related to our operations of our Toronto complex are prepared in Canadian dollars. Income statement amounts are translated at average exchange rates for each period, while the assets and liabilities are translated at period-end exchange rates. Translation adjustments are included as a component of accumulated comprehensive income in stockholders' equity.

Revenue Recognition — Food and beverage revenues are recorded at point of service. Amusement revenues consist primarily of deposits on power cards used by customers to activate most of our midway games. These deposits are generally recognized at the time of sale rather than when utilized, as the estimated amount of unused deposits which will be used for future game activations has historically not been material to our financial position or results of operations.

Foreign license revenues are deferred until the Company fulfills its obligations under license agreements. The license agreements provide for continuing royalty fees based on a percentage of gross revenues, which are recognized when realization is assured. Revenue from international licensees for the thirteen-week periods and thirty-nine week periods ended October 30, 2005 and October 31, 2004 were \$254, \$200, \$587 and \$479, respectively. Revenues for the thirteen and thirty-nine week periods ended October 30, 2005 include \$200 received for an area development fee.

Amusements Costs of Product — Certain of our midway games allow customers to earn coupons which may be redeemed for prizes, including electronic equipment, sports memorabilia, stuffed animals, clothing and small novelty items. The cost of these prizes is included in the cost of amusement products and is generally recorded when the coupons are redeemed, rather than as the coupons are earned, as the estimated amount of earned coupons which will be redeemed in future periods has historically not been material to our financial position or results of operations.

Preopening Costs — All start-up and preopening costs are expensed as incurred. Rent incurred between the time construction is substantially completed and the time the complex opens is included as preopening costs.

Lease Accounting — Rent is computed on a straight-line basis over the lease term. The lease term commences on the date when the Company takes possession and has the right to control the use of the leased premises. The lease term includes the initial non-cancelable lease term plus any periods covered by renewal options that the Company considers reasonably assured of exercising. Construction allowances received from the lessor to reimburse the Company for the cost of

[Table of Contents](#)

leasehold improvements are recorded as deferred lease liabilities and amortized as a reduction of rent over the term of the lease. Rent incurred during the construction of facilities is currently capitalized as a component of the cost of the facilities. Rent costs capitalized during the construction of facilities in the thirteen weeks and the thirty-nine weeks ended October 30, 2005 and October 31, 2004 were \$170, \$48, \$469 and \$183, respectively. As disclosed under “Recent Accounting Pronouncements” below, the Company will no longer be able to capitalize such rental costs, beginning with the first reporting period after December 15, 2005.

Comprehensive Income — Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. Total currency gain adjustments recorded for the thirteen-week periods and thirty-nine week periods ended October 30, 2005 and October 31, 2004 were \$223, \$13, \$65 and \$2, respectively.

Recent Accounting Pronouncements — In October 2005, the FASB issued a FASB Staff Position (FSP), FAS 13-1, “Accounting for Rental Costs Incurred during a Construction Period. The FSP addresses accounting for rental costs associated with building and ground operating leases that are incurred during a construction period. The Board concluded that such rental costs incurred during a construction period should be recognized as rental expense. The FSP requires a lessee to cease capitalizing rental costs as of the first reporting period beginning after December 15, 2005.

In the third quarter 2005, the FASB issued transition guidance related to SFAS 123R, *Share-Based Payment*. The FASB issued FSP, FAS 123R-2, “Practical Accommodation for the Application of Grant Date As Defined in FASB Statement 123R,” in response to requests for guidance about the mutual understanding concept in the definition of “grant date” as used in SFAS 123R. The FASB also issued FSP, FAS 123R-3, “Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards.” The FSP provides a practical transition election related to accounting for the tax effects of share-based payment awards to employees. The Company does not expect FSP FAS 123R-2 or FSP FAS 123R-3 to have a material impact on its consolidated financial statements.

In July 2005, the FASB published an Exposure Draft of a proposed Interpretation, Accounting for Uncertain Tax Positions. The Exposure Draft seeks to reduce the significant diversity in practice associated with recognition and measurement in the accounting for income taxes. It would apply to all tax positions accounted for in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. The Exposure Draft requires that a tax position meet a “probable recognition threshold” for the benefit of the uncertain tax position to be recognized in the financial statements. The Draft contains guidance with respect to the measurement of the benefit that is recognized for an uncertain tax position, when that benefit should be derecognized, and other matters. The Company is currently evaluating the effects, if any, that the requirements of this exposure draft, if adopted, will have.

Note 2. Restatement of Financial Statements

On February 7, 2005, the Chief Accountant of the SEC issued a letter to the American Institute of Certified Public Accountants, which clarified existing generally accepted accounting principles applicable to leases. The Company has reviewed the principles covered in the letter with its Audit Committee, specifically the accounting for construction allowances and rent holidays. As a result, management and our Audit Committee determined that previously issued financial statements should be restated.

Historically, the Company has recognized straight line rent expense for leases beginning on the opening date of our entertainment complexes and other facilities. This had the effect of excluding the construction period of these facilities from the calculation of the period over which rent is calculated. The Company now includes the construction period in the calculations of straight-line rent. Rent incurred during the construction period is capitalized as a component of the cost of the facilities and is amortized over a period equal to the lesser of the initial non-cancelable lease term plus any periods covered by renewal options that the Company considers reasonably assured of exercising, or the useful life of the related assets. Rent incurred during the pre-opening period is included in pre-opening costs.

Additionally, the Company has changed its classification of construction allowances in its consolidated balance sheets to include the allowances as a component of deferred lease liabilities, which are being amortized as a reduction to rent expense over the terms of the respective leases. Historically, construction allowances have been recorded as a reduction of property and equipment and the related amortization has been classified as a reduction to depreciation and amortization

[Table of Contents](#)

expense. Furthermore, construction allowances are now presented as a component of cash flows from operating activities in the consolidated statements of cash flows. The Company's consolidated statements of cash flows have historically reflected construction allowances as a reduction of capital expenditures within investing activities.

The cumulative effect of the restatement adjustments through the Company's October 31, 2004 balance sheet was to increase property and equipment, net and deferred lease liabilities by approximately \$42,045 and \$47,226, respectively, and to reduce deferred tax liabilities and stockholders' equity by approximately \$1,987 and \$3,194, respectively. Adjustments to rent expense, depreciation expense, net of the related tax effects, resulted in a decrease in net income of \$49 and a decrease of \$0.01 to the calculated diluted earnings per share for the thirteen week period ended October 31, 2004 and \$89 and no change to the calculated earnings per share for the thirty-nine weeks ended October 31, 2004.

The following is a summary of the significant effects of the restatement on the consolidated statements of earnings and cash flows for the thirteen-week period ended October 31, 2004 and for the thirty-nine-week period ended October 31, 2004.

| | 13 Weeks Ended October 31, 2004 | | | 39 Weeks Ended October 31, 2004 | | |
|--|---------------------------------|------------|-------------|---------------------------------|------------|-------------|
| | As Previously Reported | Adjustment | As Restated | As Previously Reported | Adjustment | As Restated |
| Consolidated statement of operations: | | | | | | |
| Other store operating expenses | \$ 28,074 | \$(718) | \$ 27,356 | \$ 86,789 | \$(2,164) | \$ 84,625 |
| Depreciation and amortization | 7,333 | 756 | 8,089 | 22,216 | 2,268 | 24,484 |
| Total operating costs | 83,270 | 80 | 83,350 | 256,580 | 146 | 256,726 |
| Income before income taxes | (59) | (80) | (139) | 8,861 | (146) | 8,715 |
| Income taxes | (21) | (30) | (51) | 3,057 | (56) | 3,001 |
| Net income | (38) | (50) | (88) | 5,804 | (90) | 5,714 |
| Basic earnings per share | \$ 0.00 | \$0.00 | \$ 0.00 | \$ 0.44 | \$ (0.01) | \$ 0.43 |
| Diluted earnings per share | \$ 0.00 | \$0.00 | \$ 0.00 | \$ 0.42 | \$ (0.01) | \$ 0.41 |
| Consolidated statement of cash flows: | | | | | | |
| Cash provided by operations | 13,127 | — | 13,127 | 31,617 | — | 31,617 |
| Cash used in investing activities | (16,668) | — | (16,668) | (32,858) | — | (32,858) |
| Cash used in financing activities | 4,097 | — | 4,097 | 2,937 | — | 2,937 |

Note 3: Acquisitions

Acquisition of Certain Assets of Jillian's Entertainment Holdings Inc.— On November 1, 2004, we completed the acquisition of nine Jillian's entertainment complexes located in major metropolitan areas in the states of Arizona, Maryland, Minnesota, North Carolina, New York, Pennsylvania, Tennessee, and Texas. The acquisition was completed pursuant to an asset purchase agreement for \$45,747 in cash. In addition, we incurred \$2,369 in costs related to the transaction. The cash requirements of the acquisition were funded from borrowings under our amended senior bank credit facility.

The aggregate cost of the acquisition of \$48,116 was allocated to the net assets acquired based on their estimated fair values as determined by an independent appraisal. As a result, \$31,103 was allocated to leasehold improvements, \$9,343 to other property and equipment, \$7,482 to the trade name and related trademarks, and \$188 to working capital items. The results of the operations of the acquired complexes have been included in our consolidated results beginning on the date of acquisition. The historical results of operations of the acquired complexes were not significant compared to our historical consolidated results of operations.

On August 28, 2005, a subsidiary of the Company closed the acquired Jillian's entertainment complex located at the Mall of America in Bloomington, Minnesota due to continuing operating losses attributable to the complex and unsuccessful efforts to renegotiate the terms of the related leases. As a result of the closing, we recorded pre-tax charges of approximately \$2,500 in the second quarter and \$500 in the third quarter of 2005. The \$2,500 charge consisted of

[Table of Contents](#)

additional depreciation, amortization and impairment of the assets which were abandoned and whose carrying value was not recoverable as of July 31, 2005. The charge is included in depreciation and amortization expense in the accompanying consolidated statements of operations. We incurred expenses of approximately \$500 in the third quarter of 2005 related to severance and other costs required to complete the closure of the complex. These costs are included in operating payroll and benefits of approximately \$400 and other store operating expenses of approximately \$100. All of these costs were paid in the third quarter of 2005.

In October 2005, we acquired the general partner interest in a limited partnership, which owns a Jillian's complex in the Discover Mills Mall near Atlanta, Georgia for a total cost of approximately \$1,158. The limited partners currently earn a preferred return on their remaining invested capital. After deducting the preferred return, we currently have a 50.1% interest, and the limited partners a 49.9% interest, in the remaining income or losses of the partnership. Our interest in the income of the partnership is not expected to be significant to our results of operations until the limited partner receives a full return of its invested capital and preferred return. We also manage the complex under a management agreement for which we receive a fee of four percent of operating revenues annually. We account for our general partner interest using the equity method due to the substantive participative rights of the limited partner in the operations of the partnership.

Note 4: Long-term Debt

Long-term debt consisted of the following (in thousands):

| | October 30, 2005 | October 31, 2004 |
|---|---------------------|---------------------|
| Revolving credit facility | \$ 13,397 | \$ 13,198 |
| Term debt facility | 47,667 | 12,500 |
| Convertible subordinated notes, net of discount | 29,297 | 29,041 |
| | 90,361 | 54,739 |
| Less current installments | 9,167 | 3,333 |
| Long-term debt, less current installments | \$ 81,194 | \$ 51,406 |

On November 1, 2004, we closed on the second amendment to our restated senior bank credit facility. The amended facility includes a \$60,000 revolving credit facility and a \$55,000 term debt facility. The revolving credit facility is secured by all assets of the Company and may be used for borrowings or letters of credit. On October 30, 2005, borrowings under the revolving credit facility and term debt facility were \$13,397 and \$47,667, respectively. At October 30, 2005, we had \$6,420 in letters of credit outstanding, leaving approximately \$40,580 available for additional borrowings or letters of credit. Borrowings under the credit facility were utilized to fund the cash requirements of the Jillian's transaction (Note 3), and the costs related to the amended facility. Borrowings on the credit facility bear interest at a floating rate based upon the bank's prime interest rate (6.75 percent at October 30, 2005) or, at our option, the applicable EuroDollar rate (4.12 percent at October 30, 2005), plus a margin, in either case, based upon financial performance, as prescribed in the amended facility. The interest rate on the credit facility at October 30, 2005 was 6.37 percent. The amended facility has certain financial covenants including a maximum leverage ratio, a minimum fixed charge coverage ratio, a minimum consolidated tangible net worth ratio and maximum permitted capital expenditures. Any outstanding borrowings under the revolving credit facility are due at maturity on November 1, 2009. Borrowings under the term debt facility are repayable in 20 consecutive quarterly payments starting at \$1,800 and increasing each calendar year, with the final payment due on November 1, 2009.

On August 7, 2003, we closed a \$30,000 private placement of 5.0 percent convertible subordinated notes due 2008 and warrants to purchase 574,691 shares of our common stock at \$13.46 per share. The investors may convert the notes into our common stock at any time prior to the scheduled maturity date of August 7, 2008. The conversion price is \$12.92 per share, which represents a 20 percent premium over the closing price of our common stock on August 5, 2003. If fully converted, the notes will convert into 2,321,981 shares of our common stock. After August 7, 2006, we have the right to redeem the notes and we may also force the exercise of the warrants if our common stock trades above a specified price during a specific period of time. The convertible subordinated notes have a maximum leverage ratio, which is significantly less restrictive than the senior bank credit facility covenant. In the event we were to pay a cash dividend to common stockholders, the convertible subordinated notes would be included in the distribution as if converted. The fair value of the warrants of \$1,276 was recorded as a discount on the notes and is being amortized over the term of the notes. As a result, the effective annual interest rate on the notes is 7.5 percent. We used the net proceeds of the offering to reduce the outstanding balances of our term and revolving loans under our senior bank credit facility and to fund the purchase of the Dave & Buster's complex in Toronto.

[Table of Contents](#)

The fair value of our convertible subordinated notes was approximately \$30,100 at October 30, 2005, based on its conversion value. The fair value of the borrowings under the senior bank credit facility approximates their carrying value.

In 2001, we entered into an interest rate swap agreement that expires in 2007, to change a portion of our variable rate debt to fixed-rate debt. Pursuant to the swap agreement, the interest rate on notional amounts aggregating \$20,650 at October 30, 2005 is fixed at 5.44 percent. The agreement has not been designated as a hedge and adjustments are recorded as interest expense to mark the instrument to its fair market value. As a result of the swap agreement, we recorded additional interest expense of \$91 and \$394 in the third quarter of 2005 and 2004, respectively. The recorded additional interest expense was \$420 for the thirty-nine weeks ended October 30, 2005 compared to \$1,255 for the thirty-nine weeks ended October 31, 2004.

Note 5: Earnings (Loss) Per Share

The following table sets forth the computation of basic and diluted earnings (loss) per share:

| | 13 Weeks Ended | | 39 Weeks Ended | |
|--|---------------------|--|---------------------|--|
| | October 30, 2005 | October 31, 2004 (As restated, Note 2) | October 30, 2005 | October 31, 2004 (As restated, Note 2) |
| Numerator for basic earnings (loss) per common share — | | | | |
| net income (loss) | \$ (3,200) | \$ (88) | \$ 106 | \$ 5,714 |
| Impact of convertible debt interest and fees | — | — | — | — |
| Amortization of convertible debt warrants | — | — | — | — |
| Numerator for diluted earnings (loss) per common share | <u>\$ (3,200)</u> | <u>\$ (88)</u> | <u>\$ 106</u> | <u>\$ 5,714</u> |
| Denominator for basic earnings (loss) per common share | | | | |
| — weighted average shares (in thousands) | 13,657 | 13,381 | 13,562 | 13,302 |
| Dilutive securities: | | | | |
| Employee stock options/restricted stock | — | — | 561 | 632 |
| Convertible debt | — | — | — | — |
| Warrant shares | — | — | 126 | 112 |
| Denominator for diluted earnings per common share — | | | | |
| adjusted weighted average shares (in thousands) | <u>13,657</u> | <u>13,381</u> | <u>14,249</u> | <u>14,046</u> |
| Basic earnings (loss) per common share | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.43 |
| Diluted earnings (loss) per common share | \$ (0.23) | \$ 0.00 | \$ 0.01 | \$ 0.41 |
| Antidilutive shares excluded from the computation of | | | | |
| diluted income (loss) per share (in thousands): | | | | |
| Employee stock options/restricted stock | 458 | 599 | — | — |
| Convertible debt | 2,322 | 2,322 | 2,322 | 2,322 |
| Warrant shares | 59 | 125 | — | — |
| Total | <u>2,839</u> | <u>3,046</u> | <u>2,322</u> | <u>2,322</u> |

[Table of Contents](#)

Note 6: Contingencies

The Company is subject to certain legal proceedings and claims that arise in the ordinary course of its business. In the opinion of management, the amount of ultimate liability with respect to all actions will not materially affect the consolidated results of operations or financial condition of the Company.

The following table sets forth our operating lease commitments as of October 30, 2005, and includes obligations under operating leases for our Kansas City, Kansas location that opened later in November 2005:

| | <u>1 Year or less</u> | <u>2 Years</u> | <u>3 Years</u> | <u>4 Years</u> | <u>5 Years</u> | <u>Thereafter</u> | <u>Total</u> |
|---|---------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|
| Operating leases under sale/leaseback transactions | \$ 3,074 | \$ 3,114 | \$ 3,154 | \$ 3,197 | \$ 3,244 | \$ 39,014 | \$ 54,797 |
| Other operating leases | 36,166 | 35,884 | 35,387 | 35,592 | 35,696 | 316,992 | 495,717 |
| Total | \$ 39,240 | \$ 38,998 | \$ 38,541 | \$ 38,789 | \$ 38,940 | \$ 356,006 | \$ 550,514 |

During the second quarter of 2005, the Company signed an operating lease agreement for a future site located in Times Square in New York, New York, which we anticipate opening in fiscal 2006. During the fourth quarter of 2005, the Board of Directors approved an operating lease agreement for a future site located near Minneapolis, Minnesota, which we also anticipate opening in fiscal 2006. The Company's commitments under the Minneapolis agreement are contingent upon, among other things, the landlord's delivery to the Company of access to the premises for construction. Future obligations related to this agreement are not included in the table above.

Note 7: Subsequent Event

On December 8, 2005, we entered into an Agreement and Plan of Merger ("Merger Agreement") with WS Midway Holdings, Inc. ("Holdings") and WS Midway Acquisition Sub, Inc. ("Merger Sub"), subsidiaries of Wellspring Capital Management LLC, a private equity firm. Subject to the terms and conditions of the Merger Agreement, which has been approved by the boards of directors of all parties, Merger Sub will be merged with and into the Company (the "Merger"). Upon effectiveness of the Merger, each outstanding share of our common stock, other than shares owned by the Company, Holdings or their subsidiaries and other than dissenting shares, if any, will be converted into the right to receive \$18.05 per share in cash.

The Merger Agreement also provides for customary covenants providing for the parties to use reasonable best efforts to take actions necessary for the closing of the Merger, including obtaining necessary regulatory approvals, and maintaining various employee benefits for our employees for specified periods of time. Consummation of the Merger is subject to various customary conditions, including adoption of the Merger Agreement by our stockholders and the receipt of certain regulatory approvals.

We have generally agreed not to solicit proposals relating to alternative business combination transactions, enter into discussions or negotiations concerning, or provide confidential information in connection with, alternative business combination transactions or approve or recommend an alternative business combination transaction. However, the Merger Agreement permits us to take one or more of such prohibited actions, subject to the provisions of the Merger Agreement, in response to certain unsolicited business combination proposals. If we conclude that an alternative business combination proposal is a superior proposal, upon compliance with the applicable terms of the Merger Agreement, we may terminate the Merger Agreement, subject to its payment of the termination fee described below.

The Merger Agreement contains certain termination rights and provides that, upon the termination of the Merger Agreement under specified circumstances, including a competitive takeover bid by a third party, we may be required to pay Holdings a termination fee of \$10,175,000 and to reimburse Holdings' expenses up to \$3,000,000.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (dollars in thousands).

General

Our fiscal year ends on the Sunday after the Saturday closest to January 31. The third fiscal quarter of 2005 and 2004 each consists of thirteen weeks. The 2005 fiscal year, which ends on January 29, 2006, will consist of 52 weeks.

Restatement of Previously Issued Financial Statements

On February 7, 2005, the Chief Accountant of the SEC issued a letter to the American Institute of Certified public Accountants, which clarified existing generally accepted accounting principles applicable to leases. The Company has reviewed the principles covered in the letter with its Audit Committee, specifically the accounting for construction allowances and rent holidays. As a result, management and our Audit committee determined that previously issued financial statements should be restated.

Historically, the Company has recognized straight line rent expense for leases beginning on the opening date of our entertainment complexes and other facilities. This had the effect of excluding the construction period of these facilities from the calculation of the period over which is calculated rent. The Company now includes the construction period in the calculations of straight-line rent. Rent incurred during the construction period is capitalized as a component of the cost of the facilities and is amortized over a period equal to the lessor of the initial non-cancelable lease term plus any periods covered by renewal options that the Company considers reasonably assured of exercising, or the useful life of the related assets. Rent incurred during the preopening period is included in pre-opening costs.

Additionally, the Company has changed its classification of construction allowances in its consolidated balance sheets to include the allowances as a component of deferred lease liabilities, which are being amortized as a reduction to rent expense over the terms of the respective leases. Historically, construction allowances have been recorded as a reduction of property and equipment and the related amortization has been classified as a reduction to depreciation and amortization expense. Furthermore, construction allowances are now presented as a component of cash flows from operating activities in the consolidated statements of cash flows. The Company's consolidated statements of cash flows have historically reflected construction allowances as a reduction of capital expenditures within investing activities.

See Note 2 in Item 1 of this report for a summary of the effect of this change on the Company's consolidated statements of income and cash flows for the thirteen and thirty-nine week periods ended October 31, 2004. The accompanying Management Discussion and Analysis gives effect to the restatement of our consolidated financial statements for the third fiscal quarter of 2004 and the year-to-date period ended October 31, 2004.

Acquisitions

On November 1, 2004, we completed the acquisition of nine Jillian's locations pursuant to an asset purchase agreement for cash and the assumption of certain liabilities. The cash requirements of the acquisition were funded from our amended senior bank credit facility. The results of the acquired complexes are included in our third quarter 2005 and year-to-date consolidated results.

In order to address lower than anticipated levels of post-acquisition revenues and operating results from our Jillian's stores, we are converting the Jillian's locations to our core Dave & Buster's brand. We believe this conversion will enhance and accelerate our efforts to improve the results of operations of these stores from those achieved during the first nine months since completion of the Jillian's acquisition. We began converting the stores in September 2005, and anticipate converting up to six of the stores before the end of the current fiscal year.

On August 28, 2005, a subsidiary of the Company closed the acquired Jillian's entertainment complex located at the Mall of America in Bloomington, Minnesota due to continuing operating losses attributable to this complex and unsuccessful efforts to renegotiate the terms of the related leases. As a result of the closing, we recorded pre-tax charges of approximately \$2,500 in the second quarter and \$500 in the third quarter of 2005. The \$2,500 charge consisted of additional depreciation, amortization and impairment of the assets which were abandoned and whose carrying value was not recoverable as of July 31, 2005. The charge is included in depreciation and amortization expense in the accompanying consolidated statements of operations. We incurred expenses of approximately \$500 in the third quarter of 2005 related to severance and other costs required to complete the closure of the complex. These costs are included in operating payroll and benefits of approximately \$400 and other store operating expenses of approximately \$100.

In October 2005, we acquired the general partner interest in a limited partnership, which owns a Jillian's complex in the Discover Mills Mall near Atlanta, Georgia for a total cost of approximately \$1,158. The limited partners currently earn a preferred return on their remaining invested capital. After deducting the preferred return, we currently have a 50.1% interest, and the limited partners a 49.9% interest, in the remaining income or losses of the partnership. Our interest in the income or losses of the partnership is not expected to be significant to our results of operations until the limited partner receives a full return of its invested capital and preferred return. We also manage the complex under a management agreement for which we receive a fee of four percent of operating revenues annually. We account for our general partner interest using the equity method due to the substantive participative rights of the limited partner in the operations of the partnership.

Overview

Our management monitors and analyzes a number of key performance measures and indicators in order to manage our business and evaluate our financial and operating performance. Those indicators include:

Revenues — We derive revenues from food and beverage and amusement sales. We continually monitor the success of current food and beverage items, the availability of new menu offerings, our menu price structure and our ability to adjust prices where competitively appropriate. In the beverage component, we offer fully licensed facilities, which means that we have full beverage service throughout the complex. The amusement portion of our business offers traditional games of skill, such as billiards and shuffleboard, and the Million Dollar Midway features high-energy technology games and classic redemption games that dispense tickets, which may be redeemed for prizes. We continually review the game play on existing amusements and the availability of new games in an effort to match amusements availability with customer preferences.

Special event business is a very important revenue component in that we believe a significant percentage of the guests attending a special event are in a Dave & Buster's for the first time. This is a very advantageous way to introduce the concept to new guests. Accordingly, we place considerable emphasis on this area through our in-store sales teams.

Cost of products — Costs of products includes the cost of food, beverages and Winner's Circle amusement items. Our cost of products is driven by product mix and pricing movements from third party suppliers. We continually strive to gain efficiencies in both the acquisition and use of products while maintaining high standards of product quality.

Operating payroll and benefits — Operating payroll and benefits consist of wages, employer taxes and benefits for our store personnel. We continually review the opportunity for cost reductions principally through scheduling refinements.

Other store operating expenses — Other store operating expenses consist of store-related occupancy, restaurant expenses, utilities, repair and maintenance and marketing costs.

Liquidity and cash flows — Our primary source of cash flow is from net income and availability under our revolving credit facility.

Quarterly fluctuations, seasonality, and inflation — As a result of the substantial revenues associated with each new complex, the timing of new complex openings will result in significant fluctuations in quarterly results. We expect seasonality to be a factor in the operation or results of our business in the future with anticipated lower third quarter revenues and higher fourth quarter revenues associated with the year-end holidays. We expect that increasing energy costs will continue to exert pressure on both supplier pricing and consumer spending related to entertainment and dining alternatives. The effects of any supplier price increases are expected to be partially offset by selected menu price increases where competitively appropriate. However, there is no assurance that the cost of our product will remain stable or that the federal or state minimum wage rate will not increase.

[Table of Contents](#)

Results of Operations

The following table sets forth selected data as a percentage of total revenues (unless otherwise noted) for the periods indicated. All information is derived from the accompanying consolidated statements of operations.

| | 13 Weeks Ended | | 39 Weeks Ended | |
|---|---------------------|--|---------------------|--|
| | October 30, 2005 | October 31, 2004 (As restated, Note 2) | October 30, 2005 | October 31, 2004 (As restated, Note 2) |
| Food and beverage revenues | 55.1% | 54.0% | 54.2% | 52.6% |
| Amusement and other revenues | 44.9% | 46.0% | 45.8% | 47.4% |
| Total revenues | 100.0% | 100.0% | 100.0% | 100.0% |
| Cost of food and beverage (As a percentage of food and beverage revenues) | 24.6% | 24.9% | 24.6% | 24.8% |
| Cost of amusement and other (As a percentage of amusement and other revenues) | 13.8% | 12.3% | 12.3% | 12.5% |
| Total cost of products | 19.7% | 19.1% | 19.0% | 19.0% |
| Operating payroll and benefits | 29.9% | 29.4% | 29.1% | 28.7% |
| Other store operating expenses | 35.5% | 32.7% | 33.2% | 31.5% |
| General and administrative expenses | 7.4% | 7.4% | 6.8% | 6.8% |
| Depreciation and amortization | 9.4% | 9.6% | 9.7% | 9.1% |
| Preopening expenses | 1.4% | 1.0% | 0.7% | 0.4% |
| Total costs and expenses | 103.3% | 99.2% | 98.5% | 95.5% |
| Operating income (loss) | (3.3)% | 0.8% | 1.5% | 4.5% |
| Interest expense, net | 1.4% | 1.0% | 1.5% | 1.3% |
| Income (loss) before income taxes | (4.7)% | (0.2)% | 0.0% | 3.2% |
| Provision (benefit) for income taxes | (1.7)% | (0.1)% | 0.0% | 1.1% |
| Net income (loss) | (3.0)% | (0.1)% | 0.0% | 2.1% |

The following table sets forth certain financial information and other data related to the operation of our entertainment complexes for the periods indicated.

| | | | | |
|---|------------|-----------|------------|------------|
| Food and beverage revenues | \$ 58,212 | \$ 45,395 | \$ 179,982 | \$ 141,446 |
| Amusement and other revenues | 47,433 | 38,648 | 152,227 | 127,407 |
| Total revenues | \$ 105,645 | \$ 84,043 | \$ 332,209 | \$ 268,853 |
| Change in comparable store sales (1) | 3.2% | (1.6)% | 0.5% | 0.3% |
| Stores open at end of period (2) | 45 | 34 | 45 | 34 |
| Comparable stores open at end of period | 33 | 31 | 33 | 31 |
| Effective tax rate | 36.5% | 34.5% | 36.5% | 34.5% |

- (1) Comparable store sales (year-over-year comparison of complexes open at least 18 months as of the beginning of our fiscal year) are a key performance indicator used within our industry and are indicative of acceptance of our initiatives as well as local economic and consumer trends.
- (2) The number of stores opened since third quarter 2004 includes the acquisition of 9 Jillian's locations (including one location closed and one additional location acquired in the third quarter of 2005), and the openings of Omaha and Buffalo in the second and third quarters of 2005.

Third Quarter 2005 Compared with Third Quarter 2004

Revenues

The 25.7 percent (\$21,602) revenue increase was generated from the following components of our operations:

| | |
|---|--------------|
| Acquired Jillian's branded stores | 17.7% |
| Dave & Buster's branded stores opened in fiscal 2004 and 2005 | 4.6% |
| Comparable Dave & Buster's branded stores | 3.2% |
| Other | 0.2% |
| Total increase | <u>25.7%</u> |

Our revenue mix was 55.1 percent for food and beverage and 44.9 percent for amusements and other for the third quarter of 2005. This compares to 54.0 percent and 46.0 percent, respectively, for 2004. The shift in our revenue mix was influenced by two promotional efforts launched in the second quarter of 2005. Our "Power Combo" promotion provides our guests with value offering that includes selected entrees and a game card at a fixed price. The "Power Combo" promotion is valid during what have traditionally been slower periods of our business week. Our "Super Charge" promotion allows guests to increase, purchased game play on certain Power Cards by twenty-five percent for a discounted amount. Both the "Power Combo" and "Super Charge" promotions are designed to increase both brand awareness and increase the frequency and duration of customer visits.

Revenues at our comparable stores increased 3.2 percent for the third quarter of 2005 compared to the third quarter of 2004. Food sales at our comparable stores increased by 7.9 percent over sales levels achieved in the third quarter of 2004. This increase in food sales was accomplished by the success of our "Power Combo" promotion. Beverage sales at our comparable stores increased by 5.9 percent over the third quarter of 2004 as the Company experienced continued success of promotional activity around the beverage component of our business. Comparable store amusements revenue in the third quarter of 2005 declined by \$294 or 0.8 percent versus the third quarter of 2004, due in part to the discounted game play resulting from our promotional activities.

Special events revenues, which include food, beverage and amusements revenues associated with private parties, business gatherings and sponsored events continue to be an important component of our business. Special event revenues, which for the full year of fiscal 2004 accounted for approximately 16 percent of consolidated revenues, accounted for 13.9 percent of consolidated third quarter 2005 revenue, down from 14.3 percent in the comparable 2004 quarter.

Cost of Products

Cost of food and beverage products increased in absolute dollars approximately \$3,000, however, declined approximately 30 basis points a percentage of revenues compared to the results in the third quarter of 2004. The absolute dollar increase is primarily attributable (approximately \$2,800) to increases in the number of stores since the third quarter of 2004. Slight reductions in food and beverage costs as a percentage of food and beverage revenue achieved at our comparable Dave & Buster's stores were offset by higher food and beverage costs at our Jillian's units.

The costs of amusements and other, as a percentage of amusements revenue, increased 150 basis points as a result of the revenue mix changes described above.

Operating Payroll and Benefits

Operating payroll and benefits were approximately 29.9 percent of revenue in the third quarter of 2005 and 29.4 percent in the third quarter of 2004. This increase was primarily driven by severance and other costs of approximately \$400 required to complete the closure of the entertainment complex located at the Mall of America, as well as, increased management training costs.

Other Store Operating Expenses

Other store operating expenses increased 280 basis points to 35.5 percent for the third quarter of 2005 compared to 32.7 percent in the third quarter of 2004. Occupancy costs as a percent of total revenues increased 80 basis points as a result of Jillian's higher rent and tax costs compared to their sales volumes. Increases in utility costs of 70

Table of Contents

basis points and restaurant expenses of 50 basis points also contributed to the overall increase. The increase in utility costs is primarily due to rising energy costs.

Depreciation and Amortization Expenses

The increase in depreciation and amortization expense is primarily associated with ongoing expense associated with the Jillian's locations acquired in November 2004 and current year capital expenditures.

Preopening expense

The increase in preopening expense as a percentage of revenues is attributed to the opening of our Buffalo (October 2005) and Kansas City (November 2005) locations in the third and fourth quarters of 2005 compared to the opening of our Santa Anita (September 2004) location in the third quarter of 2004.

Interest Expense

The increase in interest expense as a percentage of revenues is attributed to the increased borrowings under our debt facility as a result of the Jillian's acquisition.

Provision for Income Taxes

The increase in the effective tax rate is primarily attributed to increases in the state tax component of our provision primarily due to our acquisition of Jillian's, and the opening of new stores in Omaha, Nebraska and Buffalo, New York.

Year to Date 2005 Compared with Year to Date 2004

Revenues

The 23.6 percent (\$63,356) revenue increase was generated from the following components of our operations:

| | |
|---|--------------|
| Acquired Jillian's branded stores | 19.0% |
| Dave & Buster's branded stores opened in fiscal 2004 and 2005 | 3.9% |
| Comparable Dave & Buster's branded stores | 0.5% |
| Other | 0.2% |
| Total increase | <u>23.6%</u> |

Our revenue mix was 54.2 percent for food and beverage and 45.8 percent for amusements and other for the thirty-nine week period of 2005. This compares to 52.6 percent and 47.4 percent, respectively, for 2004. The shift in our revenue mix was influenced by the success of our "Power Combo" promotion and our "Super Charge" promotion, partially offset by the operations of our Jillian's branded stores, which traditionally have a larger percentage of revenue attributable to amusements.

Revenues at our comparable stores increased 0.5 percent for the thirty-nine week period ended October 30, 2005 compared to same period for 2004. Food sales at our comparable stores increased by 5.1 percent over sales levels achieved in the same period of 2004. This increase in food sales was accomplished primarily by the success of our "Power Combo" promotion. Beverage sales at our comparable stores increased by 3.9 percent over the third quarter of 2004 as the Company experienced continued success of promotional activity around the beverage component of our business. Comparable store amusements revenue in the 2005 declined by 4.0 percent versus the same period of 2004, due in part to the discounted game play resulting from our promotional activities.

Special event revenues accounted for 13.8% of consolidated revenue for the thirty-nine week period ended October 30, 2005, up from 13.5% in the comparable 2004 period.

Cost of Products

Cost of food and beverage products increased in absolute dollars approximately \$9,300, however, declined 20 basis points compared to the results in the thirty-nine week period ended October 31, 2004. The absolute dollar increase is primarily attributable (approximately \$8,600) to store count increases since the third quarter of 2004. Reductions in food and beverage costs as a percentage of food and beverage revenue achieved at our comparable Dave & Buster's stores were offset by higher food and beverage costs at our Jillian's units. Higher food and beverage costs at our Jillian's locations were due in part to costs associated with the implementation of new menu items.

The costs of amusements, as a percentage of amusements revenue, declined 20 basis points as a result of lower costs achieved by purchasing amusement redemption items directly from Asia. The margin improvements achieved through these cost reductions were partially offset by the impact of the revenue mix changes described above.

Operating Payroll and Benefits

Operating payroll and benefits were approximately 29.1 percent of revenue for the thirty-nine week period ending October 30, 2005 and 28.7 percent for the thirty-nine week period October 31, 2004. This increase was primarily driven by increased management training costs and severance costs as we strengthened the store based management teams.

Other Store Operating Expenses

Other store operating expenses increased 170 basis points to 33.2 percent for year-to-date 2005 compared to 31.5 percent for the same period of 2004. Occupancy costs as a percent of total revenues increased 150 basis points as a result of Jillian's higher rent and tax costs compared to their sales volumes. Increases in comparable store utility costs also contributed to the overall increase. The increased occupancy costs together with increases utility expenses were partially offset by reduced marketing expenses as a percentage of sales for the first thirty-nine weeks of fiscal 2005 due to a shift in the timing of the Company's marketing initiatives compared to 2004. We anticipate committing approximately 3.0 percent of our annual revenues to our marketing efforts.

Depreciation and Amortization Expenses

The increase in depreciation and amortization expense is primarily associated with ongoing expense associated with the Jillian's locations acquired in November 2004 and the charge related to the August 28, 2005 closure of the Jillian's entertainment complex located at the Mall of America in Bloomington, Minnesota. A subsidiary of the Company closed the complex due to continuing operating losses attributable to the complex and unsuccessful efforts to renegotiate the terms of the related leases. As a result of the closing, we recorded a pre-tax charge of approximately \$2,500 in the second quarter of 2005. The charge consisted of additional depreciation, amortization and impairment of the assets which were abandoned and whose carrying value was not recoverable as of July 31, 2005.

Preopening expense

The increase in preopening expense as a percentage of revenues is attributed to the opening of our Omaha, Buffalo and Kansas City locations in the second, third, and fourth quarters of 2005 compared to the opening of our Santa Anita location in the third quarter of 2004.

Interest Expense

The increase in interest expense as a percentage of revenues is attributed to the increased borrowings under our debt facility as a result of the Jillian's acquisition. During fiscal year 2005 we have reduced our outstanding debt by approximately \$2,200.

Provision for Income Taxes

The increase in the effective tax rate for the thirty-nine weeks ended October 30, 2005 is primarily attributed to increases in the state tax component of our provision primarily due to our acquisition of Jillian's, and new store openings in Omaha, Nebraska and Buffalo, New York.

Liquidity and Capital Resources

Operating cash flows

Our primary source of liquidity is cash provided by operations. The increase in cash flows from our operations was partially offset by \$11,700 in required payments for income taxes during the thirty-nine week period ended October 30, 2005.

Investing cash flows

The investing activities for 2005 included approximately \$9,600 in games, approximately \$15,500 for new store development and construction (primarily construction costs for the new stores, which opened in Omaha, Nebraska, Buffalo, New York and Kansas City, Kansas in July, October, and November 2005, respectively) and normal capital expenditures at previously existing stores. The addition of three new entertainment complexes will represent the largest new store construction effort by the Company since 2001. The Company anticipates spending approximately \$5,000 in capital expenditures during fiscal 2005 to convert up to six Jillian's stores to the Dave & Buster's brand. The majority of the re-branding expenditures will be incurred in the fourth quarter.

In October 2005, we acquired the general partner interest in a limited partnership, which owns a Jillian's complex in the Discover Mills Mall near Atlanta, Georgia. The cost for this interest, acquired pursuant to an auction held by the bankruptcy court is \$1,158. We will also receive a quarterly management fee from the partnership.

We plan on financing our future growth through operating cash flows, existing debt facilities and tenant improvement allowances from landlords. In 2006, we anticipate opening two to three new entertainment complexes including one store located in Times Square in New York, New York and one near Minneapolis, Minnesota. Additionally, we will continue to invest in capital improvements at our existing locations and acquire new games for our guests.

Financing cash flows

The movement in net cash used in financing activities in 2005 compared to 2004 is primarily attributed to long-term debt payments of \$20,000 in 2005 compared to \$6,400 in 2004, offset by long-term debt borrowings of \$22,000 in 2005 compared to \$7,250 in 2004.

We currently have a senior bank credit facility which includes a \$60,000 revolving credit facility and a \$55,000 term debt facility. The revolving credit facility is secured by all assets of the Company and may be used for borrowings or letters of credit. On October 30, 2005, borrowings under the revolving credit facility and term debt facility were \$13,397 and \$47,667, respectively. At October 30, 2005, we had \$6,420 in letters of credit outstanding, leaving approximately \$40,580 available for additional borrowings or letters of credit. Borrowings on the credit facility bear interest at a floating rate based upon the bank's prime interest rate (6.75 percent at October 30, 2005) or, at our option, the applicable EuroDollar rate (4.12 percent at October 30, 2005), plus a margin, in either case, based upon financial performance, as prescribed in the amended facility. The interest rate on the credit facility at October 30, 2005 was 6.37 percent. The amended facility has certain financial covenants including a maximum leverage ratio, a minimum fixed charge coverage ratio, a minimum consolidated tangible net worth ratio and maximum permitted capital expenditures. Any outstanding borrowings under the revolving credit facility are due at maturity on November 1, 2009. Borrowings under the term debt facility are repayable in 20 consecutive quarterly payments starting at \$1,800 and increasing each calendar year, with the final payment due on November 1, 2009.

We believe that available cash and cash flow from operations, together with borrowings under the credit facility, will be sufficient to cover our working capital, planned capital expenditures and debt service needs in the foreseeable future. Our ability to make scheduled payments of principal or interest on, or to refinance, our

[Table of Contents](#)

indebtedness, or to fund planned capital expenditures, will depend on our future performance, which is subject to general economic conditions, competitive environment and other factors. We may not generate sufficient cash flow from operations, realize anticipated revenue growth and operating improvements or obtain future capital in a sufficient amount or on acceptable terms, to enable us to service our indebtedness or to fund our other liquidity needs.

Contractual Obligations and Commercial Commitments

The following tables set forth the Company's contractual obligations and commercial commitments (excluding interest) as of October 30, 2005 and reflects the additional obligations under operating leases for our store in Kansas City, Kansas which opened in November 2005.

| | 1 Year or less | 2-3 Years | 4-5 Years | After 5 Years | Total |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Long-term convertible debt | \$ — | \$ 30,000 | \$ — | \$ — | \$ 30,000 |
| Long-term debt | 9,167 | 23,833 | 27,361 | — | 60,361 |
| Operating leases under sale/leaseback transactions | 3,074 | 6,268 | 6,441 | 39,014 | 54,797 |
| Other operating leases | 36,166 | 71,271 | 71,288 | 316,992 | 495,717 |
| Other | 8 | 12 | — | — | 20 |
| Total | <u>\$ 48,415</u> | <u>\$ 131,384</u> | <u>\$ 105,090</u> | <u>\$ 356,006</u> | <u>\$ 640,895</u> |

During the second quarter of 2005, the Company signed an operating lease agreement for a future site located in Times Square in New York, New York, which we anticipate opening in fiscal 2006. During the fourth quarter of 2005, the Board of Directors approved an operating lease agreement for a future site located near Minneapolis, Minnesota, which we also anticipate opening in fiscal 2006. The Company's commitments under the Minneapolis agreement are contingent upon, among other things, the landlord's delivery to the Company of access to the premises for construction. Future obligations related to this agreement are not included in the table above.

The Company may redeem the convertible debt, which matures in August 2008, at any time after August 7, 2006, upon no less than 30 days' notice to the note holders. In addition, at any time after August 7, 2006, if the closing price of the Company's common stock exceeds 150% of the then effective exercise price of the warrants issued to the holders of the convertible debt, for any 15 out of 20 consecutive trading days, the Company may elect to terminate the warrants, and any unexercised warrants as of the date of termination will automatically be deemed exercised in full pursuant to a cashless exercise. As of October 30, 2005, we have \$6,420 in letters of credit commitments associated with our insurance policies.

Recent Accounting Pronouncements

In October 2005, the Financial Accounting Standards Board issued a FASB Staff Position (FSP), FAS 13-1, "Accounting for Rental Costs Incurred during a Construction Period." The FSP addresses accounting for rental costs associated with building and ground operating leases that are incurred during a construction period. The Board concluded that such rental costs incurred during a construction period should be recognized as rental expense. The FSP requires a lessee to cease capitalizing rental costs as of the first reporting period beginning after December 15, 2005. Rent costs capitalized during the construction of facilities in the thirteen weeks and the thirty-nine weeks ended October 30, 2005 and October 31, 2004 were \$170, \$48, \$469 and \$183, respectively.

In the third quarter 2005, the FASB issued transition guidance related to SFAS 123R, *Share-Based Payment*. The FASB issued FSP, FAS 123R-2, "Practical Accommodation for the Application of Grant Date As Defined in FASB Statement 123R," in response to requests for guidance about the mutual understanding concept in the definition of "grant date" as used in SFAS 123R. The FASB also issued FSP, FAS 123R-3, "Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards." The FSP provides a practical transition election related to accounting for the tax effects of share-based payment awards to employees. The

Table of Contents

Company does not expect FSP FAS 123R-2 of FSP FAS 123R-3 to have a material impact on its consolidated financial statements.

In July 2005, the FASB published an Exposure Draft of a proposed Interpretation, Accounting for Uncertain Tax Positions. The Exposure Draft seeks to reduce the significant diversity in practice associated with recognition and measurement in the accounting for income taxes. It would apply to all tax positions accounted for in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. The Exposure Draft requires that a tax position meet a “probable recognition threshold” for the benefit of the uncertain tax position to be recognized in the financial statements. The Draft contains guidance with respect to the measurement of the benefit that is recognized for an uncertain tax position, when that benefit should be derecognized, and other matters. The Company is currently evaluating the effects, if any, that the requirements of this exposure draft, if adopted, will have.

“Safe Harbor” Statement Under the Private Securities Litigation Reform Act of 1995

Certain information contained in this 10-Q includes forward-looking statements. Forward-looking statements include statements regarding our expectations, beliefs, intentions, plans, projections, objectives, goals, strategies, future events or performance and underlying assumptions and other statements which are other than statements of historical facts. These statements may be identified, without limitations, by the use of forward looking terminology such as “may,” “will,” “anticipates,” “expects,” “projects,” “believes,” “intends,” “should,” or comparable terms or the negative thereof. All forward-looking statements included in this press release are based on information available to us on the date hereof. Such statements speak only as of the date hereof. These statements involve risks and uncertainties that could cause actual results to differ materially from those described in the statements. These risks and uncertainties include, but are not limited to, the following: our ability to open new high-volume restaurant/entertainment complexes; our ability to raise and access sufficient capital in the future; changes in consumer preferences, general economic conditions or consumer discretionary spending; the outbreak or continuation of war or other hostilities involving the United States; potential fluctuation in our quarterly operating results due to seasonality and other factors; the continued service of key management personnel; our ability to attract, motivate and retain qualified personnel; the impact of federal, state or local government regulations relating to our personnel or the sale of food or alcoholic beverages; the impact of litigation; the effect of competition in our industry; additional costs associated with compliance with the Sarbanes-Oxley Act and related regulations and requirements; and other risk factors described from time to time in our reports filed with the SEC.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

There has been no material change in the interest rate risk or foreign exchange rate risk discussed in Item 7A of the Company’s Annual Report on Form 10-K for the year ended January 30, 2005.

Item 4. CONTROLS AND PROCEDURES.

Our Chief Executive Officer, James W. Corley, and our Chief Financial Officer, William C. Hammett, Jr. have reviewed and evaluated the disclosure controls and procedures that we have in place with respect to the accumulation and communication of information to management and the recording, processing, summarizing and recording thereof for the purpose of preparing and filing this Quarterly Report on Form 10-Q. Such review was made as of October 30, 2005. Based upon their review, these executive officers have concluded that we have an effective system of disclosure controls and procedures and an effective means for timely communication of information required to be disclosed in this Report.

As of October 30, 2005, Mr. Corley and Mr. Hammett also evaluated whether there were any material changes in the Company’s internal control over financial reporting that may have occurred during the Company’s fiscal quarter ended October 30, 2005. Management is responsible for establishing and maintaining adequate internal

[Table of Contents](#)

control over financial reporting (as defined in rule 13a-15 (f) of the Exchange Act). during the assessment of internal control over financial reporting performed in connection with the preparation of management's annual report on internal control over financial reporting contained in the company's Annual Report on Form 10-K for the fiscal year ended January 30, 2005, management determined that the Company's controls over the selection and monitoring of appropriate assumptions and factors affecting lease accounting were insufficient, and, as a result, the Company's computation of depreciation, lease classification, straight-line rent expense and the related deferred rent liability had been incorrect. Accordingly, the Company restated certain of its previously issued financial statements to reflect the correction in its lease accounting practices. Management further concluded that this control deficiency represented a material weakness in the Company's internal control over financial reporting as of January 30, 2005. To remediate the material weakness in internal control over financial reporting, the Company instituted additional review procedures over the selection and monitoring of appropriate assumptions and factors affecting lease accounting practices during the first quarter of 2005. Other than as described above, there have been no significant changes in the Company's internal controls or in other factors that could significantly affect these controls during the fiscal quarter to which this report relates.

Based on such evaluation, except as described above, such officers have determined that there were no changes in our internal control over financial reporting during the quarterly period ended October 30, 2005 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II
OTHER INFORMATION

Item 6. EXHIBITS

- (a) Exhibits
 - 12 Computation of Ratio of Earnings to Fixed Charges.
 - 31 Rule 13a-14(a)/15d-14(a) Certifications.
 - 32 Section 1350 Certifications.

[Table of Contents](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DAVE & BUSTERS, INC.
a Missouri corporation

Date: December 9, 2005

By: /s/ William C. Hammett, Jr.
William C. Hammett, Jr.,
Senior Vice President and
Chief Financial Officer

INDEX OF EXHIBITS

| <u>EXHIBIT NUMBER</u> | <u>DESCRIPTION</u> |
|---------------------------|---|
| 12 | Dave & Buster's, Inc. Computation of Ratio of Earnings to Fixed Charges |
| 31 | Rule 13a-14(a)/15d-14(a) Certifications. |
| 32 | Section 1350 Certifications. |

DAVE & BUSTER'S, INC.
COMPUTATION OF RATIO OF EARNINGS
TO FIXED CHARGES
(dollars in thousands, except ratios)

| | 39 Weeks Ended October 30, 2005 |
|---|---------------------------------------|
| Income before provision for income taxes | \$ 168 |
| Add: Total fixed charges (per below) | 14,106 |
| Less: Capitalized interest | 340 |
| Total income before provision for income taxes, plus fixed charges, less capitalized interest | <u>\$ 13,934</u> |
| Ratio of earnings to fixed charges | 0.99 |
| Fixed charges: | |
| Interest expense ** | 5,357 |
| Capitalized interest | 340 |
| Estimate of interest included in rental expense *** | <u>8,409</u> |
| Total fixed charges | <u>\$ 14,106</u> |

** Interest expense includes interest in association with debt and amortization of debt issuance costs.

*** Fixed charges include our estimate of interest included in rental payments (one-third of rent expense under operating leases).

CERTIFICATION

I, James W. Corley, Chief Executive Officer of Dave & Buster's, Inc., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dave & Buster's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 9, 2005

/s/ James W. Corley

James W. Corley,
Chief Executive Officer

CERTIFICATION

I, William C. Hammett, Jr., Chief Financial Officer of Dave & Buster's, Inc., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Dave & Buster's, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: December 9, 2005

/s/ William C. Hammett, Jr.

William C. Hammett, Jr.,
Chief Financial Officer

SECTION 1350 CERTIFICATION

In connection with the Quarterly Report of Dave & Buster's, Inc. (the "Company") on Form 10-Q for the period ended October 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, James W. Corley, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: December 9, 2005

/s/ James W. Corley

James W. Corley,
Chief Executive Officer

SECTION 1350 CERTIFICATION

In connection with the Quarterly Report of Dave & Buster's, Inc. (the "Company") on Form 10-Q for the period ended July 31, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, William C Hammett, Jr., Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: December 9, 2005

/s/ William C. Hammett, Jr.

William C. Hammett, Jr.,
Chief Financial Officer