# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 8, 2006

# DAVE & BUSTER'S, INC.

(Exact name of registrant as specified in its charter)

Missouri (State of incorporation) **0-25858** (Commission File Number) 43-1532756 (IRS Employer Identification Number)

2481 Manana Drive Dallas TX 75220

(Address of principal executive offices)

Registrant's telephone number, including area code: (214) 357-9588

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the reporting obligation of the registrant under any of the following provisions:

o Written communications pursuant to Rule 425 under the Securities Act

o Soliciting material pursuant to Rule 14a-12 of the Exchange Act

o Pre-commencement communications pursuant to Rule 14d-2(b) Exchange Act

o Pre-commencement communications pursuant to Rule 13e-4(c) Exchange Act

### Section 2.02. Results of Operations and Financial Conditions.

The information contained in this Current Report on Form 8-K, including the Exhibit attached hereto, is being furnished and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. Furthermore, the information contained in this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended.

On September 8, 2006, Dave & Buster's, Inc. issued a press release announcing its second quarter fiscal 2006 results. A copy of this Press Release is attached hereto as Exhibit 99.

#### Item 9.01. Financial Statements and Exhibits.

(d) <u>Exhibits</u>.

99 Press release dated September 8, 2006.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DAVE & BUSTER'S, INC.

/s/ Stephen M. King

By:



**News Release** 

For further information contact: Jeff Elliott or Geralyn DeBusk Halliburton Investor Relations 972-458-8000

Dave & Buster's, Inc. Reports 5.6 Percent Increase in Same Store Sales for the Fiscal 2006 Second Quarter

DALLAS—September 8, 2006—Dave & Buster's, Inc., a leading operator of upscale restaurant/entertainment complexes, today announced results for its second quarter ended July 30, 2006.

Total revenue for the second quarter increased 11.1 percent, or \$12.3 million, to \$123.2 million from \$110.8 million in the prior year's comparable quarter. Food and beverage revenue increased 11.6 percent, and amusement and other revenue increased 10.6 percent. In addition, the Company reported a 5.6 percent increase in same store sales for the second quarter, and a 5.2 percent increase in same store sales for its previously acquired Jillian's stores. EBITDA remained flat on a year over year basis at \$12.0 million for the second fiscal quarter. Results for the quarter were impacted by \$2.4 million in pre-opening and merger related costs compared to \$1.4 million of pre-opening and non-recurring Jillian's costs in the second quarter of 2005.

Total revenues for the 26-week period increased 10.3 percent to \$250.0 million from \$226.6 million for the comparable period last year. Food and beverage revenue increased 12.0 percent, and amusement and other revenue increased 8.4 percent. Year to date, same store sales for the Dave and Buster's concept increased by 5.4 percent, while same store sales for the previously acquired Jillian's stores increased by 2.7 percent. Year to date EBITDA decreased 13.3 percent to \$26.6 million from \$30.7 million last year. Year to date results were impacted by \$5.9 million in pre-opening and merger related costs versus \$2.8 million in pre-opening and non-recurring Jillian's costs in the prior year.

"We are extremely encouraged by our team's ability to deliver such outstanding sales increases in spite of an uncertain economic environment," stated Steve King, the Company's Chief Financial Officer. "While we made progress in our EBITDA growth during the quarter, excluding pre-opening and merger costs, we remain focused on improving margins and maintaining our sales momentum."

### Non-GAAP Financial Measures

A reconciliation of EBITDA to net income, the most directly comparable financial measure presented in accordance with GAAP, is set forth in the attachment to this release.

The Company will hold a conference call to discuss second quarter results on Tuesday, September 12, 2006, at 2:30 PM Central time. To participate in the conference call, please dial 877-598-7022 a few minutes prior to the start time and reference code # 6093572. An archived replay of the teleconference will be available approximately two hours following the call and will be posted on the Company's Web site. To access the replay call 800-642-1687 and reference the same confirmation code as listed above.

Celebrating over 23 years of operations, Dave & Buster's was founded in 1982 and is one of the country's leading upscale restaurant/entertainment concepts with 47 locations throughout the United States and in Canada. More information on the Company is available on the Company's Web site, www.daveandbusters.com.

"Safe Harbor" Statements Under the Private Securities Litigation Reform Act of 1995 Certain information contained in this press release includes forwardlooking statements. Forward-looking statements include statements regarding our expectations, beliefs, intentions, plans, projections, objectives, goals, strategies, future events or performance and underlying assumptions and other statements which are other than statements of historical facts. These statements may be identified, without limitations, by the use of forward-looking terminology such as "may," "will," "anticipates," "expects," "projects," "believes," "intends," "should," or comparable terms or the negative thereof. All forward-looking statements included in this press release are based on information available to us on the date hereof. Such statements speak only as of the date hereof. These statements involve risks and uncertainties that could cause actual results to differ materially from those described in the statements. These risks and uncertainties include, but are not limited to, the following: our ability to open new high-volume restaurant/entertainment complexes; our ability to raise and access sufficient capital in the future; changes in consumer preferences, general economic conditions or consumer discretionary spending; the outbreak or continuation of war or other hostilities involving the United States; potential fluctuation in our quarterly operating results due to seasonality and other factors; the continued service of key management personnel; our ability to attract, motivate and retain qualified personnel; the impact of federal, state or local government regulations relating to our personnel or the sale of food or alcoholic beverages; the impact of litigation; the effect of competition in our industry; additional costs associated with compliance with the Sarbanes-Oxley Act and related regulations and requirements; and other risk factors described from time to time in our reports filed with the SEC.



# **News Release**

For more information contact: Jeff Elliott or Geralyn DeBusk

Halliburton Investor Relations 972-458-8000

### DAVE & BUSTER'S, INC. Condensed Consolidated Balance Sheets (in thousands)

	July 30, 2006 (unaudited)		January 29, 2006 (audited)	
ASSETS		· /		. ,
Current assets:				
Cash and cash equivalents	\$	653	\$	7,582
Other current assets		26,237		19,648
Total current assets		26,890		27,230
Property and equipment, net		342,282		374,616
Intangible and other assets		153,414		21,216
Total assets	\$	522,586	\$	423,062
LIABILITIES AND STOCKHOLDERS' EQUITY				
Total current liabilities	\$	49,486	\$	64,436
Other long-term liabilities		91,525		82,856
Long-term debt (including payable to dissenters)		279,311		70,550
Stockholders' equity		102,264		205,220
Total liabilities and stockholders' equity	\$	522,586	\$	423,062

### DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands) (unaudited)

	13 Weeks End July 30, 2006 (Combined)		13 Weeks Ended July 31, 2005 (pre Merger)		
Food and beverage revenues	\$ 67,374	54.7%	\$ 60,378	54.5%	
Amusement and other revenues	55,777	45.3%	50,451	45.5%	
Total revenues	123,151	100.0%	110,829	100.0%	
Cost of products	25,427	20.6%	22,650	20.4%	
Store operating expenses	75,968	61.7%	68,170	61.5%	
General and administrative expenses	8,959	7.3%	7,204	6.5%	
Depreciation and amortization	11,455	9.3%	12,317	11.1%	
Startup costs	821	0.7%	804	0.7%	
Total operating expenses	122,630	99.6%	111,145	100.2%	
Operating income (loss)	521	0.4%	(316)	(0.2)%	
Interest expense, net	6,525	5.3%	1,661	1.5%	
Income (loss) before provision for income taxes	(6,004)	(4.9)%	(1,977)	(1.8)%	
Provision (benefit) for income taxes	(2,129)	(1.7)%	(721)	(0.7)%	
Net income (loss)	\$ (3,875)	(3.1)%	\$ (-1,256)	(1.1)%	
Other information:					
Company operated stores open					
	47		44		

EBITDA, which is earnings before interest, taxes, depreciation and amortization, is used by management, bankers and investors to evaluate a company's ability to repay debt and for compliance of certain debt covenants.

Total net income (loss)	\$ (3,875)	\$ (1,256)
Add back: depreciation and amortization	11,455	12,317
interest expense, net	6,525	1,661
provision for income taxes	(2,129)	(721)
	\$ 11,976	\$ 12,001

## DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands,) (unaudited)

	26 Weeks End July 30, 200 (Combined)	6	26 Weeks E July 31, 2 (pre Merg	005
Food and beverage revenues	\$ 136,438	54.2%	\$ 121,769	53.7%
Amusement and other revenues	113,556	45.8%	104,795	46.3%
Total revenues	249,994	100.0%	226,564	100.0%
Cost of products	51,135	19.0%	45,155	19.9%
Store operating expenses	151,439	60.5%	134,932	59.6%
General and administrative expenses	17,711	7.1%	14,893	6.6%
Depreciation and amortization	22,524	9.0%	22,058	9.7%
Startup costs	3,107	1.2%	885	0.4%
Total operating expenses	245,916	98.3%	217,923	96.2%
Operating income (loss)	4,078	1.7%	8,641	3.8%
Interest expense, net	12,418	5.0%	3,434	1.5%
Income(loss)before provision for income taxes	(8,340)	(3.3)%	5,207	2.3%
Provision (benefit) for income taxes	(2,923)	(1.1)%	1,901	0.8%
Net income (loss)	\$ (5,417)	(2.2)%	\$ 3,306	1.5%
Other information:				
Company operated stores open	47		44	

EBITDA, which is earnings before interest, taxes, depreciation and amortization, is used by management, bankers and investors to evaluate a company's ability to repay debt and for compliance of certain debt covenants.

Total net income (loss)	\$ (5,417)	\$ 3,306
Add back: depreciation and amortization	22,524	22,058
interest expense, net	12,418	3,434
provision for income taxes	(2,923)	1,901
	\$ 26,602	\$ 30,699

## DAVE & BUSTER'S, INC.

## Consolidates Statements of Cash Flow (dollars in thousands) (unaudited)

	Ju	26 Weeks Ended July 30, 2006 (Combined)		26 Weeks Ended July 31, 2005 (pre-Merger)	
Cash flows from operating activities:					
Net income (loss)	\$	(5,417)	\$	3,306	
Adjustments to reconcile income to net cash provided by operating activities:					
Depreciation and amortization		22,524		22,058	
Changes in operating assets and liabilities		4,448		(1,378)	
Other, net		(2,264)		962	
Net cash provided by operating activities		19,291		24,948	
Capital expenditures		(25,342)		(22,556)	
Purchase of Predecessor common stock and other		(274,542)		111	
Net cash used in investing activities		(299,884)		(22,445)	
Net cash provided by (used in) financing activities		273,664		(3,341)	
Increase (decrease) in cash and cash equivalents		(6,929)		(838)	
Beginning cash and cash equivalents		7,582		7,624	
Ending cash and cash equivalents	\$	653	\$	6,786	