# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 7, 2005

# DAVE & BUSTER'S, INC.

(Exact name of registrant as specified in its charter)

Missouri (State of incorporation) **0000943823** (Commission File Number) 43-1532756 (IRS Employer Identification Number)

2481 Manana Drive Dallas, Texas 75220

(Address of principal executive offices)

Registrant's telephone number, including area code: (214) 357-9588

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the reporting obligation of the registrant under any of the following provisions:

o Written communications pursuant to Rule 425 under the Securities Act

o Soliciting material pursuant to Rule 14a-12 of the Exchange Act

o Pre-commencement communications pursuant to Rule 14d-2(b) Exchange Act

o Pre-commencement communications pursuant to Rule 13e-4(c) Exchange Act

### Item 2.02. Results of Operations and Financial Condition.

The information in this Form 8-K, including the accompanying exhibit, shall not be deemed to be "filed" for the purposes of Section 18 of the Securities and Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liability of such section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, regardless of the general incorporation language of such filing, except as shall be expressly set forth by specific reference in such filing.

On June 7, 2005, Dave & Buster's, Inc., a Missouri corporation (the "Company"), issued a press release announcing its earnings for its first quarter ended May 1, 2005. A copy of the press release is attached hereto as Exhibit 99.1.

#### Item 9.01. Financial Statements and Exhibits

**Description** 

### (c) Exhibits

Exhibit No. 99.1

Press release dated June 7, 2005, announcing the Company's earnings for its first quarter ended May 1, 2005

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DAVE & BUSTER'S, INC.

Date: June 7, 2005

By: /s/ W.C. Hammett, Jr.

W.C. Hammett, Jr. Chief Financial Officer

# **News Release**



For further information contact: Jeff Elliott or Geralyn DeBusk Halliburton Investor Relations 972-458-8000

# DAVE & BUSTER'S, INC. REPORTS A TWENTY PERCENT INCREASE IN FIRST QUARTER 2005 EARNINGS PER SHARE

**DALLAS (June 7, 2005) Dallas -** Dave & Buster's, Inc. (NYSE:DAB), a leading operator of upscale restaurant/entertainment complexes, today announced earnings for its first quarter ended May 1, 2005.

Total revenue for the first quarter increased 21.9 percent, or \$20.8 million, to \$115.7 million from \$95.0 million in the prior year's comparable quarter. Food and beverage revenue increased 25.2 percent and amusement and other revenue increased 18.3 percent. Revenue from comparable stores decreased 1.7 percent for the quarter. Operating income for the period increased 29.2 percent to \$9.0 million compared to \$6.9 million last year. EBITDA increased to \$18.7 million, or 23.4 percent, from \$15.2 million last year. Net income for the quarter was \$4.6 million, or \$0.30 per diluted share, compared to net income in the same period last year of \$3.6 million, or \$0.25 per diluted share.

"We are pleased with our substantial increase in earnings. These results mark our ninth consecutive quarter of year-over-year profitability improvement," stated Buster Corley, the company's CEO. "While making sustained progress in overall profitability, we remain focused on same store sales improvement. We believe we have the appropriate strategy in place to accomplish this later in the year."

"There were costs associated with the Jillian's integration which we expect to be non-recurring," stated W. C. Hammett, the company's CFO. "These costs include items such as training labor and additional food costs related to the new menu roll-out, higher than normal freight costs related to game and equipment transfers and severance and related management relocation costs. We estimate that the impact on total operating expenses for the quarter was approximately \$1.0 million."

### Non-GAAP Financial Measures

A reconciliation of EBITDA to net income, the most directly comparable financial measure presented in accordance with GAAP, is set forth in the attachment to this release.

The Company will hold a conference call to discuss first quarter results on Tuesday, June 7, 2005, at 11:30 a.m. Eastern Time (10:30 a.m. Central Time). The company plans to release earnings the same day before the market opens.



The call will be Webcast by both CCBN and Vcall and can be accessed at Dave & Buster's Web site, <u>www.daveandbusters.com</u>. Individual investors can listen to the call through CCBN's individual investor center, <u>www.companyboardroom.com</u>, or PrecisionIR's Webcast site, <u>www.vcall.com</u>. In addition, investors can access the call by visiting any of the investor sites in the CCBN or PrecisionIR Individual Investor Network. Institutional investors can access the call via CCBN's password-protected event management site, <u>www.streetevents.com</u>.

The Webcast will be archived on the company's Web site and available for replay through June 21, 2005.

Celebrating over 22 years of operations, Dave & Buster's was founded in 1982 and is one of the country's leading upscale, restaurant/entertainment concepts with 43 locations throughout the United States and in Canada. More information on the company, including the latest investor presentation is available on the company's Website, <u>www.daveandbusters.com</u>.

### "Safe Harbor" Statements Under the Private Securities Litigation Reform Act of 1995

Certain information contained in this press release includes forward-looking statements. Forward-looking statements include statements regarding our expectations, beliefs, intentions, plans, projections, objectives, goals, strategies, future events or performance and underlying assumptions and other statements which are other than statements of historical facts. These statements may be identified, without limitations, by the use of forward-looking terminology such as "may," "will," "anticipates," "expects," "projects," "believes," "intends," "should," or comparable terms or the negative thereof. All forward-looking statements included in this press release are based on information available to us on the date hereof. Such statements speak only as of the date hereof. These statements include, but are not limited to, the following: our ability to open new high-volume restaurant/entertainment complexes; our ability to raise and access sufficient capital in the future; changes in consumer preferences, general economic conditions or consumer discretionary spending; the outbreak or continuation of war or other hostilities involving the United States; potential fluctuation in our quarterly operating result due to seasonality and other factors; the continued service of key management personnel; our ability to attract, motivate and retain qualified personnel; the impact of federal, state or local government regulations relating to our personnel or the sale of food or alcoholic beverages; the impact of litigation; the effect of competition in our industry; additional costs associated with compliance with the Sarbanes-Oxley Act and related regulations and requirements; and other risk factors described from time to time in our reports filed with the SEC.

# Dave & Buster's, Inc. Consolidated Statements of Income (dollars in thousands, except per share amounts) (unaudited)

	13 Weeks Ended May 1, 2005			13 Weeks Ended May 2, 2004 (as restated)	
Food and beverage revenue	\$	61,392	53.0%	\$ 49,021	51.6%
Amusement and other revenues		54,343	47.0%	45,945	48.4%
Total revenues		115,735	100.0%	94,966	100.0%
Cost of food and beverage		15,191	13.1%	12,189	12.9%
Cost of amusement and other		5,816	5.1%	5,532	<u> </u>
Total cost of product		21,007	18.2%	17,721	18.7%
Operating payroll and benefits		32,725	28.3%	26,928	28.4%
Other store operating expenses		35,536	30.7%	28,868	30.4%
General and administrative expenses		7,692	6.6%	6,299	6.6%
Depreciation and amortization expense		9,741	8.4%	8,220	8.7%
Preopening costs		78	0.1%	_	0.0%
Total operating expenses		106,779	92.3%	88,036	92.7%
Operating income		8,956	7.7%	6,930	7.3%
Interest expense, net		1,773	1.5%	1,478	1.6%
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Income before provision for income taxes		7,183	6.2%	5,452	5.7%
Provision for income taxes		2,622	2.3%	1,852	2.0%
Net income	\$	4,561	3.9%	\$ 3,600	3.8%
Net income per share					
Basic	\$	0.34		\$ 0.27	
Diluted	յ Տ	0.34		\$ 0.27	
Difuted	φ	0.50		\$ 0.25	
Weighted average shares outstanding					
Basic weighted average shares outstanding		13,472		13,205	
Diluted weighted average shares outstanding		16,576		16,192	
Other information					
Company operated stores open		43		33	
EBITDA, which is earnings before interest, taxes, depreciation and amortization, is used by management, bankers and investors to evaluate a company's ability to repay debt and for compliance of certain debt covenants.					
Net income	\$	4,561		\$ 3,600	
Add back: depreciation & amortization	-	9,741		8,220	
interest expense, net		1,773		1,478	
provision for income taxes		2,622		1,852	
EBITDA	\$	18,697		\$ 15,150	
	Ψ	10,007		φ 10,100	

# Dave & Buster's Inc. Condensed Consolidated Balance Sheets (in thousands) (unaudited)

	Ma	ay 1, 2005	Janu	ary 30,2005
Current assets				
Cash and cash equivalents	\$	5,177	\$	7,624
Other current assets		37,126		34,581
Total current assets		42,303		42,205
Property and equipment, net		332,111		331,478
Other assets and deferred charges		23,057		23,725
	\$	397,471	\$	397,408
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LIABILITIES AND STOCKHOLDER'S EQUITY				
Total current liabilities	\$	47,627	\$	49,861
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Other long-term liabilities		73,036		70,251
Long-term debt		74,604		80,351
Stockholder's equity				
Common stock		135		135
Paid in capital		122,723		122,173
Restricted stock awards		1,632		1,454
Accumulated comprehensive income		195		225
Retained earnings		79,365		74,804
		204,050		198,791
Less: Treasury stock		1,846		1,846
Total stockholders' equity		202,204		196,945
	\$	397,471	\$	397,408

# Dave & Buster's, Inc. Consolidated Statements Of Cash Flows (in thousands) (unaudited)

	13 Weeks Endec May 1, 2005	d 13 Weeks Ended May 2, 2004 (as restated)
Cash flows from operating activities:		
Net Income	\$ 4,561	\$ 3,600
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	9,741	,
Deferred income tax benefit	(166	5) (152)
Tax benefit related to stock options	165	5 140
Restricted stock awards	178	8 81
Warrants related to convertible debt	63	63
Other, net	(36	5) (14)
Changes in operating assets and liabilities		
Inventories	280	) (700)
Prepaid expenses	(891	(1,960)
Other current assets	(1,934	4) 899
Other assets and deferred charges	1,150	) 246
Accounts payable	(385	5) (847)
Accrued liabilities	825	878
Income taxes payable	(2,967	7) (905)
Deferred rent liability	1,064	4 (240)
Other liabilities	1,721	(42)
Net cash provided by operating activities	13,369	9,267
Cash flows from investing activities:		
Capital expenditures	(10,866	6) (7,067)
Proceeds from sales of property and equipment	17	7 325
Net cash used in investing activities	(10,849	) (6,742)
Cash flows from financing activities:		, , ,
Borrowings under long-term debt		- 1,500
Repayments of long-term debt	(5,352	
Proceeds from exercises of stock options	385	
Net cash used in financing activities	(4,967	7) (572)
Increase (decrease) in cash and cash equivalents	(2,447	<u> </u>
Beginning cash and cash equivalents	7,624	
	7,02	
Ending cash and cash equivalents	\$ 5,177	\$ 5,850