# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

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SCHEDULE 13E-3

Rule 13e-3 Transaction Statement under Section 13(e) of the Securities
Exchange Act of 1934
(Amendment No. 1)

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DAVE & BUSTER'S, INC. (Name of Subject Company (issuer))

D&B ACQUISITION SUB, INC. D&B HOLDINGS I, INC. DAVID O. CORRIVEAU WALTER S. HENRION INVESTCORP S.A.
DAVE & BUSTER'S, INC.
JAMES W. CORLEY
WILLIAM C. HAMMETT, JR.

(Name of Filing Person (offeror))

COMMON STOCK, PAR VALUE \$0.01 PER SHARE (including associated rights) (Title of Class of Securities) 23833N104 (CUSIP Number of Class of Securities) SIMON MOORE

PRESIDENT
D&B ACQUISITION SUB, INC.
C/O GIBSON, DUNN & CRUTCHER LLP
200 PARK AVENUE
NEW YORK, NY 10166
(212) 251 4000

(212) 351-4000 (Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications on Behalf of the Person(s) Filing Statement)

COPY TO:
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This statement is filed in connection with (check the appropriate box):

- a. [X] The filing of solicitation materials or an information statement subject to Regulation 14A (sections 240.14a-1 through 240.14b-2), Regulation 14C (sections 240.14c-1 through 240.14c-101) or Rule 13e-3(c) (section 240.13e-3(c)) under the Securities Exchange Act of 1934 (the "Act").
- b. [ ] The filing of a registration statement under the Securities Act of 1933.
- c. [ ] A tender offer.
- d. [ ] None of the above.

Check the following box if the soliciting materials or information statement referred to in checking box (a) are preliminary copies:

Check the following box if the filing is a final amendment reporting the results of the transaction:

# CALCULATION OF FILING FEE

TRANSACTION VALUATION\* AMOUNT OF FILING FEE - -------

------\$ 193,919,970 \$ 17,848

- \* Estimated for purposes of calculating the amount of the filing fee only, based upon the sum of (a) the product of the 12,224,734 shares of common stock to be acquired for cash and the merger consideration of \$13.50 per share, (b) the cumulative total of the difference between the merger consideration of \$13.50 per share and the exercise price per share of each of the 1,535,961 shares of common stock subject to outstanding options in which the exercise price per share is less than the merger consideration per share, and (c) the market value of the 1,058,545 shares of common stock, and 95,804 shares issuable under in-the-money options, which are all to be acquired in exchange from the registrant's continuing shareholders as determined in accordance with Regulation 0-11(a)(4) of the Securities Exchange Act of 1934.
- [X] Check box if any part of the fee is offset as provided by Section 240.0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

Amount Previously Paid: \$ 19,923.02 Form or Registration No.: Schedule 14-A Filing Party: Dave & Buster's, Inc. Date Filed: July 29, 2002

This Amendment No. 1 to Schedule 13E-3 amends and supplements the Statement on Schedule 13E-3 filed with the Securities and Exchange Commission (the "SEC") on July 29, 2002 (as amended and supplemented, the "Schedule 13E-3"), by Dave & Buster's, Inc., a Missouri Corporation ("D&B"), D&B Holdings I, Inc., a Delaware corporation ("D&B Holdings") formed at the direction of Investcorp S.A. ("Investcorp"), Investcorp, a Luxembourg corporation, D&B Acquisition Sub, Inc., a Missouri corporation ("D&B Acquisition") and wholly owned subsidiary of D&B Holdings, David O. Corriveau, James W. Corley, Walter S. Henrion, and William C. Hammett, Jr. This Schedule 13E-3 relates to the Agreement and Plan of Merger, dated May 30, 2002, as amended by the First Amendment to the Merger Agreement dated July 12, 2002 (the "Merger Agreement"), among D&B, D&B Holdings and D&B Acquisition pursuant to which D&B Acquisition will be merged (the "Merger") with and into D&B, with D&B as the surviving corporation.

Under the terms and subject to the conditions of the Merger Agreement, each outstanding share of common stock, par value \$0.01 per share, together with associated rights (the "Common Stock") will be converted into the right to receive \$13.50 in cash without interest thereon (the "Merger Consideration").

Concurrently with the filing of this Schedule 13E-3, D&B is filing with the Securities and Exchange Commission (the "Commission") an Amendment No. 1 to the preliminary proxy statement (the "Proxy Statement") under Regulation 14A of the Securities Exchange Act of 1934, as amended, relating to the special meeting of shareholders of D&B at which the shareholders of D&B will consider and vote upon a proposal to approve and adopt the Merger Agreement. A copy of the Proxy Statement is filed herewith as Exhibit (a)(2), and a copy of the Merger Agreement is attached thereto as Appendix A.

The information in the Proxy Statement, including all appendices thereto, is expressly incorporated herein by reference in response to all items of this Schedule 13E-3. The Proxy Statement is in preliminary form and is subject to completion or amendment. Capitalized terms used but not defined in this statement shall have the meanings given to them in the Proxy Statement.

#### ITEM 16. EXHIBITS.

(a)(2) Amendment No. 1 to Preliminary Proxy Statement and form of Proxy Card under Regulation 14A, dated September 11, 2002.\*

(c)(3) Report of Houlihan Lokey Howard & Zukin dated May 30, 2002.

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Incorporated by reference to the Proxy Statement filed with the Commission by D&B on September 11, 2002.

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: September 11, 2002

D&B ACQUISITION SUB, INC.

By: /s/ Simon Moore

Name: Simon Moore Title: President

D&B HOLDINGS I, INC.

By: /s/ Simon Moore

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Name: Simon Moore Title: President

INVESTCORP S.A.

By: /s/ Gary Long

Name: Gary Long Title: Authorized Executive

DAVE & BUSTER'S, INC.

By: /s/ David O. Corriveau

Name: David O. Corriveau

Title: President

/s/ David O. Corriveau

-----

David O. Corriveau

/s/ James W. Corley

James W. Corley

James W. Correy

/s/ Walter S. Henrion

Walter S. Henrion

/s/ William C. Hammett, Jr.

William C. Hammett, Jr.

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EXHIBIT
NUMBER
DESCRIPTION
(a)(2)
Amendment
No. 1 to
Preliminary
Proxy
Statement
and form
of Proxy
Card under
Regulation
14A, dated
September
11, 2002.*
(c)(3)
Report of
Houlihan
Lokey
Howard &
Zukin
dated May
30, 2002.
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- -----

 $^{\star}$   $\,$  Incorporated by reference to the Proxy Statement filed with the Commission by D&B on September 11, 2002.

DAVE & BUSTER'S, INC.

PRESENTATION TO THE SPECIAL COMMITTEE OF THE BOARD OF DIRECTORS

May 30, 2002

HOULIHAN LOKEY HOWARD & ZUKIN
Financial Advisors
1930 Century Park West
Los Angeles, California 90067
(310) 553-8871 http://www.hlhz.com
Los Angeles o New York o Chicago o San Francisco o Washington,
D.C. o Minneapolis o Dallas o Atlanta

[LOGO]

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# DAVE & BUSTER'S, INC.

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#### SCOPE OF ENGAGEMENT

- Dave & Buster's, Inc. (NYSE:DAB; "D&B," "Dave & Buster's" or the "Company") is considering entering into a purchase agreement pursuant to which Investcorp International Inc. ("Investcorp") would tender offer for all of the outstanding common stock of the Company at a purchase price of \$12.00 per share (the "Tender"). In the event of the tendering of at least 80% of the Company's shares to Investcorp, Investcorp would effectuate a merger between Dave & Buster's and a newly created acquisition entity ("Newco"), with Newco being the surviving entity (the "Merger"), and Dave & Buster's current shareholders receiving \$12.00 per share in exchange for their existing Dave & Buster's common stock. We further understand that certain management shareholders of Dave & Buster's, including the Company's founders, will reinvest approximately \$12 million of their proceeds from the Tender into Newco. The Tender, the resulting Merger, and other related transactions disclosed to Houlihan Lokey are referred to collectively herein as the "Transaction."
- O The Special Committee of the Board of Directors has requested that Houlihan Lokey render an opinion as to the fairness, from a financial point of view, of the consideration to be received by the public stockholders of the Company in connection with the possible Transaction. The Opinion does not address the Company's underlying business decision to effect the Transaction.

#### SUMMARY OF ANALYSIS COMPLETED

 $\label{thm:continuous} \mbox{Houlihan Lokey assessed the Transaction as proposed by completing the following steps:}$ 

- O Performed due diligence with the Company to gain an understanding of Dave & Buster's operations and financial condition;
- o Researched the restaurant, amusement, and gaming industries (with amusement and gaming industries collectively referred to herein as "entertainment");
- o Analyzed the trading multiples of comparable, publicly-traded restaurant and entertainment companies;
- Researched selected recent acquisitions in the restaurant and entertainment industries;
- Studied stock price and volume of Dave & Buster's as well as other comparable public restaurant and entertainment companies;
- O Utilized generally accepted valuation methodologies to derive valuation indications for Dave & Buster's;
- o Analyzed the proposed Transaction and compared the consideration provided for in the proposed Transaction to the resulting indications of value and Dave & Buster's current market capitalization; and
- o Conducted other research and analysis we deemed appropriate.

#### SUMMARY OF DUE DILIGENCE

In connection with the Opinion, we have made such reviews, analyses and inquiries as we have deemed necessary and appropriate under the circumstances. Among other things, we have:

- 1. reviewed the Company's annual reports to shareholders and on Form 10-K for the three fiscal years ended approximately January 31, 2002 and a draft of the quarterly report on Form 10-Q for the quarter ended May 5, 2002, and Company-prepared internal financial statements for the five fiscal years ended approximately January 31, 2002 and interim draft financial statements for the three month period ended May 5, 2002, which the Company's management has identified as being the most current financial statements available;
- reviewed copies of the Agreement and Plan of Merger dated May 23, 2002 by and between [Investcorp] and [Dave & Busters];
- 3. met with and held discussions with certain members of the senior management of the Company to discuss the operations, financial condition, future prospects and projected operations and performance of the Company, and met with and held discussions with representatives of the Company's Special Committee bankers and counsel to discuss certain matters:
- 4. visited certain facilities and business offices of the Company;
- reviewed forecasts and projections prepared by the Company's management with respect to the Company for the years ended January 31, 2003 through 2012;
- reviewed the historical market prices and trading volume for the Company's publicly traded securities;
- 7. reviewed certain other publicly available financial data for certain companies that we deem comparable to the Company, and publicly available prices and premiums paid in other transactions that we considered similar to the Transaction;
- 8. reviewed various document relating to the Transaction including financing commitments and a form of Guarantee from Investcorp; and
- conducted such other studies, analyses and inquiries as we have deemed appropriate.

#### ASSUMPTIONS AND LIMITING CONDITIONS

We have relied upon and assumed, without independent verification, that the financial forecasts and projections provided to us, and our related discussions with management, have been reasonably prepared and reflect the best available estimates of the future financial condition of Dave & Buster's (as of the dates of such forecasts and projections), and that there has been no material change in the assets, financial condition, results of operations, business or prospects of the Company since the date of the most recent financial statements made available to us.

We have not independently verified the accuracy and completeness of the information supplied to us with respect to Dave & Buster's and do not assume any responsibility with respect to it. Management has stated that they have supplied us with all relevant information related to the Transaction. We have not made any physical inspection or independent appraisal of any of the properties or assets of Dave & Buster's. Our opinion is necessarily based on business, economic, market and other conditions as they exist and can be evaluated by us at the date of this presentation.

Houlihan Lokey's Opinion is directed to the Board of Directors of the Company, and does not constitute recommendations to any stockholder of the Company or any other person. Houlihan Lokey's Opinion is delivered to each recipient subject to the conditions, scope of engagement, limitations and understandings set forth in this Opinion and our engagement letter. The Opinion does not address the Company's underlying business decision to effect the Transaction. The Opinion does not address any individual shareholder's decision to participate in any tender offer.

The Board of Directors of Dave & Buster's has been considering a variety of strategic alternatives for more than two years. A number of equity investors have approached the Company during that time. The Company is also exploring refinancing strategies to avoid the penalties associated with the November 2001 amendment to the current credit facility.

The Company has discussed several options over the last 2 1/2 years, a timeline of which follows:

- O Initial early-stage discussions with one potential investor in a going-private transaction approximately 2 1/2 years ago instigated the formation of a Special Committee, but the discussions stopped due to constraints in the high-yield market.
- o In December 2000, Wellspring Equity discussed an offering of \$11/share, when the trading price was around \$8. A Special Committee was reformed, and the deal got very close, but was abandoned when the stock price increased. It is believed by all involved that speculation around the transaction caused the increase.
- o Montgomery Securities was engaged to evaluate strategic alternatives; they made several informal management presentations, but none were deemed acceptable, and no further work was performed.
- o Wellspring continued to try to put together an acceptable deal in 2001, but ceased their efforts after the September 11 attack.
- Dave and Buster have had informal discussions with management at Chuck-E-Cheese and Landry's, but there were a number of management issues as well as differences in corporate culture. Furthermore, Dave and Buster have no interest in being a subsidiary of another company, and state that they and half of the current management team would leave if the company were sold to another restaurant company; however, the company has historically had low turnover in GM's, and is at the high end of the pay scale, according to management, so the alternatives for the GM's may not be overly attractive.

# SITUATION OVERVIEW (CONTINUED)

- In late 2001, Chartwell Investments indicated an interest in potentially investing in the Company, when the stock price was trading in the range of \$6-7/share. In late February, representatives of Chartwell made a presentation to the Independent Committee on a potential buyout of the Company, with an implied offer in the range of \$9.50 to \$10 per share; the stock was then trading in the range of \$8 to \$9 per share; however, it began rising rapidly. The price reached \$10 per share shortly thereafter, and the Independent Committee rejected the offer. Again, suspicion of a transaction was credited for the increase in stock price. The price has primarily ranged between \$10 and \$11 per share since that time.
- O Chartwell subsequently modified their offer to buy preferred stock in the Company, but the details of this offer were not finalized and the transaction was ultimately rejected by the Board of Directors.
- On May 1, 2002, the Special Committee received an initial indication of interest from Investcorp International ("Investcorp") to acquire the outstanding capital stock of the Company at a price in the range of \$11 to \$12 per share. On May 23, 2002, the Special Committee received a proposal to purchase the Company at a price of \$11.50 per share.
- O Representatives of the Special Committee continued negotiating with Investcorp resulting in an increased offer of \$12.00 per share. These negotiations also led to lowering the proposed break-up fee (from 3.5% of the equity value to 3.0% of the equity value).

### The current status of the proposal:

- o Investcorp has proposed a public tender offer of \$12.00 in cash per share conditioned on the approval and acceptance by D&B's board of directors.
- Reinvestment by certain members of D&B's management is required.
- O The Company's Board of Directors has not yet responded to the offer.

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# SITUATION OVERVIEW (CONTINUED)

Key factors that need to be considered as to the fairness of the Transaction:

- D&B is currently out of favor with its bank group, and will pay significant financial penalties beginning on May 31, 2002, on a semi-annual basis, until they can refinance the debt; it is our understanding that these penalties will reach \$2 million per year. The initial indications on the cost of newly refinanced debt are significantly higher than their current cost of debt (not including the semiannual penalties).
- The Company believes alternative financing will cost an additional 2% 3%.
  - If the current bank group is refinanced out, \$2 3 million of deferred financing costs will be expensed immediately.
    - The additional ongoing interest expense, paired with the unexpected write-off of deferred financing costs, would presumably greatly de-value the stock and inhibit further growth.
- O Dave & Busters stock suffered a major devaluation in 1999 after missing the first quarter earnings release. Since that time DAB has not recovered in the eyes of the public markets. Other factors inhibiting a recovery are:
  - Unique and capital intensive nature of the business model make it difficult to embrace;
  - Negative same store sales are viewed negatively by the financial markets;
  - Significant key employee risk exists; and
  - The Company has no logical strategic suitor.
- The stock price has historically been erratic, with significant unexplained volatility. Insiders believe that the price swings have been tied to contemplated transactions, but the public views it only as unusual fluctuations.

SUMMARY CONCLUSIONS

#### SUMMARY OF METHODOLOGY

- o Houlihan Lokey examined the historical price and trading volumes of D&B's stock to determine whether it could be considered an accurate indicator of value for the Company. Houlihan Lokey also reviewed relevant analyst data for both the restaurant and entertainment sectors.
- Houlihan Lokey examined the market evidence available for similar publicly traded companies.
  - Houlihan Lokey's analysis led to two distinct sectors of the public markets: Restaurants and Entertainment Companies.
  - D&B has operational similarity to both sectors, but no clear comparability to either group.
  - Ultimately Houlihan Lokey determined that D&B was similar to the Restaurants in terms of margin performance but similar to Entertainment Companies with respect to invested capital.
- Houlihan Lokey examined precedent transactions in both sectors.
  - Houlihan Lokey's analysis yielded a reasonable sample of Restaurant transactions, but no meaningful transactions in the Entertainment area.
- Houlihan Lokey prepared various discounted cash flow models.
  - A base case model utilized management's most recent forecasted plan (the "Base Case Model"). This forecast contemplates building four incremental stores per year, with assumptions of adequate capital to support this growth.
  - D&B is currently seeking financing to replace their existing credit facility and the Company is out of favor with its current lenders. Accordingly, Houlihan Lokey determined that the Base Case growth plan funded solely by senior debt may be unachievable. To further consider a more capital constrained scenario, Houlihan Lokey, in connection with due diligence with D&B management, prepared and evaluated a set of forecasts with one new location per year, funded through cash flow (the "One Store Growth Model").
  - Company management indicated that all growth capital expenditures are currently suspended until resolution of the current offer or refinancing of debt, further supporting the lower growth of the One Store Growth Model.

#### SUMMARY CONCLUSIONS

# STRATEGIC ALTERNATIVES SUMMARY

STATUS QUO Risks of continued low stock price, high refinancing costs, and lack of credibility in the public market

LEVERAGE RECAPITALIZATION

Given the Company's financial performance and the capital markets overall, a leveraged recapitalization would not provide any additional capital to the Company (or its

shareholders).

Unlikely given poor financial performance and lack of institutional coverage and SECONDARY OFFERING

investors.

Poor results would likely result in dilution PIPE

to existing shareholders.

Unique business model and negative financial characteristics combined with management's STRATEGIC MERGER/SALE

lack of interest in merging with another industry participant, make a strategic merger or sale unlikely.

GOING PRIVATE The only existing alternative that would

remove the Company from the pressure of the public markets, meet the objectives of management (which are key to MAXIMIZING value, as there is "key man risk"), and fix the Company's overly levered capital structure and provide additional capital for courts.

growth.

# SUMMARY CONCLUSIONS

# SUMMARY OF VALUATION INDICATIONS AND FAIRNESS CONCLUSIONS

```
Current
  Market
  Share
  Price
 Multiple
Approach
Base Case
 DCF One
  Store
Growth DCF
INVESTCORP
May 24 LOW
HIGH LOW
 HIGH LOW
HIGH OFFER
-----
Enterprise
  Value
  198.00
  246.00
  209.00
237.00
  230.00
  248.00
  253.63
  Debt(1)
  88.17
  88.17
  88.17
  88.17
  88.17
  88.17
88.17 Fees
2.50 2.50
2.50 2.50
2.50 2.50
   2.50
 Cash(1)
1.62 1.62
1.62 1.62
1.62 1.62
1.62 -----
-----
-----
  Equity
  Value
  108.96
  156.96
  119.96
  147.96
  140.96
  158.96
  164.58
Shares(2)
  12.971
  12.971
  12.971
  12.971
  12.971
  12.971
  12.971
Options(3)
  0.9130
  1.8697
  1.7698
  1.8223
  1.8148
  1.8697
  1.8697
 Cash In
5.78 13.51
  12.44
  12.98
  12.90
```

13.51 13.51 ----Implied Per Share Value \$ 10.210 \$ 8.264 \$ 11.486 \$ 8.982 \$ 10.879 \$ 10.406 \$ 11.621 \$ 12.000 -----------------------

- -----

- (1) As of 5/5/02 financial statements per D&B Management
- (2) Per D&B Management
- (3) Per 1/31/02 schedule of outstanding options
- The indications of value resulting from Houlihan Lokey's valuation approaches and the public market for D&B's stock are below the consideration being offered by Investcorp in connection with the Transaction.
- O The multiples and control premium implied by the Transaction are within the range of multiples exhibited by comparable transactions.
- O Based upon the analyses set forth herein, it is Houlihan Lokey's opinion that the consideration to be provided to the public shareholders of the Company in connection with the Transaction is fair to them from a financial point of view.

# HISTORICAL PRICE AND TRADING VOLUME

- The Company's stock volume and price has been historically volatile, but has become much more active over the last 180 days. The stock closed at \$10.21 on Friday, May 24, 2002, and has ranged in price from a low of \$5.19 per share on September 21, 2001 up to a high of \$11.40 on March 21, 2002.
- O The stock price dropped precipitously in 1999 when 1) Planet Hollywood announced bankruptcy, and 2) the Company missed earnings projections for the first time in 14 quarters.
  - When D&B missed earnings the next quarter, the stock fell out of favor, lost investor credibility, and analyst coverage.
- o D&B currently has little (1 analyst) analyst coverage.

DAVE & BUSTER'S INC. (DAB) May 23, 1997 - May 27, 2002 U.S. Dollar

High: 28.13 Low: 5.45 Last: 10.21

[GRAPH]

# HISTORICAL PRICE AND TRADING VOLUME - CONTINUED

- o It is reasonable to presume that the value of the shares would be greatly and negatively impacted by the announcement of the Company's liquidity issues, refinancing at a 2% 3% higher cost of capital and the related \$2 -\$3 million in deferred financing write-offs.
- O Based on recent trading data in the graph below, D&B stock has enough sufficient trading activity to support the current valuation:
- O The Historical Pricing and Volume Analysis indicates that current volume traded in D&B stock support D&B as an "efficiently traded" stock and thus the price may provide an accurate indication of value for the Company on a minority marketable basis.
- The public float is approximately 8.2 million shares, implying that the average basis in the stock over the last 90 to 180 days is less that \$9.69 per share.
- O The proposed purchase price of \$12.00 per share represents a premium of 16.4% over the average price over the previous thirty days, and a premium of 23.8.7% over the average price over the previous ninety days.

[BAR CHART]

(millions) 30 Day(1) 60 Day 90 Day 180 Day 360 Day 720 Day ----------Total Shares Traded 1.58 5.70 7.59 14.00 22.29 63.43 Average Price \$ 10.31 \$ 10.28 \$ 9.69 \$ 8.11 \$ 8.45 \$

(1) Trading Days

9.05

# MARKET APPROACH

The market approach is based upon the multiples exhibited by comparably public companies. However, Dave & Busters is not truly comparable to either publicly traded restaurants or entertainment companies. Therefore, the reliance on multiples from either sector is questionable. Nonetheless, Houlihan Lokey performed a market multiple valuation analysis of D&B based upon two peer groups. The comparative analysis and valuation indications are as follows:

# COMPANY FINANCIAL PERFORMANCE

```
(figures in millions)
FYE 3-YEAR --
 ----- LTM
ENDED AVERAGE
   01/2000
   01/2001
   01/2002
  5/1/02 NFY
NFY + 1 -----
--- ------
- -----
  REPORTED
  REVENUE $
  312.482 $
  247.134 $
  332.303 $
  358.009 $
  367.041 $
  385.597 $
415.493 -----
 ----- Less:
Cost of Goods
 Sold 207.138
   278.987
   313.081
   322.781
340.732
359.336 -----
--- ------
 Gross Profit
 $ 39.996 $
  53.316 $
  44.928 $
   44.260 $
  44.865 $
 56.157 Less:
  Selling,
  General &
Administrative
21.041 25.350
25.231 25.119
24.400 28.427
 Less: Other
  Operating
  Expenses
 0.000 0.000
 0.000 0.000
 0.000 0.000
    Add:
 Depreciation
    and
 Amortization
19.884 25.716
28.693 29.497
32.851 32.437
```

```
ADJUSTED
  EBITDA $
  46.970 $
  38.839 $
  53.682 $
  48.390 $
  48.638 $
  53.316 $
60.167 -----
-- ------
-----
-----
 ---- Less:
Depreciation
    and
Amortization
19.884 25.716
28.693 29.497
32.851 32.437
-----
-----
----
ADJUSTED EBIT
 $ 22.206 $
  18.955 $
  27.966 $
  19.697 $
  19.141 $
  20.465 $
27.730 -----
---- Less:
  Interest
Expense 3.339
8.712 7.820
 7.506 7.410
7.387 -----
_ ______
------
-----
Adjusted Pre-
tax Income $
  15.616 $
  19.254 $
  11.877 $
  11.635 $
  13.055 $
20.343 Less:
Taxes @ 40.0%
5.724 7.009
4.299 4.225
4.726 7.364 -
-----
-----
--- ------
- -----
 -----
ADJUSTED NET
  INCOME $
9.905 $ 9.892
 $ 12.245 $
7.578 $ 7.410
 $ 8.329 $
12.979 -----
----
------
-----
---- Add:
Depreciation
    and
Amortization
19.884 25.716
28.693 29.497
32.851 32.437
ADJUSTED CASH
FLOW $ 34.669
 $ 29.776 $
  37.961 $
  36.271 $
36.907 $
  41.180 $
45.416 -----
----
```

```
---- CAPITAL
EXPENDITURES
$ 57.191 $
73.798 $
53.574 $
44.201 $
40.693 $
29.047 $
28.992
EBITDA-CAPEX
$ (34.959) $
0.108 $ 4.189
$ 7.945 $
24.269 $
31.175
```

LTM MARGINS

MARKET APPROACH (CONTINUED)

# COMPARATIVE PERFORMANCE STATISTICS

 ${\tt D\&B's}$  margin performance is lower than both sets of comparable companies, yet more comparable to restaurants:

----------ADJUSTED **ADJUSTED** GROSS ADJUSTED ADJUSTED CASH NET PROFIT EBITDA EBIT FLOW (1)
INCOME ------------- ------ DAVE & BUSTERS INC 12.06% 13.25% 5.21% 10.06% 2.02% ENTERTAINMENT Median 34.40% 22.62% 16.56% 13.24% 6.94% Mean 31.81% 23.88% 15.47% 13.47% 5.06% RESTAURANT Median 14.99% 13.00% 8.60% 9.73% 5.33% Mean 17.85%

14.12% 9.45% 10.33% 5.66%

(1) Cash Flow = Net Income + Depreciation and Amortization

# MARKET APPROACH (CONTINUED)

O D&B's earnings growth over the past several fiscal years has not been on par with either sector of comparable companies, and particularly lagged the restaurants:

2-YEAR COMPOUND ANNUAL GROWTH RATES -------------------------ADJUSTED ADJUSTED ADJUSTED NET REVENUE EBITDA EBIT INCOME ------------- DAVE & BUSTERS INC 20.36% 11.62% 1.94% -12.47% ENTERTAINMENT 6.22% 3.02% 3.67% 31.52% 16.86% 12.94% 15.49% 25.65% RESTAURANT 15.00% 20.68% 22.40% 25.31% 18.97% 23.27% 22.56%

28.01%

# MARKET APPROACH (CONTINUED)

D&B's return on equity and return on assets is significantly below both groups of peers. Despite these low returns, D&B trades in a comparable range to its peers when compared on a free cash flow multiple (EBITDA-Capex):

EV / LTM NET INCOME NET INCOME (EBITDA-CAPEX) ROA R0E -------------- DAVE & BUSTERS INC 27.69x 2.4% 4.5% ENTERTAINMENT Median 16.21x 5.4% 19.1% Mean 19.20x 6.3% 20.7% RESTAURANT Median 31.85x 10.0% 12.5% Mean 28.42x 9.1%

12.1%

LEVERAGE ---

o While D&B's leverage is very similar to the entertainment companies, it is considerably more leveraged than the restaurants:

-- DEBT/ DEBT/ DEBT/ INTEREST EBITDA MVE (1) EV COVÈRÁGE (2) ------- -----DAVE & BUSTERS INC 1.81x 0.66x 40.1% 6.5x ENTERTAINMENT Median 4.11x 0.93x 49.84% 2.5x Mean 3.75x 0.91x 42.26% 3.2x RESTAURANT Median 0.15x 0.02x 1.59% 27.0x Mean 0.73x 0.07x 6.48% 37.8x

# MARKET APPROACH (CONTINUED)

The poor performance of D&B relative to other public restaurant and gaming companies is reflected in the public markets by relatively low trading multiples.

```
EV / EBITDA
EV /
   (EBITDA-
CAPEX) -----
 ----- EV
 / EBIT EV /
REVENUE EV /
ASSETS (1)
LTM NFY LTM
NFY LTM LTM
LTM ----- -
-----
----
   DAVE &
 BUSTERS INC
  - ACTUAL
  4.5x 4.1x
27.7x 9.1x
11.5x 0.60x
    0.74x
ENTERTAINMENT
 Low 6.32x
4.79x 9.43x
8.79x 9.98x
 0.65x 0.82x
 High 12.26x
    10.27x
    44.53x
    32.37x
26.26x 4.35x
3.24x Median
 8.32x 8.0x
    16.21x
    13.80x
14.74x 0.72x
1.41x Mean
9.09x 7.78x
19.20x
    16.73x
15.61x 2.26x
    1.58x
 RESTAURANT
 Low 5.40x
 4.58x 5.67x
 4.78x 8.79x
 0.72x 1.00x
 High 22.7x
26.5x 44.29x
    36.60x
31.15x 2.85x
3.23x Median
 10.7x 8.48x
31.85x 29.7x
 16.8x 1.40x
 2.49x Mean
 11.8x 10.7x
   28.42x
25.71x 18.5x
1.6x 2.29x
```

#### MARKET APPROACH (CONTINUED)

#### SUMMARY

- Houlihan Lokey's analysis indicated that D&B was in fact a hybrid of the two groups. The Company has the profitability of a Restaurant, while having capital needs similar to a Gaming Company. Furthermore, the continued high maintenance capital expenditures of the Company to keep gaming equipment current further inhibits cash flow. High new store costs, combined with negative same store sales growth differentiates them from either peer group.
- o An examination of the multiples for D&B, both as traded and with the implied purchase price, versus both industries shows that D&B trades at or below the companies in both sectors. The most meaningful multiple, due to the significant capital expenditure requirements of D&B, is the EV/EBITDA-CapEx multiple.
- O The Company has exhibited significantly lower performance compared to both groups of comparable companies related to its growth, the return on assets and return on equity. Coupled with its significant leverage, the public markets have valued its shares below either group of peers.
- Houlihan Lokey's market multiple approach utilizes the low end of the range of multiples exhibited by the both sets of public peer groups. The conclusions are as follows:

Houlihan Lokey Howard & Zukin

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# MARKET APPROACH (CONTINUED)

SUMMARY REPRESENTATIVE SELECTED INDICATED NFY LEVEL MULTIPLE RANGE ENTERPRISE VALUE RANGE ---- -------------------- EBITDA \$53.316 4.5x -- 5.0x \$239.922 --\$266.580 EBITDA-Capex \$24.269 7.0x -- 9.0x \$169.883 --\$218.421 EBIT \$20.465 8.0x -- 10.0x \$163.720 --\$204.650 Median \$169.883 --\$218.421 Mean \$191.175 --\$229.884 ----SELECTED ENTERPRISE VALUE RANGE, ON A MINORITY INTEREST BASIS \$180.000 --\$220.000 Less: Total Interest-Bearing Debt 88.169 --88.169 -----AGGREGATE VALUE OF MINORITY INTEREST, AS IF MARKETABLE \$ 91.831 --\$131.831 Add: Control Premium @ 20.0% 18.366 -- 26.366 ---- VALUE OF TOTAL EQUITY, ON A CONTROLLING INTEREST BASIS \$110.197 -\$158.197 Add: Total Interest Bearing Debt 88.169 --88.169 ENTERPRISE

VALUE RANGE, ON A CONTROLLING INTEREST BASIS (ROUNDED) \$198.000 --\$246.000 COMPARABLE TRANSACTION APPROACH

#### COMPARABLE TRANSACTION APPROACH

The relevant M&A data included recent transactions in the restaurant industry. There were no relevant transactions in the entertainment industry.

LTM TRANSACTION MULTIPLES ----------EBITDA-REVENUE EBITDA CAPEX EBIT ASSETS ---------- ------- ------ Mean 0.64x 6.05x 9.27x 11.11x 0.93x Median 0.66x 6.61x 11.79x 13.85x 0.95x DAB (5/23/02) 0.59x 4.50x 27.30x 11.30x 0.73x Proposed Transaction 0.69x 5.21x 31.92x 13.25x 0.85x Premium to Current Price 17%

16% 17% 17% 16%

RELEVANT

- o The implied multiples from the Proposed Transaction appear to be relatively in line with or slightly below other recent transactions in the restaurant industry. Transaction multiples for the Company would generally be expected to be lower than other comparable restaurant transactions because of:
  - the significant continuing capital expenditures required by the stores;
  - the relatively poorer growth, ROE and ROA of the Company; and
  - the significant leverage required to maintain growth.

#### COMPARABLE TRANSACTION APPROACH

## COMPARABLE TRANSACTIONS APPROACH (CONTINUED)

- The control premiums analyzed from these transactions consist of a number of synergistic as well as distressed acquisitions. The appropriate control premium for D&B would be expected to be relatively low, due to the following factors:
  - more recent transactions in the restaurant industry appear to be occurring at lower multiples;
  - the relatively poor historical performance of the Company in terms of earnings, ROE and ROA;
  - the significant CapEx required to continue to grow the business;
  - the current financial pressures related to D&B's debt and cash needs;
  - the lack of a logical strategic acquirer;
  - significant key employee risk;
  - unique business model; and
  - any premium paid would be paid in equity capital, as the company is fully leveraged.

# COMPARABLE TRANSACTION APPROACH

# COMPARABLE TRANSACTION CONTROL PREMIUMS: OFFER PRICE/ PRICE 5DAYS

PRICE/
PRICE 5DAYS
PREMIUM OR
ANNOUNCED
TARGET
TICKER
ACQUIROR
SHARE
PRIOR
DISCOUNT

5/21/02

--- -----

Morton's Restaurant Group MRG High River LP \$13.50

\$15.50 -12.90%\* 4/2/02 Lone Star

Steakhouse and STAR Bruckmann,

Rosser, Saloon

Inc.(2) Sherrill & Co. \$20.50

\$20.60 -0.49%\*

3/27/02 Morton's

Restaurant Group MRG

Castle Harlan

\$12.60 \$10.60

18.87% 2/24/02

Shoneys Inc. SHOY

Starwood Funds \$

0.36 \$ 0.32

14.29% 11/19/01

Santa Barbara

Restaurant

Group SBRG CKE Restaurant

Group Inc. \$ 7.85 \$

\$ 7.85 \$ 2.31 239.83%\*

10/23/01

Interfoods of America Inc. IFDA

Interfoods of America

Inc. \$ 1.45 \$ 0.66

120.53%\* 7/31/01

7/31/01 Mexican

Restaurants Inc. CASA Wyndcrest

Holdings Inc. \$ 5.00 \$

2.91 71.82% 4/2/01

Panchos Mexican Buffet Inc. PAMX Private Investor Group \$ 4.60 \$ 3.00 53.33% 2/15/01 VICORP Restaurants Inc. VRES Goldner Hawn Johnson & Morrison \$25.65 \$19.06 34.56% 11/16/00 Il Fornaio America Corp ILFO Vruckmann Rosser Sherrill & Co. \$14.00 \$ 9.69 44.52% 10/6/00 Taco Cabana Inc. TACO Carrols Corp. \$ 9.04 \$ 4.31 109.62%\* 8/11/00 BFX Hospitality Group Inc. BFX Hospitality Concepts LLC \$ 2.25 \$ 1.75 28.57% 6/5/00 Buffets Inc. BOCB Caxton-Iseman Capital İnc. \$13.85 \$10.88 27.36% 3/19/99 Rock Bottom Restaurants Inc. BREW Private Group \$10.00 \$ 8.50 17.65% Low 14.29% High 71.82%

# Footnotes:

Median 28.57% Mean 34.55%

- (1) Transaction study based on announced transactions with announcement dates between 2/27/99 and 5/23/02 for which purchase price Target companies multiples were available were considered. were required to have SIC codes of 5800, 5810, or 5812. Sources
- (2) Negotiations terminated on 5/7/02
- \* Excluded from the range
- o The control premiums indicated in the Transaction are within the range exhibited by the comparable transactions set forth above.

#### DISCOUNTED CASH FLOW APPROACH

- O Houlihan Lokey performed various Discounted Cash Flow analyses: A "Base Case Management Analysis" utilized the Company's forecasts that reflect opening four stores per year. This Base Case analysis requires additional capital. A second, less capital intensive projection, the "One New Store Model" reflects only one new store per year, and relies on internal cash flow for such expansion.
- O A blended discount rate was derived using the WACC of the restaurant and gaming industries. A company risk premium of 2% and projection risk premium of 2% was assigned to the discount rate used for the Base Case Management Analysis. In contrast, the One New Store Model has a 1% projection risk premium and a 3% overall risk premium.
- o As much of the costs in expansion and maintenance of the stores is fixed, both analyses are considered to be valuations on a control basis.

#### DISCOUNTED CASH FLOW METHODOLOGY - BASE CASE MODEL

```
($ in millions) 9 months
For the Year Ending
January 31, 1/31/03 2003 2004 2005 2006 2007 2008
2009 2010 - -----
----
---- ------
  -----
   Net Sales 288.355
 415.493 463.401 518.615
 551.620 598.052 643.052
    688.052 747.077
 Operating Income (EBIT)
  13.865 27.730 33.663
43.730 41.439 45.804
49.922 55.752 68.516 (-)
Taxes@ 40.0% 5.546
  11.092 13.465 17.492
16.576 18.322 19.969
22.301 27.406 ------
 -----
 -----
   ----- Debt
  Free Net Income 8.319
  16.638 20.198 26.238
  24.863 27.482 29.953
   33.451 41.110 (+)
Depreciation/Amortization
  25.296 32.437 36.154
  39.128 42.930 47.209
50.920 52.885 55.144 (-)
 Capital Expenditures(a)
  32.670 57.100 57.934
  60.198 62.476 64.768
67.074 69.396 71.733 (-)
    Inc. in Working
   Capital[b] (4.343)
   (0.145) 0.101 0.101
 0.102 0.102 0.101 0.102
 0.101 -----
 -----
 ----- Debt Free Cash
   Flow (DFCF) 5.288
  (7.881) (1.683) 5.067
5.215 9.822 13.698
16.838 24.419 Periods(c)
 0.375 1.250 2.250 3.250
 4.250 5.250 6.250 7.250
  8.250 Discount Factor
         13.00%
 ($ in millions) For the
 Year Ending January 31,
2011 2012 Terminal - ---
-----
 ---- Net Sales 775.770
    822.203 822.203
 Operating Income (EBIT)
64.677 69.333 69.333 (-)
  Taxes@ 25.871 27.733
27.733 ------ Debt Free Net
  Income 38.806 41.600
       41.600 (+)
```

Depreciation/Amortization 58.222 62.034 62.034 (-) Capital Expenditures(a) 74.088 76.460 76.460 (-) Inc. in Working Capital[b] 0.102 0.102 0.102 0.102 ----- Debt Free Cash Flow (DFCF) 22.838 27.071 27.071 Periods(c) 9.250 10.250 10.750 Discount Factor

PRESENT VALUE 0F DEBT FREE CASH FLOWS

Total --------------------------------------- --12.50% 5.060 (6.802) (1.291) 3.455 3.161 5.292 6.561 7.169 9.241 7.682 8.095 47.624 12.75% 5.056 (6.783)(1.285)3.430 3.132 5.231 6.470 7.054 9.073 7.526 7.913 46.818 13.00% 5.051 (6.764) (1.278)3.406 3.102 5.170 6.381 6.942 8.909 7.374 7.735 46.029 13.25% 5.047 (6.745) (1.272) 3.381 3.073 5.111 6.294 6.832 8.748 7.224 7.562 45.255 13.50% 5.043 (6.727)(1.266) 3.357 3.045 5.052 6.208 6.723 8.590 7.079 7.393 44.497 TERMINAL VALUE CALCULATION -----TERMINAL YEAR EBITDA MULTIPLE ------

-----4.50x 4.75x 5.00x 5.25x 5.50X ----12.50% 591.152 623.993 656.835 689.677 722.519 12.75% 591.152 623.993 656.835 689.677 722.519 13.00% 591.152 623.993 656.835 689.677 722.519 13.25% 591.152 623.993 656.835 689.677 722.519 13.50% 591.152 623.993 656.835 689.677 722.519 PRESENT VALUE OF TERMINAL VALUE --------------------------TERMINAL YEAR EBITDA MULTIPLE -----------------------------4.50x 4.75x 5.00x 5.25x 5.50x -------------------------12.50% 166.651 175.910 185.168 194.427 203.685 12.75% 162.722 171.762 180.802 189.842 198.882 13.00% 158.893 167.721 176.548 185.375 194.203 13.25% 155.163 163.783

189.644 13.50% 151.528 159.946 168.365 176.783 185.201 INDICATED ENTERPRISE VALUE ----------------------TERMINAL YEAR EBITDA MULTIPLE ----------------4.50x 4.75x 5.00x 5.25x 5.50x ----- ----------12.50% 214.275 223.533 232.792 242.050 251.309 12.75% 209.540 218.580 227.620 236.660 245.700 13.00% 204.922 213.749 222.577 231.404 240.232 13.25% 200.418 209.038 217.659 226.279 234.899 13.50% 196.025 204.444 212.862 221.280 229.698 INDICATED EQUITY VALUE -------------------------------TERMINAL YEAR EBITDA MULTIPLE -------------------------4.50x 4.75x 5.00x 5.25x 5.50x ------ -------------------

172.403 181.023

12.50% 126.106 135.364 144.623 153.881 163.140 12.75% 121.371 130.411 139.451 148.491 157.531 13.00% 116.753 125.580 134.408 143.235 152.063 13.25% 112.249 120.869 129.490 138.110 146.730 13.50% 107.856 116.275 124.693 133.111 141.529

- (a) Unusually high capital expenditures budgeted in 2002 due to higher cost of Islandia store (New York) plus CIP for store opening in 1Q 2003  $\,$
- (b) Assumes mid-year convention
- (c) Allocated from working capital assumptions provided by the Company

#### DISCOUNTED CASH FLOW METHODOLOGY - ONE STORE MODEL

(\$ in millions) 9 months For the Year Ending January 31, 1/31/03 2003 2004 2005 2006 2007 2008 2009 - ------------ ----- --------- Net Sales 288.355 398.974 411.609 432.193 435.881 448.873 461.373 473.873 Operating Income (EBIT) 13.865 27.690 27.952 32.885 29.107 29.168 29.368 31.338 (-) Taxes@ 40.0% 5.546 11.076 11.181 13.154 11.643 11.667 11.747 12.535 ------- --------- Debt Free Net Income 8.319 16.614 16.771 19.731 17.464 17.501 17.621 18.803 (+) Depreciation/Amortization 25.296 31.024 32.223 32.883 33.558 35.314 36.627 36.138 (-) Capital Expenditures[a] 25.010 28.992 29.084 29.558 30.057 30.577 31.115 31.667 (-) Inc. in Working Capital[b] (4.343) (0.145) 0.101 0.101 0.102 0.102 0.101 0.102 ---------- Debt Free Cash Flow (DFCF) 12.948 18.791 19.809 22.955 20.863 22.136 23.033 23.172 Periods[c] 0.375 1.250 2.250 3.250 4.250 5.250 6.250 7.250 Discount Factor 12.00% (\$ in millions) For the Year Ending January 31, 2010 2011 2012 Terminal Net Sales 495.654

498.145 511.138 511.138 Operating Income (EBIT) 37.885 33.425 34.015 34.015 (-) Taxes@ 15.154 13.370 13.606 13.606 ---

Debt Free Net Income 22.731 20.055 20.409 20.409 (+) Depreciation/Amortization 35.817 36.516 37.570

37.570 (-) Capital Expenditures[a] 32.233 32.812 33.402 33.402 (-) Inc. in Working Capital[b] 0.101 0.102 0.102 0.102 ---------- Debt

Free Cash Flow (DFCF) 26.214 23.657 24.475 24.475 Periods[c] 8.250 9.250 10.250 10.750 Discount Factor

PRESENT VALUE 0F DEBT FREE CASH **FLOWS** Total

--11.50% 12.430 16.401 15.506 16.115 13.136 12.500 11.665 10.525 10.679 8.643 8.020 135.619 11.75% 12.419 16.355 15.428 15.998 13.012 12.354 11.503 10.355 10.483 8.466 7.838 134.211 12.00% 12.409 16.309 15.351 15.883 12.889 12.209 11.343 10.189 10.292 8.293 7.660 132.826 12.25% 12.399 16.264 15.274 15.768 12.767 12.067 11.186 10.026 10.104 8.123 7.487 131.465 12.50% 12.388 16.219 15.198 15.654 12.647 11.927 11.032 9.865 9.920 7.958 7.318 130.127 TERMINAL VALUE CALCULATION --------------------TERMINAL YEAR

EBITDA MULTIPLE -

----------4.50x 4.75x 5.00x 5.25x 5.50x ---------11.50% 322.131 340.027 357.923 375.819 393.716 11.75% 322.131 340.027 357.923 375.819 393.716 12.00% 322.131 340.027 357.923 375.819 393.716 12.25% 322.131 340.027 357.923 375.819 393.716 12.50% 322.131 340.027 357.923 375.819 393.716 PRESENT VALUE OF TERMINAL VALUE -------------------------------TERMINAL YEAR EBITDA MULTIPLE -------------------------4.50x 4.75x 5.00x 5.25x 5.50x ----------------11.50% 99.960 105.514 111.067 116.620 122.174 11.75% 97.582 103.004 108.425 113.846 119.267 12.00% 95.266 100.559 105.851 111.144 111.144 116.436 12.25% 93.010

98.177 103.344 108.512 113.679 12.50% 90.812 95.857 100.902 105.947 110.992 INDICATED ENTERPRISE VALUE -----------------TERMINAL YEAR EBITDA MULTIPLE -..... ----------4.50x 4.75x 5.00x 5.25x 5.50x ----- --------------11.50% 235.579 241.132 246.686 252.239 257.792 11.75% 231.793 237.214 242.636 248.057 253.478 12.00% 228.093 233.385 238.678 243.970 249.263 12.25% 224.475 229.642 234.810 239.977 245.144 12.50% 220.939 225.984 231.029 236.074 241.119 INDICATED EQUITY VALUE ----------------------TERMINAL YEAR EBITDA MULTIPLE -------------------------4.50x 4.75x 5.00x 5.25x 5.50x -----------------

11.50% 147.410 152.963 158.517 164.070 169.623 11.75% 143.624 149.045 154.467 159.888 165.309 12.00% 139.924 145.216 150.509 155.801 161.094 12.25% 136.306 141.473 146.641 151.808 156.975 12.50% 132.770 137.815 142.860 147.905 152.950

- [a] Maintenance Capex plus one new store opening per year
- [b] Allocated from working capital assumptions provided by the Company
- [c] Assumes mid-year convention

## DISCOUNTED CASH FLOW APPROACH (CONTINUED)

The indicated values from both analyses reflect transaction multiples below the multiples of the proposed Transaction, and approximate the current public market price, indicating that the market has fully valued expectations going forward.

IMPLIED LTM TRANSACTION MULTIPLES ----------EBITDA-REVENUE EBITDA CAPEX EBIT ASSETS ---------------- DCF-Four Stores 0.61x 4.60x 28.00x 11.60x 0.75x DCF-One Store 0.65x 4.90x 30.00x 12.50x 0.80x Public (5/23/02) 0.59x 4.50x 27.30x 11.30x 0.73x Proposed Transaction 0.69x 5.21x 31.92x 13.25x

0.85x

RELEVANT

o It is key to note that the internally funded growth variant of the One Store Model analysis actually yielded a greater present value than the variant proposed by management.

During the course of diligence and analysis Houlihan Lokey made the following observations regarding the available strategic alternatives:

#### STATUS QUO / DEBT REFINANCING

- O D&B's poor financial performance has resulted in significant risk of default on its bank debt. Any status quo scenario must include refinancing D&B's debt in order to avoid significant fees. However, any refinancing would likely be at significantly higher rates and some cost to the Company.
- o The Company's current capital constraints, even with a successful refinancing, would allow for at most one new store per year. This limited new store growth limits the Company's overall top line and EBITDA growth prospects.
- O High capital requirements, a high cost structure, negative same store sales after new store openings, and inflationary growth (at best) for seasoned stores all further inhibit overall growth prospects. Accordingly, the business model has questionable appeal in a public market that demands consistent quarter over quarter growth and same store sales growth.
- o The stock has been out of favor since the Company missed two quarters of earnings estimates in 1999. Analysts abandoned the stock leaving the Company with no coverage and a very low multiple of EBITDA. As such, the prospects for price recovery depend not only on strong financial results and consistency but also on regaining the confidence of the institutional analyst and investor community.
- o In sum, there is no catalyst absent a transaction that will fuel price growth. Conversely, the Company faces limited capital for growth, default risk, cost pressure resulting from higher debt costs, and lack of confidence from the investment community.

#### LEVERAGED RECAPITALIZATION

- O Tight credit markets overall, and the recent failures of several high profile "themed restaurants" (Planet Hollywood, Rainforest Cafe) that have scarred the lending community, make a highly levered transaction unlikely.
- O D&B's poor performance and already highly levered capital structure would prohibit any recapitalization (as a public company) that involves increased leverage.

#### SECONDARY OFFERING

- O Secondary offerings are typically priced at a discount to market. The Company's poor financial results and current market price would result in very low pricing and therefore dilution to shareholders.
- O (As in the case of the Status Quo) High capital requirements, negative same store sales after new store openings, and inflationary growth (at best) for seasoned stores all further inhibit overall growth prospects. Accordingly, the business model has questionable appeal in a public market that demands consistent quarter over quarter growth and same store sales growth.
- o Further, the Company's lack of institutional coverage would limit interest from Wall Street with respect to underwriting a secondary offering.
- o However, the Company could use the proceeds of a secondary offering to repay bank debt and invest in new stores, potentially providing a larger base for growth and more new stores to spur top line and EBITDA growth.

#### PIPE (PRIVATE PLACEMENT OF PUBLIC EQUITY)

- O PIPE's are frequently (though not always) priced at a discount to market. The Company's poor financial results and current market price may result in very low pricing and therefore dilution to shareholders.
- O However, the Company could use the proceeds of a PIPE to repay bank debt and invest in new stores, potentially providing a larger base for growth and more new stores to spur top line and EBITDA growth.

#### STRATEGIC MERGER OR SALE (STOCK OR CASH FOR SHAREHOLDERS)

- o The Company's unique business model is not familiar to other restaurant or entertainment companies, creating management expertise hurdles in attracting merger partners.
- o The unique business model also prevents significant consolidation cost savings that would be typical of a strategic merger.
- o The Company's high capital costs and negative same store sales for new stores in incompatible with many public merger partners, further limiting potential interest from strategic partners.
- Dave and Buster have expressed a strong lack of desire in becoming a "division of another company." Yet the management requirements of D&B's unique concept position Dave and Buster as "key men" who would need to actively participate in the Company after any merger or sale.
- O However, D&B's relatively low trading multiple (measured by EBITDA) does present an opportunity for an accretive investment.

#### GOING PRIVATE / SALE TO FINANCIAL BUYER

- O A going private transaction would allow the Company to avoid the pressure of earnings growth and same store sales growth that are demanded by a public market.
- o (As in the Leveraged Recapitalization) Tight credit markets will likely limit the ability of a potential buyer to use significant leverage to fund an acquisition. However, lenders may view the sponsorship of a credible financial buyer favorably.
- O Though the uniqueness of the business model dictates that management participate after any going private transaction, management may have more interest in participating in a going private transaction sponsored by a financial buyer (relative to a merger with a strategic partner).
- o Financial buyers may view the Company's relatively high cost structure as an opportunity to create EBITDA growth. Financial buyers may exert pressure on costs that public ownership does not provide.
- The Company's poor track record as a public company may cloud the possible exit strategies available to any financial buyers. However, going private provides an opportunity to distance the Company from the current market conditions and time an exit when the Company's performance and market conditions are more favorable.

SUPPORTING MATERIAL

#### SUPPORTING MATERIAL

#### DESCRIPTION OF COMPARABLE COMPANIES - RESTAURANTS

CEC ENTERTAINMENT INC. CEC Entertainment, Inc. is engaged in the family restaurant/entertainment center business. The Company owns and operates Chuck E. Cheese's restaurants in 39 states and Canada. As of February 11, 2002, CEC operated 353 Chuck E. Cheese's Pizza restaurants. In addition, as of February 11, 2002, franchisees of the Company operated 52 Chuck E. Cheese's restaurants. CEC and its franchisees operate in a total of 46 states. Chuck E. Cheese's restaurants offer a variety of pizza, a salad bar, sandwiches, appetizers, and desserts and feature musical and comic entertainment by life size, computer controlled robotic characters, family oriented games, rides and arcade-style activities.

TOTAL ENTERTAINMENT INC. Total Entertainment Restaurant Corp. owns and operates 47 entertainment restaurant locations under the Fox and Hound English Pub & Grille and Fox and Hound Smokehouse & Tavern (Fox and Hound) tradenames, as well as the Bailey's Sports Grille, Bailey's Pub & Grille and Bailey's Smokehouse & Tavern (Bailey's) tradenames. The Company's entertainment concepts combine a full menu, full-service bar, audio and video systems for sports entertainment, pocket billiards and other interactive games, which provide a late-night dining and entertainment alternative. Both the Fox and Hound and Bailey's locations encompass Total's multi-dimensional concept, and serve both larger urban and smaller regional markets.

CHAMPPS ENTERTAINMENT INC. Champps Entertainment, Inc. is engaged in owning and operating Champps Americana restaurants. The Company also franchises Champps Americana restaurants. The Champps Americana concept offers a wide selection of appetizers, soups, salads, entrees including chicken, beef, fish, pasta, as well as bi-weekly "specials," sandwiches, burgers and desserts in 41 restaurants. Selections reflect a variety of ethnic and regional cuisines and traditional favorites. An important part of the Champps dining experience is the entertainment. Patrons may watch one of several sporting events being broadcast, or listen to a variety of music played by the disc jockey.

#### DESCRIPTION OF COMPARABLE COMPANIES - RESTAURANTS (CONTINUED)

OUTBACK STEAKHOUSE INC. Outback Steakhouse, Inc., formerly Multi-Venture Partners Inc., operates full-service restaurants under the Outback Steakhouse, Carrabba's Italian Grill, Fleming's Prime Steakhouse & Wine Bar, Roy's and Bonefish Grill brand names. Outback Steakhouse's menu includes seared steaks, as well as prime rib, barbecued ribs, pork chops, chicken, seafood and pasta; Carrabba's Italian Grill's menu includes pasta, chicken, seafood and wood-fired pizza; Fleming's Prime Steakhouse and Wine Bar's menu features prime cuts of beef, fresh seafood, pork, veal and chicken entrees; Roy's menu offers Hawaiian-fusion cuisine, and Bonefish Grill menu offers fresh oak-grilled fish and other seafood. As of December 31, 2001, the Company operated 667 domestic and 72 international Outback Steakhouse, 103 Carraba's Italian Grill, 11 Flemings Prime Steakhouse, 12 Roy's and four Bonefish Grill restaurants. In addition, Outback owned one Lee Roy Selmon's and one Zazarac restaurant under development.

P. F. CHANG'S CHINA BISTRO INC. P.F. Chang's China Bistro owns and operates 65 full-service, or Bistro, restaurants as of December 30, 2001 that feature a blend of traditional Chinese cuisine and American hospitality in a sophisticated, contemporary bistro setting. The Company's restaurants offer intensely flavored, highly memorable culinary creations, prepared from fresh ingredients, including premium herbs and spices imported directly from China. The Company's menu is focused on select dishes created to capture the distinct flavors and styles of the five major culinary regions of China: Canton, Hunan, Mongolia, Shanghai and Szechwan. P.F. Chang's also owned and operated five limited-service, or Pei Wei, restaurants as of December 30, 2001. The Company has developed Pei Wei Asian Diner, a new concept that caters to a quicker, more casual dining experience as compared to P.F. Chang's China Bistro.

LONE STAR STEAKHOUSE & SALOON INC. Lone Star Steakhouse & Saloon, Inc. owned and operated 249 mid-priced, full service, casual dining restaurants located in the United States, which operate under the trade name Lone Star Steakhouse & Saloon or Lone Star Cafe (Lone Star or Lone Star Steakhouse & Saloon), and 20 upscale steakhouse restaurants, five operating as Del Frisco's Double Eagle Steak House (Del Frisco's) restaurants and 15 operating as Sullivan's Steakhouse (Sullivan's) restaurants. In addition, a licensee operates three Lone Star restaurants in California and a licensee operates a Del Frisco's restaurant in Orlando, Florida. Internationally, the Company operates 25 Lone Star Steakhouse & Saloon restaurants in Australia. In addition, a licensee operates a Lone Star Steakhouse & Saloon restaurant in Guam.

#### SUPPORTING MATERIAL

#### DESCRIPTION OF COMPARABLE COMPANIES - RESTAURANTS (CONTINUED)

LANDRY'S RESTAURANTS INC. Landry's Restaurants, Inc., formerly known as Landry's Seafood Restaurants Inc., is principally engaged in the ownership and operation of full-service, casual dining restaurants primarily under the names Joe's Crab Shack, Landry's Seafood House, The Crab House and Rainforest Cafe. The Company operates 188 full service restaurants including 105 Joe's Crab Shack restaurants, 41 Landry's Seafood House division restaurants, 27 Rainforest Cafe restaurants, 15 Crab House restaurants and three limited menu take-out service restaurants. The Company's seafood restaurants feature a wide variety of broiled, grilled and fried seafood items, including red snapper, shrimp, crawfish, crab and lump crabmeat, lobster, oysters, scallops, flounder and other traditional seafood items, many with a choice of seasonings, stuffings and toppings. Along with several inventive items, the Rainforest Cafe menu offers traditional American fare, including beef, chicken and seafood.

CALIFORNIA PIZZA KITCHEN INC. California Pizza Kitchen, Inc. is a casual dining restaurant chain with a particular focus on the premium pizza segment. As of March 11, 2002, California Pizza Kitchen owned, licensed or franchised 130 restaurants in 25 states, the District of Columbia and four foreign countries, of which 101 were Company-owned and 29 operated under franchise or license arrangements.

BRINKER INTERNATIONAL INC. Brinker International Inc. is principally engaged in the ownership, operation, development and franchising of the Chili's Grill & Bar, Romano's Macaroni Grill, On The Border Mexican Grill & Cantina, Cozymel's Coastal Mexican Grill, Maggiano's Little Italy, Corner Bakery Cafe, and Big Bowl restaurant concepts. In addition, Brinker International is involved in the ownership, and has been involved in the development, of the Eatzi's Market and Bakery concept.

#### DESCRIPTION OF COMPARABLE COMPANIES - ENTERTAINMENT

CEDAR FAIR, L.P. Cedar Fair, L.P. is a publicly traded limited partnership managed by Cedar Fair Management Company. The Company owns and operates six amusement parks that are family-oriented, with recreational facilities for people of all ages, and provides rides and entertainment. The Company also owns and operates separate-gated water parks near San Diego and in Palm Springs, California. All principal rides and attractions at the parks are owned and operated by the Company and its affiliated companies. The Company also operates a seven-acre indoor amusement park. These parks are Cedar Point, located on Lake Erie between Cleveland and Toledo in Sandusky, Ohio; Knott's Berry Farm, located near Los Angeles in Buena Park, California; Dorney Park & Wildwater Kingdom (Dorney Park), located near Allentown in South Whitehall Township, Pennsylvania; Valleyfair, located near Minneapolis/St. Paul in Shakopee, Minnesota; Worlds of Fun in Kansas City, Missouri; and Michigan's Adventure near Muskegon, Michigan.

SIX FLAGS INC. Six Flags, Inc. is a worldwide regional theme park operator. As of December 31, 2001, the Company operated 37 parks that had an attendance of approximately 46.6 million in that year. The parks are located in the United States, Canada, Europe and Mexico. Six Flags' theme parks serve each of the 10 largest metropolitan areas in the United States. The Company estimates that approximately two-thirds of the population of the continental United States live within a 150-mile radius of one of its parks. The Company is also managing the construction of a theme park in Spain, which it expects to open in April 2002.

ISLE OF CAPRIS CASINOS INC. Isle of Capri Casinos Inc. is a developer, owner and operator of branded gaming and related lodging and entertainment facilities. The Company owns and operates 12 gaming facilities located in Lake Charles and Bossier City, Louisiana; Biloxi, Vicksburg, Tunica, Natchez and Lula, Mississippi; Bettendorf, Marquette, and Davenport, Iowa; Kansas City, Missouri; and Las Vegas, Nevada. The Company also owns a 57% interest in and operates a casino and hotel facility in Black Hawk, Colorado. The gaming facilities in Lake Charles, Bossier City, Biloxi, Vicksburg, Tunica, Natchez, Lula, Kansas City, Marquette, Bettendorf and Black Hawk operate under the name "Isle of Capri" and feature the Company's tropical island theme. The gaming facility in Davenport, Iowa operates under the name "Rhythm City." The gaming facility in Las Vegas, Nevada operates under the "Lady Luck" name. In addition, the Company owns and operates a pari-mutuel harness racing facility in Pompano Beach, Florida.

#### DESCRIPTION OF COMPARABLE COMPANIES - ENTERTAINMENT (CONTINUED)

BOWL AMERICA INC. Bowl America Incorporated operates bowling centers. The Company commenced business with one bowling center in 1958, and, as of September 1, 2001, the Company and its wholly owned subsidiaries operated 21 bowling centers comprised of 12 in the greater metropolitan area of Washington, D.C., two in the greater metropolitan area of Baltimore, Maryland, one in Orlando, Florida, three in the greater metropolitan area of Jacksonville, Florida and three in the greater metropolitan area of Richmond, Virginia. These 21 bowling centers contain a total of 820 lanes.

STATION CASINOS INC. Station Casinos, Inc. is a gaming company that owns and operates eight distinctly themed hotel/casino properties and two smaller casino properties throughout the Las Vegas metropolitan area. The Company owns and operates Palace Station Hotel & Casino, Boulder Station Hotel & Casino, Texas Station Gambling Hall & Hotel, Sunset Station Hotel & Casino, Santa Fe Station Hotel & Casino, Fiesta Rancho Casino Hotel, Fiesta Henderson Casino Hotel and Wild West Gambling Hall & Hotel. The Company also owns a 50% interest in Green Valley Ranch Station Casino and Barley's Casino & Brewing Company.

AMERISTAR CASINOS INC. Ameristar Casinos, Inc. is a multi-jurisdictional developer, owner and operator of casinos and related hotel and entertainment facilities in local markets. The Company owns six properties in five markets located in Missouri, Iowa, Mississippi and Nevada, catering to customers primarily residing within a 100-mile radius of its properties. Ameristar's properties include Ameristar Kansas City, Ameristar St. Charles and Ameristar Vicksburg, as well as Cactus Petes Resort Casino and The Horseshu Hotel & Casino (the Jackpot properties). All of the Company's properties include table games, such as blackjack, craps and roulette. In addition, Ameristar Kansas City, Ameristar St. Charles, Ameristar Vicksburg and Cactus Petes offer poker, and the Jackpot properties offer keno and sports book wagering.

#### SUPPORTING MATERIAL

#### DESCRIPTION OF COMPARABLE COMPANIES - ENTERTAINMENT (CONTINUED)

MTR GAMING GROUP INC. MTR Gaming Group Inc. owns and operates the Mountaineer Racetrack & Gaming Resort (Mountaineer Park) in Chester, West Virginia, the Ramada Inn and Speedway Casino (the Speedway Property) in North Las Vegas, Nevada, and the Ramada Inn (the Reno Property) in Reno, Nevada, through wholly owned subsidiaries. Mountaineer Park operates approximately 2,500 gaming machines, of which 1,744 are coin drop machines; the Speedway Property operates approximately 400 slot machines, eight blackjack tables, a craps table and one roulette wheel, and the Reno Property has an 8,000-square-foot area that was used for gaming, as well as a 7,900-square-foot convention facility housed in a separate building.

AZTAR CORP. Aztar Corporation is an experienced developer and operator of casinos. Aztar operates riverboat casinos in Caruthersville, Missouri, and Evansville, Indiana. The Company also operates in major domestic gaming markets with casino hotel facilities in Atlantic City, New Jersey, and Las Vegas and Laughlin, Nevada. Each of the Company's casinos is designed and operated to serve the unique demographics of its particular market. The Company's properties include Casino Aztar Evansville (Indiana), Casino Aztar Caruthersville (Missouri), Tropicana Casino and Resort (New Jersey), Tropicana Resort and Casino (Nevada) and Ramada Express Hotel and Casino (Nevada).

EXHIBITS

Entertainment Tier

EV / TOTAL ASSETS (NET OF CASH)

LTM

1.99x

0.99x

NFY

FYE

2.04x

1.10x

## Exhibits - Entertainment Tier

## VALUATION MULTIPLES

(figures in millions)

			EV / E	BITDA	
	EV	3-YR AVG.	FYE 	LTM 	NFY
Cedar Fair -Lp (1)	\$ 1,644.732	10.8x	11.7x	11.5x	9.0x
Six Flags Inc (2)	\$ 4,614.606	12.6x	12.1x	12.1x	10.3x
Isle Of Capris Casinos Inc (3)	\$ 1,687.542	10.2x	7.4x	7.2x	6.8x
Bowl America Inc -Cl A (4)	\$ 49.131	6.9x	7.2x 9.9x	7.3x	NA 8 Ov
Station Casinos Inc (5) Amc Entertainment Inc (6)	\$ 2,177.683 \$ 835.959	8.9x 8.4x	9.9X 8.1X	9.6x 6.3x	8.9x 4.8x
Ameristar Casinos Inc (7)	\$ 1,405.339	15.3x	8.7x	8.3x	7.4x
Mtr Gaming Group Inc (8)	\$ 542.425	17.2x	12.8x	12.3x	8.6x
Aztar Corp (9)	\$ 1,312.933	8.1x	7.3x	7.1x	6.6x
LOW		6.9x 17.2x	7.2x	6.3x	4.8x
High Median		17.2x 10.2x	12.8x 8.7x	12.3x 8.3x	10.3x 8.0x
Mean		10.9x	9.5x	9.1x	7.8x
		EV	/ EBIT		
	EV	3-YR AVG.	FYE	LTM	NFY
Cedar Fair -Lp (1)	\$ 1,644.732	14.6x	16.7x	16.5x	11.7x
Six Flags Inc (2)	\$ 4,614.606	25.7x	27.0x	25.0x	18.4x
Isle Of Capris Casinos Inc (3)	\$ 1,687.542	15.0x	10.9x	10.8x	9.8x
Bowl America Inc -Cl A (4)	\$ 49.131	9.7x	10.0x	10.0x	NA
Station Casinos Inc (5)	\$ 2,177.683	12.7x	15.2x	14.7x	13.1x
Amc Entertainment Inc (6) Ameristar Casinos Inc (7)	\$ 835.959 \$ 1,405.339	NMF 24.1x	NMF 12.2x	26.3x 11.4x	11.3x 9.7x
Mtr Gaming Group Inc (8)	\$ 1,403.339	22.0x	16.3x	15.9x	10.2x
Aztar Corp (9)	\$ 1,312.933	12.1x	10.3x	10.0x	8.9x
,					
Low		9.7x	10.0x	10.0x	8.9x
High		25.7x	27.0x	26.3x	18.4x
Median Mean		14.8x 17.0x	13.7x 14.8x	14.7x 15.6x	10.7x 11.6x
nean					
			EV / RE	VENUE	
	EV	3-YR AVG.	FYE	LTM	NFY
Cedar Fair -Lp (1)	\$ 1,644.732	3.55x	3.45x	3.42x	NA
Six Flags Inc (2)	4,614.606	4.65x	4.41x	4.35x	NA
Isle Of Capris Casinos Inc	1,687.542	2.38x	1.72x	1.59x	NA NA
Bowl America Inc -Cl A (4) Station Casinos Inc (5)	49.131 2 177 683	1.72x 2.36x	1.67x 2.59x	1.66x 2.61x	NA NA
Amc Entertainment Inc (6)	2,177.683 835.959	2.36x 0.74x	2.59X 0.69X	0.65x	NA NA
Ameristar Casinos Inc (7)	1,405.339	3.36x	2.24x	2.18x	NA
Mtr Gaming Group Inc (8)	542.425	3.24x	2.48x	2.37x	NA
Aztar Corp (9)	1,312.933	1.58x	1.55x	1.55x	NA
Low		0.74x	0.69x	0.65x	NA
High		4.65x	4.41x	4.35x	NA
Median		2.38x	2.24x	2.18x	NA
Mean		2.62x	2.31x	2.26x	NA

EV

\$ 1,644.732 \$ 4,614.606

Cedar Fair -Lp (1) Six Flags Inc (2) 3-YR AVG.

2.17x 1.12x

Isle Of Capris Casinos Inc (3)	\$ 1,687.542	1.69x	1.29x	1.27x	NA
Bowl America Inc -Cl A (4)	\$ 49.131	1.59x	1.64x	1.75x	NA
Station Casinos Inc (5)	\$ 2,177.683	1.64x	1.37x	1.41x	NA
Amc Entertainment Inc (6)	\$ 835.959	0.82x	0.83x	0.82x	NA
Ameristar Casinos Inc (7)	\$ 1,405.339	2.04x	1.65x	1.54x	NA
Mtr Gaming Group Inc (8)	\$ 542.425	5.11x	3.56x	3.24x	NA
Aztar Corp (9)	\$ 1,312.933	1.35x	1.36x	1.17x	NA
Low		0.82x	0.83x	0.82x	NA
High		5.11x	3.56x	3.24x	NA
Median		1.64x	1.37x	1.41x	NA
Mean		1.95x	1.65x	1.58x	NA

#### Footnotes:

- (1) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (2) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (3) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (4) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (5) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (6) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (7) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (8) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (9) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (10)Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (11)Based on the midpoint of the Selected Range of Minority Enterprise Values derived from the market multiple methodology.

# VALUATION MULTIPLES (CONTINUED)

(figures in millions)

## PRICE / EARNINGS

	MVE	3-YR AVG.	FYE	LTM	NFY
Cedar Fair -Lp (1)	\$ 1,194.568	15.8x	20.6x	20.7x	17.0x
Six Flags Inc (2)	1,543.681	NMF	NMF	NMF	NMF
Isle Of Capris Casinos Inc (3)	720.471	29.5x	23.6x	20.5x	13.2x
Bowl America Inc -Cl A (4)	61.049	16.0x	15.8x	16.6x	NA
Station Casinos Inc (5)	1,049.135	21.6x	36.1x	33.4x	25.6x
Amc Entertainment Inc (6)	353.255	NMF	NMF	NMF	NMF
Ameristar Casinos Inc (7)	750.702	NMF	22.6x	16.8x	13.9x
Mtr Gaming Group Inc (8)	464.405	33.9x	24.4x	23.6x	15.7x
Aztar Corp (9)	807.285	18.5x	14.1x	13.6x	12.7x
Low		15.8x	14.1x	13.6x	12.7x
High		33.9x	36.1x	33.4x	25.6x
Median		20.0x	22.6x	20.5x	14.8x
Mean		22.6x	22.5x	20.7x	16.4x

## PRICE / CASH FLOW

	MVE	3-YR AVG.	FYE	LTM	NFY	
Cedar Fair -Lp (1)	\$1,194.568	10.4x	11.9x	11.9x	10.6x	
Six Flags Inc (2)	1,543.681	10.8x	10.4x	11.0x	8.7x	
Isle Of Capris Casinos Inc (3)	720.471	9.3x	6.9x	6.4x	5.5x	
Bowl America Inc -Cl A (4)	61.049	10.3x	10.5x	11.2x	NA	
Station Casinos Inc (5)	1,049.135	8.7x	10.0x	9.6x	8.8x	
Amc Entertainment Inc (6)	353.255	5.4x	5.5x	5.8x	4.1x	
Ameristar Casinos Inc (7)	750.702	16.3x	9.3x	8.3x	7.5x	
Mtr Gaming Group Inc (8)	464.405	22.6x	16.5x	15.6x	11.7x	
Aztar Corp (9)	807.285	8.2x	7.3x	7.2x	6.9x	
Low		5.4x	5.5x	5.8x	4.1x	
High		22.6x	16.5x	15.6x	11.7x	
Median		10.3x	10.0x	9.6x	8.1x	
Mean		11.4x	9.8x	9.7x	8.0x	

# PRICE / NET BOOK VALUE

	MVE	3-YR AVG.	FYE	LTM	NFY	
Cedar Fair -Lp (1) Six Flags Inc (2)	\$ 1,194.568 1,543.681	3.74x 5.04x	4.02x 6.88x	4.88x 1.27x	NA NA	
Isle Of Capris Casinos Inc (3)	720.471	NMF	NMF	NMF	NA	
Bowl America Inc -Cl A (4)	61.049	1.78x	1.87x	1.83x	NA	
Station Casinos Inc (5)	1,049.135	8.11x	NA	12.74x	NA	
Amc Entertainment Inc (6)	353.255	14.43x	NMF	2.18x	NA	
Ameristar Casinos Inc (7)	750.702	NMF	10.13x	8.09x	NA	
Mtr Gaming Group Inc (8)	464.405	19.51x	NA	6.16x	NA	
Aztar Corp (9)	807.285	1.86x	1.78x	1.88x	NA	
Low		1.78x	1.78x	1.27x	NA	
High		19.51x	10.13x	12.74x	NA	
Median		5.04x	4.02x	3.53x	NA	
Mean		7.78x	4.94x	4.88x	NA	

# Footnotes:

- (1) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (2) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (3) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (4) Projected financial figures are based on the Houlihan Lokey Howard & Zukin

build-up method.

- (5) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (6) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ Zukin\ build-up\ method.$
- (7) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.(8) Projected financial figures are based on the Houlihan Lokey Howard & Zukin
- build-up method.
  (9) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (10)Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (11)Based on the midpoint of the Selected Range of Minority Enterprise Values derived from the market multiple methodology.

# Exhibits - Entertainment Tier

# OPERATING INCOME STATEMENT

(figures in millions)

# LTM OPERATING INDICATIONS

	REVENUE	GROSS PROFIT	ADJUSTED EBITDA	ADJUSTED EBIT	ADJUSTED CASH FLOW	ADJUSTED NET INCOME
Cedar Fair -Lp	\$ 481.3	\$ 160.6	\$ 142.5	\$ 99.8	\$ 100.4	\$ 57.7
Six Flags Inc	\$1,060.0	\$ 364.7	\$ 382.7	\$ 184.6	\$ 140.9	\$ (57.2)
Isle Of Capris Casinos Inc	\$1,061.4	\$ 429.3	\$ 233.7	\$ 156.5	\$ 112.3	\$ 35.1
Bowl America Inc -Cl A	\$ 29.6	\$ 6.3	\$ 6.7	\$ 4.9	\$ 5.5	\$ 3.7
Station Casinos Inc	\$ 834.6	\$ 346.1	\$ 226.2	\$ 147.7	\$ 109.8	\$ 31.4
Amc Entertainment Inc	\$1,292.5	\$ 84.9	\$ 132.2	\$ 31.8	\$ 60.5	\$ (39.9)
Ameristar Casinos Inc	\$ 644.8	\$ 266.2	\$ 168.9	\$ 123.5	\$ 90.1	\$ 44.7
Mtr Gaming Group Inc	\$ 229.2	\$ 73.1	\$ 44.2	\$ 34.1	\$ 29.8	\$ 19.7
Aztar Corp	\$ 847.1	\$ 302.4	\$ 184.3	\$ 131.6	\$ 112.2	\$ 59.5
Low High Median	\$ 29.6 \$1,292.5 \$ 834.6	\$ 6.3 \$ 429.3 \$ 266.2	\$ 6.7 \$ 382.7 \$ 168.9	\$ 4.9 \$ 184.6 \$ 123.5	\$ 5.5 \$ 140.9 \$ 100.4	\$ (57.2) \$ 59.5 \$ 31.4
Mean	\$ 720.1	\$ 225.9	\$ 169.1	\$ 101.6 	\$ 84.6	\$ 17.2

# LTM MARGINS

		ADJUSTED EBITDA			NET
Cedar Fair -Lp	33.4%	29.6%	20.7%	20.9%	12.0%
Six Flags Inc	34.4%	36.1%	17.4%	13.3%	-5.4%
Isle Of Capris Casinos Inc	40.5%	22.0%	14.7%	10.6%	3.3%
Bowl America Inc -Cl A	21.1%	22.6%	16.6%	18.5%	12.4%
Station Casinos Inc	41.5%	27.1%	17.7%	13.2%	3.8%
Amc Entertainment Inc	6.6%	10.2%	2.5%	4.7%	-3.1%
Ameristar Casinos Inc	41.3%	26.2%	19.2%	14.0%	6.9%
Mtr Gaming Group Inc	31.9%	19.3%	14.9%	13.0%	8.6%
Aztar Corp	35.7%	21.8%	15.5%	13.2%	7.0%
Low	6.6%	10.2%	2.5%	4.7%	-5.4%
High	41.5%	36.1%	20.7%	20.9%	12.4%
Median	34.4%	22.6%	16.6%	13.2%	6.9%
Mean	31.8%	23.9%	15.5%	13.5%	5.1%

# 2-YEAR COMPOUND ANNUAL GROWTH RATES

	REVENUE	ADJUSTED EBITDA	ADJUSTED EBIT	ADJUSTED NET INCOME
Cedar Fair -Lp	4.4%	-3.6%	-8.1%	-17.9%
Six Flags Inc	6.2%	5.9%	-2.0%	NMF
Isle Of Capris Casinos Inc	46.7%	46.4%	50.5%	55.3%
Bowl America Inc -Cl A	3.3%	0.1%	3.7%	7.7%
Station Casinos Inc	-5.6%	-4.4%	-7.2%	-19.3%

Mean	16.9%	12.9%	15.5%	25.6%
Median	6.2%	3.0%	3.7%	31.5%
High	46.7%	46.4%	50.5%	64.9%
Low	-5.6%	-4.4%	-8.1%	-19.3%
Aztar Corp	3.0%	13.1%	22.1%	63.1%
Mtr Gaming Group Inc	38.8%	45.9%	49.4%	64.9%
Ameristar Casinos Inc	46.2%	79.0%	112.0%	1174.3%
Amc Entertainment Inc	8.8%	0.1%	NMF	NMF

Footnotes:
\* Excluded from the Range

Source: Compustat

NA - Not Available
NMF - Not Meaningful Figure
LTM - Latest Twelve Months
EBIT - Earnings Before Interest and Taxes
EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization

#### EXHIBITS - ENTERTAINMENT TIER

#### BALANCE SHEET RATIOS

(figures in millions)

	Total Assets	Net Income ROA	Net Income ROE	Current Ratio	Quick Ratio	A/P Days	Net Working Capital	Other LT Liab/EV
Cedar Fair -Lp	\$ 829.107	7.2%	20.9%	0.4	0.1	32.6	\$ (47.962)	2.4%
Six Flags Inc	\$4,738.452	-1.3%*	-4.9%*	0.8	0.2	28.2	\$ 409.730	1.5%
Isle Of Capris Casinos Inc	\$1,405.291	2.5%	19.1%	0.6	0.4	12.6	\$(122.331)	1.6%
Bowl America Inc -Cl A	\$ 39.936	9.1%	11.1%	3.0	2.6	12.6	\$ (2.904)	4.2%
Station Casinos Inc	\$1,607.369	2.0%	12.0%	1.0	0.8	11.3	\$ (60.717)	2.7%
Amc Entertainment Inc	\$1,065.708	-3.6%*	-91.3%*	0.5	0.3	29.1	\$(169.497)	14.3%
Ameristar Casinos Inc	\$ 956.898	5.0%	43.0%	0.7	0.5	6.6	\$ (35.118)	1.9%
Mtr Gaming Group Inc	\$ 178.213	13.1%	25.9%	1.1	0.9	6.2	\$ (1.562)	0.7%
Aztar Corp	\$1,185.025	5.4%	13.2%	1.1	0.7	40.4	\$ (50.683)	2.4%
Low High	\$ 39.936 \$4,738.452	2.0% 13.1%	11.1% 43.0%	0.4 3.0	0.1 2.6	6.2 40.4	\$(169.497) \$ 409.730	0.7% 14.3%
Median Mean	\$1,065.708 \$1,334.000	5.4% 6.3%	19.1% 20.7%	0.8 1.0	0.5 0.7	12.6 20.0	\$ (47.962) \$ (9.005)	2.4% 3.5%

Leverage

	Debt/ EBITDA	Debt/ MVE (1)		Interest Coverage (2)
Cedar Fair -Lp	3.2 x	37.9%	0.3 x	5.9 x
Six Flags Inc	7.5 x	185.6%	0.6 x	1.7 x
Isle Of Capris Casinos Inc	4.4 x	143.6%	0.6 x	2.5 x
Bowl America Inc -Cl A	0.0 x	0.0%	0.0 x	NMF
Station Casinos Inc	5.3 x	113.7%	0.5 x	2.3 x
Amc Entertainment Inc	4.1 x	154.0%	0.7 x	2.1 x
Ameristar Casinos Inc	4.1 x	93.3%	0.5 x	3.1 x
Mtr Gaming Group Inc	2.0 x	19.1%	0.2 x	12.3 x*
Aztar Corp	3.1 x	70.4%	0.4 x	4.9 x
Low	0.0 x	0.0%		1.7 x
High		185.6%		
Median	11 v	93.3%	0.5 x	2.5 x
Mean		90.9%		3.2 x

# Footnotes:

Excluded from the Range

Source: Compustat

Source: Compustat
NA - Not Available
NMF - Not Meaningful Figure
EV - Enterprise Value
MVE - Market Value of Equity
EBIT - Earnings Before Interest and Taxes

EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization ROA - Return on Assets ROE - Return on Equity

A/R - Accounts Receivable A/P - Accounts Payable

(1) Represents Total Interest-Bearing Debt to Market Value of Equity.(2) Represents EBITDA to Net Interest Expense.

#### EXHIBITS - ENTERTAINMENT TIER

#### COMPARABLE COMPANY MARKET ANALYSIS

(figures in millions, except per share values)

	CEDAR FAIR- LP	SIX FLAGS INC	ISLE OF CAPRIS CASINOS INC	BOWL AMERICA INC -CL A	STATION CASINOS INC
GENERAL MARKET INFORMATION Ticker Symbol Exchange Fiscal Year End Latest Financial Information	FUN NYSE 12/2001 03/2002	PKS NYSE 12/2001 03/02/02	ISLE NASDAQ 04/2001 01/2002	BWL.A AMEX 06/2001 03/2002	STN NYSE 12/2001 03/2002
Closing Price as of Valuation Date 20-Day Average Stock Price 52 Week Price Range High Low 52 Week Return	\$ 23.30 \$ 23.47 \$ 25.00 \$ 17.80 2.2%	\$ 16.70 \$ 17.60 \$ 23.73 \$ 10.34 -27.2%	\$ 21.59 \$ 21.75 \$ 23.41 \$ 6.40 162.0%	\$ 11.88 \$ 12.08 \$ 12.25 \$ 9.52 24.3%	\$ 17.32 \$ 17.93 \$ 19.20 \$ 7.50 8.1%
MARKET VALUATION INFORMATION Fully Diluted Shares Closing Price as of Valuation Date	51.269 \$ 23.30	92.436 \$ 16.70	33.371 \$ 21.59	5.141 \$ 11.88	60.574 \$ 17.32
Market Value of Equity (MVE) plus: Total Debt (book) less: Converted Debt plus: Preferred Stock Redemption/Market/Liq. Value less: Converted Preferred less: Cash & Cash Equivalents (book) plus: Minority Interest in Subsidiaries  Enterprise Value	\$1,194.568 452.833 0.000 0.000 2.669 0.000  \$1,644.732	\$1,543.681 2,864.477 0.000 279.148 0.000 72.700 0.000  \$4,614.606	\$ 720.471 1,034.815 0.000 0.000 0.000 76.836 9.092  \$1,687.542	\$ 61.049 0.000 0.000 0.000 11.918 0.000 	\$1,049.135 1,193.310 0.000 0.000 0.000 64.762 0.000  \$2,177.683
	AMC ENTERTAINMENT INC	AMERISTAR CASINOS INC	MTR GAMING GROUP INC	AZTAR CORP	
GENERAL MARKET INFORMATION Ticker Symbol Exchange Fiscal Year End Latest Financial Information	AEN AMEX 03/2001 12/2001	ASCA NASDAQ 12/2001 03/31/02	MNTG NASDAQ 12/2001 03/02/02	AZR NYSE 12/2001 03/2002	
Closing Price as of Valuation Date 20-Day Average Stock Price 52 Week Price Range High Low 52 Week Return	\$ 15.05 \$ 14.70 \$ 15.90 \$ 8.05 81.5%	\$ 27.64 \$ 29.20 \$ 33.94 \$ 8.88 188.5%	\$ 15.98 \$ 16.61 \$ 17.82 \$ 7.19 55.1%	\$ 20.54 \$ 21.82 \$ 25.90 \$ 9.75 43.0%	
MARKET VALUATION INFORMATION Fully Diluted Shares Closing Price as of Valuation Date	23.472 \$ 15.05	27.160 \$ 27.64	29.062 \$ 15.98	39.303 \$ 20.54	
Market Value of Equity (MVE) plus: Total Debt (book) less: Converted Debt plus: Preferred Stock Redemption/Market/Liq. Value less: Converted Preferred less: Cash & Cash Equivalents (book)	\$ 353.255 543.925 12.965 0.172 0.000	\$ 750.702 700.489 0.000 0.000 0.000	\$ 464.405 88.802 0.000 0.000 0.000	\$ 807.285 568.409 0.000 0.000 0.000 62.761	
plus: Minority Interest in Subsidiaries  Enterprise Value	48.428 0.000  \$ 835.959	45.852 0.000  \$1,405.339	10.782 0.000  \$ 542.425	0.000  \$1,312.933	

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### EXHIBITS -- ENTERTAINMENT TIER

CASH AND WORKING CAPITAL

(figures in millions)

#### LATEST TWELVE MONTHS

	SH & VALENTS	WORKING CAPITAL	NET DEBT-FREE WORKING CAPITAL(a)	REVENUES	CASH TO REVENUES	WORKING CAPITAL TO REVENUES	NET DEBT-FREE WORKING CAPITAL TO REVENUES(1)	CASH TO ONE MONTH OPERATING EXPENSES(2)
Cedar Fair -Lp	\$ 2.7	\$ (55.3)	\$ (48.0)	\$ 481.3	0.6%	-11.5%	-10.0%	50.1%
Six Flags Inc	\$ 72.7	\$(126.0)	\$ 409.7	\$1,060.0	6.9%	-11.9%	38.7%	434.4%
Isle Of Capris Casinos Inc	\$ 76.8	\$ (81.5)	\$ (122.3)	\$1,061.4	7.2%	-7.7%	-11.5%	332.1%
Bowl America Inc -Cl A	\$ 11.9	\$ 9.0	\$ (2.9)	\$ 29.6	40.2%	30.4%	-9.8%	10578.1%
Station Casinos Inc	\$ 64.8	\$ 3.9	\$ (60.7)	\$ 834.6	7.8%	0.5%	-7.3%	387.2%
Amc Entertainment Inc	\$ 48.4	\$(123.7)	\$ (169.5)	\$1,292.5	3.7%	-9.6%	-13.1%	495.4%
Ameristar Casinos Inc	\$ 45.9	\$ (26.2)	\$ (35.1)	\$ 644.8	7.1%	-4.1%	-5.4%	385.6%
Mtr Gaming Group Inc	\$ 10.8	\$ 2.3	\$ (1.6)	\$ 229.2	4.7%	1.0%	-0.7%	291.0%
Aztar Corp	\$ 62.8	\$ 6.5	\$ (50.7)	\$ 847.1	7.4%	0.8%	-6.0%	449.3%
Median					7.1%	-4.1%	-7.3%	387.2%
Mean					9.5%	-1.3%	-2.8%	1489.3%

### FISCAL YEAR END

											NET	
						NET					DEBT-FREE	CASH TO
					DEE	BT-FREE				WORKING	WORKING	ONE MONTH
	CA	ASH &	WO	RKING	WC	RKING			CASH TO	CAPITAL TO	CAPITAL TO	OPERATING
	EQUI	VALENTS	CA	PITAL	CAF	PITAL(1)	RE	VENUES	REVENUES	REVENUES	REVENUES(1)	EXPENSES(2)
Cedar Fair -Lp	\$	2.3	\$	(69.8)	\$	(62.1)	\$	477.3	0.5%	-14.6%	-13.0%	45.4%
Six Flags Inc	\$	53.5	\$	`27.2	\$	`(1.7)	\$1	,046.0	5.1%	2.6%	-0.2%	325.9%
Isle Of Capris Casinos Inc	\$	76.7	\$	(38.1)	\$	(93.8)	\$	982.8	7.8%	-3.9%	-9.5%	367.9%
Bowl America Inc -Cl A	\$	7.6	\$	7.2	\$	(0.4)	\$	29.4	25.8%	24.5%	-1.3%	5642.5%
Station Casinos Inc	\$	66.1	\$	4.2	\$	(61.6)	\$	839.4	7.9%	0.5%	-7.3%	400.0%
Amc Entertainment Inc	\$	34.1	\$	(148.5)	\$	(144.7)	\$1	,214.8	2.8%	-12.2%	-11.9%	676.1%
Ameristar Casinos Inc	\$	41.1	\$	(27.2)	\$	(43.5)	\$	626.8	6.6%	-4.3%	-6.9%	350.5%
Mtr Gaming Group Inc	\$	11.6	\$	4.3	\$	(1.9)	\$	218.4	5.3%	2.0%	-0.9%	378.3%
Aztar Corp	\$	92.1	\$	43.3	\$	(47.4)	\$	849.5	10.8%	5.1%	-5.6%	660.6%
Median									6.6%	0.5%	-6.9%	378.3%
Mean									8.1%	0.0%	-6.3%	983.0%

- Footnotes:
  \* Excluded from the Range
- (1) Net Debt-Free Working Capital equals current assets less cash less current liabilities less current debt.
   (2) One Month Operating Expense equals LTM operating expenses divided by twelve.

#### Exhibits - Entertainment Tier

### MARKET PERFORMANCE PARAMETERS

(figures in millions)

CURRENT

	STOCK PRICE PER SHARE	FULLY DILUTED	MARKET		PRICE/EARNINGS		PRICE/CASH FLOW		EV/EBITDA	
	AS 0F 5/23/02	SHARES OUTSTANDING	VALUE OF EQUITY	ENTERPRISE VALUE	LTM 	NFY 	LTM 	NFY 	LTM	NFY
Cedar Fair-Lp	\$23.30	51.269	\$1,194.6	\$1,644.7	20.7x	17.0x	11.9x	10.6x	11.5x	9.0x
Six Flags Inc	\$16.70	92.436	\$1,543.7	\$4,614.6	-27.0x	-78.4x	11.0x	8.7x	12.1x	10.3x
Isle Of Capris Casinos Inc	\$21.59	33.371	\$ 720.5	\$1,687.5	20.5x	13.2x	6.4x	5.5x	7.2x	6.8x
Bowl America Inc-Cl A	\$11.88	5.141	\$ 61.0	\$ 49.1	16.6x	NA	11.2x	NA	7.3x	NA
Station Casinos Inc	\$17.32	60.574	\$1,049.1	\$2,177.7	33.4x	25.6x	9.6x	8.8x	9.6x	8.9x
Amc Entertainment Inc	\$15.05	23.472	\$ 353.3	\$ 836.0	-8.9x	-25.9x	5.8x	4.1x	6.3x	4.8x
Ameristar Casinos Inc	\$27.64	27.160	\$ 750.7	\$1,405.3	16.8x	13.9x	8.3x	7.5x	8.3x	7.4x
Mtr Gaming Group Inc	\$15.98	29.062	\$ 464.4	\$ 542.4	23.6x	15.7x	15.6x	11.7x	12.3x	8.6x
Aztar Corp	\$20.54	39.303	\$ 807.3	\$1,312.9	13.6x	12.7x	7.2x	6.9x	7.1x	6.6x
Low High	=====	=====	======	======	==== 13.6x 33.4x	==== 12.7x 25.6x	=== 5.8x 15.6x	=== 4.1x 11.7x	=== 6.3x 12.3x	=== 4.8x 10.3x
Median Mean	=====	======	======	======	20.5x 20.7x ====	14.8x 16.4x ====	9.6x 9.7x ===	8.1x 8.0x ===	8.3x 9.1x ===	8.0x 7.8x ===
Dave & Busters Inc	===== \$10.04 =====	====== \$ 13.29 ======	\$ 133.45 ======	====== \$ 220.00 ======	==== 18.0x ====	==== 12.9x ====	=== 3.6x ===	=== 3.3x ===	=== 4.5x ===	=== 4.1x ===

	E۱	/ /		
	(EBITDA	- CAPEX)	EV/EBIT	EV/REVENUE
	LTM	NFY	LTM	LTM
Cedar Fair-Lp	19.0x	12.9x	16.5x	3.42x
Six Flags Inc	18.7x	14.7x	25.0x	4.35x
Isle Of Capris Casinos Inc	13.8x	12.2x	10.8x	1.59x
Bowl America Inc-Cl A	9.4x	NA	10.0×	1.66x
Station Casinos Inc	44.5x	32.4x	14.7x	2.61x
Amc Entertainment Inc	1,122.2x	19.4x	26.3x	0.65x
Ameristar Casinos Inc	-2,745.3x	66.0x	11.4x	2.18x
Mtr Gaming Group Inc	-39.0x	106.5x	15.9x	2.37x
Aztar Corp	9.8x	8.8x	10.0x	1.55x
	====	===	====	====
Low	9.4x	8.8x		0.65x
High	44.5x	32.4x	26.3x	4.35x
Median	16.2x	13.8x	14.7x	2.18x
Mean	19.2x	16.7x	15.6x	2.26x
	====	===	====	====
	====	===	====	====
Dave & Busters Inc	27.7x	9.1x	11.5x	0.60x
	====	===	====	====

Footnotes: \* Excluded from the Range Source: Compustat

NA - Not Available
NMF - Not Meaningful Figure
LTM - Latest Twelve Months
EV - Enterprise Value
EBIT - Earnings Before Interest and Taxes
EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization
P/E - Price to Earnings

Exhibits - Entertainment Tier

COMPARABLE VOLUME AND TRADING STATISTICS

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#### Exhibits - Entertainment Tier

# RISK ANALYSIS RANKINGS

# SIZE (Revenue, millions)

Amc Entertainment Inc Isle Of Capris Casinos Six Flags Inc Aztar Corp Station Casinos Inc Ameristar Casinos Inc Cedar Fair -Lp Mtr Gaming Group Inc Bowl America Inc -Cl A	Inc	\$1,292.5 \$1,061.4 \$1,060.0 \$ 847.1 \$ 834.6 \$ 644.8 \$ 481.3 \$ 229.2 \$ 29.6
	SIZE (Enterprise Value, millions)	
Six Flags Inc Station Casinos Inc Isle Of Capris Casinos Cedar Fair -Lp Ameristar Casinos Inc Aztar Corp Amc Entertainment Inc Mtr Gaming Group Inc Bowl America Inc -Cl A	Inc	\$4,614.6 \$2,177.7 \$1,687.5 \$1,405.3 \$1,312.9 \$836.0 \$542.4 \$49.1
	HISTORICAL GROWTH (2-Year Revenue)	
Isle Of Capris Casinos Ameristar Casinos Inc Mtr Gaming Group Inc Amc Entertainment Inc Six Flags Inc Cedar Fair -Lp Bowl America Inc -Cl A Aztar Corp Station Casinos Inc	Inc	46.7% 46.2% 38.8% 8.8% 6.2% 4.4% 3.3% 3.0%
	HISTORICAL GROWTH (1-Year Revenue)	
Ameristar Casinos Inc Isle Of Capris Casinos Mtr Gaming Group Inc Amc Entertainment Inc Six Flags Inc Bowl America Inc -Cl A Cedar Fair -Lp Aztar Corp Station Casinos Inc		87.6% 43.5% 28.4% 4.1% 3.9% 1.7% 0.9% 0.2% -15.4%
	PROJECTED GROWTH (1-Year Revenue)	
Cedar Fair -Lp Six Flags Inc Isle Of Capris Casinos Bowl America Inc -Cl A Station Casinos Inc Amc Entertainment Inc Ameristar Casinos Inc Mtr Gaming Group Inc Aztar Corp		NA NA NA NA NA NA

HISTORICAL GROWTH (2-Year EBITDA)

Ameristar Casinos Inc Isle Of Capris Casinos Inc Mtr Gaming Group Inc 79.0% 46.4% 45.9%

Aztar Corp Six Flags Inc Amc Entertainment Inc Bowl America Inc -Cl A Cedar Fair -Lp Station Casinos Inc		13.1% 5.9% 0.1% 0.1% -3.6% -4.4%
	HISTORICAL GROWTH (1-Year EBITDA)	
Ameristar Casinos Inc Isle Of Capris Casinos Inc Mtr Gaming Group Inc Amc Entertainment Inc Aztar Corp Six Flags Inc Bowl America Inc -Cl A Cedar Fair -Lp Station Casinos Inc		157.5% 44.1% 32.0% 9.2% 8.7% 0.9% -13.0% -13.4% -19.7%
	PROJECTED GROWTH (1-Year EBITDA)	
Bowl America Inc -Cl A Amc Entertainment Inc Mtr Gaming Group Inc Cedar Fair -Lp Six Flags Inc Ameristar Casinos Inc Station Casinos Inc Aztar Corp Isle Of Capris Casinos Inc		NA 69.8% 49.2% 30.2% 18.1% 17.5% 11.6% 10.5% 8.7%
	PROJECTED GROWTH (5-Year EPS)	
Bowl America Inc -Cl A Ameristar Casinos Inc Isle Of Capris Casinos Inc Station Casinos Inc Mtr Gaming Group Inc Aztar Corp Six Flags Inc Amc Entertainment Inc Cedar Fair -Lp		NA 16.5% 16.0% 15.0% 15.0% 12.5% 12.0% 9.5% 8.0%
	PROFITABILITY (EBIT to Revenue)	
Cedar Fair -Lp Ameristar Casinos Inc Station Casinos Inc Six Flags Inc Bowl America Inc -Cl A Aztar Corp Mtr Gaming Group Inc Isle Of Capris Casinos Inc Amc Entertainment Inc		20.7% 19.2% 17.7% 17.4% 16.6% 15.5% 14.9% 14.7% 2.5%
	PROFITABILITY (EBITDA to Revenue)	
Six Flags Inc Cedar Fair -Lp Station Casinos Inc Ameristar Casinos Inc Bowl America Inc -Cl A Isle Of Capris Casinos Inc Aztar Corp Mtr Gaming Group Inc Amc Entertainment Inc		36.1% 29.6% 27.1% 26.2% 22.6% 22.0% 21.8% 19.3% 10.2%
	RELATIVE DEPRECIATION (Depreciation to EBITDA)	
Amc Entertainment Inc Six Flags Inc Station Casinos Inc Isle Of Capris Casinos Inc Cedar Fair -Lp		75.9% 51.8% 34.7% 33.0% 30.0%

Aztar Corp Ameristar Casinos Inc Bowl America Inc -Cl A Mtr Gaming Group Inc		28.6% 26.9% 26.8% 22.8%			
(	INTERNAL INVESTMENT (Capital Expenditures to Revenue)				
Ameristar Casinos Inc Mtr Gaming Group Inc Station Casinos Inc Six Flags Inc Cedar Fair -Lp Isle Of Capris Casinos I Amc Entertainment Inc Aztar Corp Bowl America Inc -Cl A	Inc	26.3% 25.4% 21.2% 12.8% 11.6% 10.5% 10.2% 5.9% 5.0%			
LIQUIDITY (Current Ratio)					
Bowl America Inc -Cl A Mtr Gaming Group Inc Aztar Corp Station Casinos Inc Six Flags Inc Ameristar Casinos Inc Isle Of Capris Casinos I Amc Entertainment Inc Cedar Fair -Lp	Inc	3.0 1.1 1.1 1.0 0.8 0.7 0.6 0.5			
	LEVERAGE (Debt to EV)				
Amc Entertainment Inc Six Flags Inc Isle Of Capris Casinos I Station Casinos Inc Ameristar Casinos Inc Aztar Corp Cedar Fair -Lp Mtr Gaming Group Inc Bowl America Inc -Cl A	Inc	65.1% 62.1% 61.3% 54.8% 49.8% 43.3% 27.5% 16.4% 0.0%			

RESTAURANT TIER

# Exhibits - Restaurant Tier

#### VALUATION MULTIPLES

(figures in millions)

			EV / EB	ITDA	
	EV	3-YR AVG.	FYE	LTM	NFY
		3-1K AVG.			
Dave & Busters Inc (1)	\$ 219.997 \$1,357.486	4.7x 10.9x	4.55x 9.6x	4.52x 9.4x	4.13x 8.5x
Cec Entertainment Inc (2) Total Entmt Restaurant Corp (3)	\$ 130.420	16.3x	12.0x	10.9x	8.4x
Champps Entmt Inc (4)	\$ 185.065	NMF	13.7x	14.9x	NA
Outback Steakhouse Inc (5)	\$2,997.170	10.0x	9.6x	9.6x	10.3x
P F Changs China Bistro Inc (6)	\$ 980.582	NMF	24.5x	22.7x	26.5x
Lone Star Steakhouse Saloon (7)	\$ 435.880	6.3x	6.1x	5.4x	4.6x
Landrys Restaurants Inc (8) California Pizza Kitchen Inc (9)	\$ 878.506 \$ 420.049	13.1x 15.7x	10.3x 13.2x	9.8x 12.6x	7.6x 10.7x
Brinker Intl Inc (10)	\$3,931.841	13.7X 13.8X	11.8x	10.7x	8.6x
LOW High		6.3x 16.3x	6.1x 24.5x	5.4x 22.7x	4.6x 26.5x
Median		13.1x	11.8x	10.7x	8.5x
Mean		12.3x	12.3x	11.8x	10.7x
			EV / R	EVENUE	
	EV 	3-YR AVG.	FYE 	LTM 	NFY
Dave & Busters Inc (1)	\$ 219.997	0.70x	0.61x	0.60x	NA
Cec Entertainment Inc (2)	1,357.486	2.70x	2.42x	2.38x	NA
Total Entmt Restaurant Corp (3)	130.420	2.14x	1.84x	1.70x	NA
Champps Entmt Inc (4)	185.065	1.68x	1.39x	1.24x	NA NA
Outback Steakhouse Inc (5) P F Changs China Bistro Inc (6)	2,997.170 980.582	1.58x 4.16x	1.41x 3.08x	1.41x 2.85x	NA NA
Lone Star Steakhouse Saloon (7)	435.880	0.74x	0.73x	0.72x	NA NA
Landrys Restaurants Inc (8)	878.506	1.54x	1.18x	1.15x	NA NA
California Pizza Kitchen Inc (9)	420.049	1.97x	1.69x	1.60x	NA
Brinker Intl Inc (10)	3,931.841	1.81x	1.59x	1.39x	NA
Low		0.74x	0.73x	0.72x	NA
High		4.16x	3.08x	2.85x	NA NA
Median		1.81x	1.59x	1.41x	NA
Mean		2.04x	1.70x	1.60x	NA
			EV / EB	IT 	
	EV	3-YR AVG.	FYE	LTM	NFY
Dave & Busters Inc (1)	\$ 219.997	9.91x	11.17x	11.49x	10.75x
Cec Entertainment Inc (2)	\$1,357.486	14.8x	12.7x	12.4x	10.9x
Total Entmt Restaurant Corp (3)	\$ 130.420	32.2x	19.1x	16.8x	11.4x
Champps Entmt Inc (4)	\$ 185.065	NMF	24.2x	31.1x	NA 10 0
Outback Steakhouse Inc (5) P F Changs China Bistro Inc (6)	\$2,997.170 \$ 980.582	12.5x NMF	12.3x 33.9x	12.3x 31.4x	13.6x 39.1x
Lone Star Steakhouse Saloon (7)	\$ 435.880	11.9x	11.0x	8.8x	6.8x
Landrys Restaurants Inc (8)	\$ 878.506	24.4x	18.2x	17.2x	11.5x
California Pizza Kitchen Inc (9)	\$ 420.049	24.9x	21.3x	20.5x	15.9x
Brinker Intl Inc (10)	\$3,931.841	20.3x	17.0x	16.1x	11.9x
Low		11.9x	11.0x	8.8x	6.8x
High		32.2x	33.9x	31.4x	39.1x
Median		20.3x	18.2x	16.8x	11.7x
Mean		20.1x	18.9x	18.5x	15.1x
		EV .	/ TOTAL ASSET	S (NET OF CASH	) -
	EV 	3-YR AVG.	FYE	LTM 	NFY
Davo & Pustors Inc (1)	¢ 210 007	0.767	0.724	0.74	NI A
Dave & Busters Inc (1) Cec Entertainment Inc (2)	\$ 219.997 \$1,357.486	0.76x 3.51x	0.72x 2.98x	0.74x 2.92x	NA NA
Total Entmt Restaurant Corp (3)	\$1,357.486 \$ 130.420	3.51X 3.30X	2.98X 3.12X	2.92x 2.81x	NA NA
Champps Entmt Inc (4)	\$ 185.065	2.93x	2.39x	2.16x	NA NA
Outback Steakhouse Inc (5)	\$2,997.170	3.27x	2.72x	2.72x	NA
P F Changs China Bistro Inc (6)	\$ 980.582	NMF	NMF	NMF	NA

Lone Star Steakhouse Saloon (7)	\$ 435.880	0.95x	1.01x	1.00x	NA
Landrys Restaurants Inc (8)	\$ 878.506	1.49x	1.33x	1.25x	NA
California Pizza Kitchen Inc (9)	\$ 420.049	3.95x	3.35x	3.23x	NA
Brinker Intl Inc (10)	\$3,931.841	3.23x	2.75x	2.26x	NA
Low		0.95x	1.01x	1.00x	NA
High		3.95x	3.35x	3.23x	NA
Median		3.25x	2.74x	2.49x	NA
Mean		2.83x	2.46x	2.29x	NA

#### Footnotes:

- Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (2) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (3) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (4) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (5) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (6) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (7) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (8) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (9) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (10) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (11) Based on the midpoint of the Selected Range of Minority Enterprise Values derived from the market multiple methodology.
- \* Excluded from range

#### Exhibits - Restaurant Tier

#### VALUATION MULTIPLES (CONTINUED)

(figures in millions)

			PRICE / EA	RNINGS	
	MVE 	3-YR AVG.	FYE	LTM	NFY 
Dave & Busters Inc (1)	\$ 133.452	13.47x	17.61x	18.01x	16.02x
Cec Entertainment Inc (2)	1,348.367	24.8x	21.1x	20.6x	18.3x
Total Entmt Restaurant Corp (3)	118.505	46.8x	31.6x	26.6x	18.4x
Champps Entmt Inc (4)	171.014	NMF	12.3x	44.9x	NA 10 Ox
Outback Steakhouse Inc (5) P F Changs China Bistro Inc (6)	3,061.879 1,010.094	22.7x NMF	22.3x NMF	22.3x NMF	18.8x 49.2x
Lone Star Steakhouse Saloon (7)	537.926	21.3x	19.1x	16.7x	14.0x
Landrys Restaurants Inc (8)	712.333	35.7x	26.5x	24.2x	17.5x
California Pizza Kitchen Inc (9)	440.376	NMF	33.3x	32.3x	27.7x
Brinker Intl Inc (10)	3,473.548	29.9x	23.9x	23.0x	18.2x
Low		21.3x	12.3x	16.7x	14.0x
High		46.8x	33.3x	44.9x	49.2x
Median		27.4x	23.1x	23.6x	18.3x
Mean		30.2x	23.8x	26.3x	22.8x
			PRICE / NET	DOOK WALLE	
			PRICE / NEI		
	MVE	3-YR AVG.	FYE	LTM	NFY
Dave & Busters Inc (1)	\$ 133.452	0.87x	0.82x	0.80x	NA
Cec Entertainment Inc (2)	1,348.367	4.81x	4.00x	3.64x	NA
Total Entmt Restaurant Corp (3)	118.505	6.39x	5.78x	5.29x	NA
Champps Entmt Inc (4)	171.014	5.48x	4.32x	3.91x	NA
Outback Steakhouse Inc (5)	3,061.879	4.16x	3.61x	3.61x	NA
P F Changs China Bistro Inc (6) Lone Star Steakhouse Saloon (7)	1,010.094 537.926	11.86x 1.25x	7.88x 1.25x	7.54x 1.21x	NA NA
Landrys Restaurants Inc (8)	712.333	1.89x	1.82x	1.78x	NA NA
California Pizza Kitchen Inc (9)	440.376	6.70x	3.86x	3.70x	NA
Brinker Intl Inc (10)	3,473.548	5.11x	4.56x	4.67x	NA
Low		1.25x	1.25x	1.21x	NA
High		11.86x	7.88x	7.54x	NA NA
Median		5.11x	4.00x	3.70x	NA
Mean		5.29x	4.12x	3.93x	NA
			PRICE / CAS	H FLOW	
	MVE 	3-YR AVG.	FYE 	LTM 	NFY 
Dave & Busters Inc (1)	133.45x	3.85x	3.68x	3.62x	3.2x
Cec Entertainment Inc (2)	1,348.367	15.5x	13.7x	13.4x	12.4x
Total Entmt Restaurant Corp (3)	118.505	18.2x	15.3x	13.8x	11.2x
Champps Entmt Inc (4)	171.014	22.1x	8.7x	16.6x	NA
Outback Steakhouse Inc (5)	3,061.879	15.8x	14.8x	14.8x	13.2x
P F Changs China Bistro Inc (6)	1,010.094	NMF	37.9x 9.0x	35.2x 8.5x	31.2x 7.7x
Lone Star Steakhouse Saloon (7) Landrys Restaurants Inc (8)	537.926 712.333	9.3x 14.0x	9.0X 11.1X	10.5x	7.7x 9.0x
California Pizza Kitchen Inc (9)	440.376	25.9x	17.5x	16.7x	15.4x
Brinker Intl Inc (10)	3,473.548	16.7x	14.1x	12.6x	11.0x
Low		9.3x	8.7x	8.5x	7.7x
High		25.9x	37.9x	35.2x	31.2x
Median		16.2x	14.1x	13.8x	11.8x
Moon		17 27	1E 0v	1E 0v	12 0

17.2x

15.8x

15.8x

13.9x

#### Footnotes:

Mean

- (1) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (2) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (3) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (4) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (5) Projected financial figures are based on the Houlihan Lokey Howard & Zukin

build-up method.

- (6) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ {\it Zukin}\ {\it build-up\ method}.$
- (7) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (8) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (9) Projected financial figures are based on the Houlihan Lokey Howard & Zukin build-up method.
- (10) Projected financial figures are based on the Houlihan Lokey Howard  $\&\ {\it Zukin}\ {\it build-up}\ {\it method}.$
- (11) Based on the midpoint of the Selected Range of Minority Enterprise Values derived from the market multiple methodology.
- \* Excluded from range

Exhibits - Restaurant Tier

#### OPERATING INCOME STATEMENT

(figures in millions)

### LTM OPERATING INDICATIONS

									_			
		REVENUE	P	GROSS ROFIT	E	JUSTED BITDA		JUSTED EBIT		JUSTED CASH FLOW	I	JUSTED NET NCOME
Dave & Busters Inc	\$	367.0	\$	44.3	\$	48.6	\$	19.1	\$	36.9	\$	7.4
Cec Entertainment Inc	\$	571.5	\$	280.9	\$	144.4	\$	109.1	\$	100.7	\$	65.5
Total Entmt Restaurant Corp	\$	76.6	\$	11.5	\$	11.9	\$	7.8	\$	8.6	\$	4.5
Champps Entmt Inc	\$	149.7	\$	16.5	\$	12.4	\$	5.9	\$	10.3	\$	3.8
Outback Steakhouse Inc	\$2	,127.1	\$	323.5	\$	312.1	\$	243.1	\$	206.6	\$	137.6
P F Changs China Bistro Inc	\$	343.9	\$	53.9	\$	43.1	\$	31.2	\$	28.7	\$	16.8
Lone Star Steakhouse Saloon	\$	603.1	\$	88.8	\$	80.7	\$	49.6	\$	63.3	\$	32.1
Landrys Restaurants Inc	\$	762.9	\$	92.4	\$	89.5	\$	51.1	\$	67.8	\$	29.4
California Pizza Kitchen Inc	\$	262.5	\$	39.7	\$	33.2	\$	20.5	\$	26.4	\$	13.6
Brinker Intl Inc	\$2	,837.8	\$	359.0	\$	369.0	\$	244.1	\$	276.2	\$	151.3
Low High	\$ \$2	76.6 2,837.8	\$ \$	11.5 359.0	\$ \$	11.9 369.0	\$ \$	5.9 244.1	\$ \$	8.6 276.2	\$ \$	3.8 151.3
Median Mean	\$ \$	571.5 859.4	\$ \$	88.8 140.7	\$ \$	80.7 121.8	\$ \$	49.6 84.7	\$ \$	63.3 87.6	\$ \$	29.4 50.5

			LTM MARGINS	6	2-YEAR COMPOUND ANNUAL GROWTH RATES				
	GROSS PROFIT	ADJUSTED EBITDA	ADJUSTED EBIT	ADJUSTED CASH FLOW	ADJUSTED NET INCOME	REVENUE	ADJUSTED EBITDA	ADJUSTED EBIT	ADJUSTED NET INCOME
Dave & Busters Inc	12.1%	13.3%	5.2%	10.1%	2.0%	20.4%	11.6%	1.9%	-12.5%
Cec Entertainment Inc	49.2%	25.3%	19.1%	17.6%	11.5%	12.9%	15.9%	19.9%	20.4%
Total Entmt Restaurant Corp	15.0%	15.6%	10.2%	11.2%	5.8%	12.6%	38.7%	105.5%	56.0%
Champps Entmt Inc	11.0%	8.3%	4.0%	6.9%	2.5%	22.9%	NMF	NMF	NMF
Outback Steakhouse Inc	15.2%	14.7%	11.4%	9.7%	6.5%	13.7%	5.9%	3.5%	4.1%
P F Changs China Bistro Inc	15.7%	12.5%	9.1%	8.4%	4.9%	44.2%	59.0%	63.4%	60.9%
Lone Star Steakhouse Saloon	14.7%	13.4%	8.2%	10.5%	5.3%	1.0%	-4.9%	-6.4%	-1.0%
Landrys Restaurants Inc	12.1%	11.7%	6.7%	8.9%	3.9%	30.4%	30.2%	31.0%	25.3%
California Pizza Kitchen Inc	15.1%	12.7%	7.8%	10.0%	5.2%	17.9%	22.8%	24.2%	268.9%
Brinker Intl Inc	12.6%	13.0%	8.6%	9.7%	5.3%	15.0%	18.5%	22.4%	30.5%
Low High	11.0% 49.2%	8.3% 25.3%	4.0% 19.1%	6.9% 17.6%	2.5% 11.5%	1.0% 44.2%	-4.9% 59.0%	-6.4% 63.4%	-1.0% 60.9%
Median Mean	15.0% 17.8%	13.0% 14.1%	8.6% 9.5%	9.7% 10.3%	5.3% 5.7%	15.0% 19.0%	20.7% 23.3%	22.4% 22.6%	25.3% 28.0%

# Footnotes:

\* Excluded from the Range

Source: Compustat

NA - Not Available
NMF - Not Meaningful Figure
LTM - Latest Twelve Months
EBIT - Earnings Before Interest and Taxes

EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization

#### Exhibits - Restaurant Tier

#### BALANCE SHEET RATIOS

(figures in millions)

	TOTAL ASSETS	NET INCOME ROA	NET INCOME ROE	CURRENT RATIO	QUICK RATIO	A/P DAYS	NET WORKING CAPITAL	OTHER LT LIAB/EV
Dave & Busters Inc	\$ 298.998	2.4%	4.5%	1.0	0.0	14.1	\$ 3.458	7.2%
Cec Entertainment Inc	\$ 476.975	14.8%	19.3%	0.7	0.4	65.4	\$ (28.119)	2.4%
Total Entmt Restaurant Corp	\$ 47.313	10.0%	16.8%	0.4	0.1	15.6	\$ (5.505)	0.1%
Champps Entmt Inc	\$ 93.919	4.4%	7.6%	1.2	0.8	11.2	\$ (2.613)	5.8%
Outback Steakhouse Inc	\$1,237.748	12.2%	15.2%	1.1	0.8	8.5	\$(106.875)	1.6%
P F Changs China Bistro Inc	\$ 178.948	10.4%	12.5%	1.7	1.5	5.5	\$ (18.099)	0.4%
Lone Star Steakhouse Saloon	\$ 536.538	6.3%	0.3%	2.3	2.0	10.9	\$ (33.177)	1.7%
Landrys Restaurants Inc	\$ 722.982	4.2%	7.6%	0.8	0.3	21.2	\$ (47.558)	2.6%
California Pizza Kitchen Inc	\$ 150.377	10.0%	12.4%	1.0	0.8	5.8	\$ (21.513)	0.5%
Brinker Intl Inc	\$1,764.938	9.8%	16.9%	0.5	0.2	16.8	\$(153.206)	1.8%
Low High	\$ 47.313 \$1,764.938	4.2% 14.8%	0.3% 19.3%	0.4 2.3	0.1 2.0	5.5 65.4	\$(153.206) \$ (2.613)	0.1% 5.8%
Median Mean	\$ 476.975 \$ 578.860	10.0% 9.1%	12.5% 12.1%	1.0 1.1	0.8 0.8	11.2 17.9	\$ (28.119) \$ (46.296)	1.7% 1.9%

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	DEBT/			INTEREST				
	EBITDA	MVE(1)	EV	COVERAGE(2)				
Dave & Busters Inc	1.8 x	66.1%	0.4 x	6.5 x				
Cec Entertainment Inc	0.1 x	1.6%	0.0 x	106.8 x				
Total Entmt Restaurant Corp	1.1 x	10.8%	0.1 x	16.7 x				
Champps Entmt Inc	1.8 x	13.1%	0.1 x	28.5 x				
Outback Steakhouse Inc	0.1 x	0.9%	0.0 x	NMF				
P F Changs China Bistro Inc	0.1 x	0.4%	0.0 x	NMF				
Lone Star Steakhouse Saloon	0.0 x	0.0%	0.0 x	NMF				
Landrys Restaurants Inc	2.1 X	26.1%	0.2 x	10.3 X				
California Pizza Kitchen Inc	0.0 x	0.0%	0.0 x	NMF				
Brinker Intl Inc	1.3 x	13.9%	0.1 x	27.0 X				
Low High	0.0 x 2.1 x	0.0% 26.1%						
птуп	2.1 X	20.1/0	0.2 X	100.0 X				
Median Mean		1.6% 7.4%						
rican	0.7 X	1.4%	O.I X	37.0 X				

#### Footnotes:

<sup>\*</sup> Excluded from the Range

Source: Compustat

NA - Not Available
NMF - Not Meaningful Figure
EV - Enterprise Value
MVE - Market Value of Equity
EBIT - Earnings Before Interest and Taxes

EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization ROA - Return on Assets
ROE - Return on Equity

A/R - Accounts Receivable A/P - Accounts Payable

<sup>(1)</sup> Represents Total Interest-Bearing Debt to Market Value of Equity.(2) Represents EBITDA to Net Interest Expense.

# COMPARABLE COMPANY MARKET ANALYSIS

(figures in millions, except per share values)

GENERAL MARKET INFORMATION	DAVE & BUSTERS INC	CEC ENTERTAINMENT INC	TOTAL ENTMT RESTAURANT CORP	CHAMPPS ENTMT INC	OUTBACK STEAKHOUSE INC
Ticker Symbol Exchange Fiscal Year End Latest Financial Information	DAB NYSE 01/2002 05/01/02	CEC NYSE 12/2001 03/2002	TENT NASDAQ 12/2001 03/2002	CMPP NASDAQ 06/2001 03/2002	0SI NYSE 12/2001 12/2001
Closing Price as of Valuation Date 20-Day Average Stock Price 52 Week Price Range High	\$ 10.04 \$ 10.20 \$ 11.40	\$ 47.22 \$ 46.46 \$ 54.85	\$ 13.13 \$ 12.95 \$ 15.95	\$ 13.15 \$ 13.24 \$ 14.45	\$ 39.08 \$ 36.65 \$ 39.20
Low 52 Week Return	\$ 5.19 14.1%	\$ 30.70 -10.7%	\$ 2.19 345.1%	\$ 5.99 56.5%	\$ 23.95 27.5%
MARKET VALUATION INFORMATION Fully Diluted Shares Closing Price as of Valuation Date	13.016 \$ 10.04	28.555 \$ 47.22	9.025 \$ 13.13	13.005 \$ 13.15	78.349 \$ 39.08
Market Value of Equity (MVE) plus: Total Debt (book) less: Converted Debt plus: Preferred Stock Redemption/Market/Liq. Value less: Converted Preferred less: Cash & Cash Equivalents (book) plus: Minority Interest in Subsidiaries	\$ 130.681 88.169 0.000 0.000 0.000 1.624 0.000	\$1,348.367 21.584 0.000 0.000 0.000 12.465 0.000	\$ 118.505 12.825 0.000 0.000 0.000 0.910 0.000	\$ 171.014 22.488 0.000 0.000 0.000 8.437 0.000	\$3,061.879 26.593 0.000 0.000 0.000 136.238 44.936
Enterprise Value	\$ 217.226 =======	\$1,357.486 =======	\$ 130.420 =======	\$ 185.065 ======	\$2,997.170 =======
	P F CHANGS CHINA BISTRO INC	LONE STAR STEAKHOUSE SALOON	LANDRYS RESTAURANTS INC	CALIFORNIA PIZZA KITCH INC	
GENERAL MARKET INFORMATION Ticker Symbol Exchange Fiscal Year End Latest Financial Information	PFCB NASDAQ 12/2001 03/2002	STAR NASDAQ 12/2001 03/2002	LNY NYSE 12/2001 03/2002	CPKI NASDAQ 12/2001 03/2002	NYSE 06/2001
Closing Price as of Valuation Date 20-Day Average Stock Price 52 Week Price Range High	\$ 38.86 \$ 38.04 \$ 40.22	\$ 21.73 \$ 20.69 \$ 21.95	\$ 24.66 \$ 26.62 \$ 29.10	\$ 23.40 \$ 23.52 \$ 27.30	\$ 34.17
Low 52 Week Return	\$ 16.15 92.0%	\$ 8.51 69.0%	\$ 11.82	\$ 14.21	\$ 21.30
MARKET VALUATION INFORMATION Fully Diluted Shares Closing Price as of Valuation Date	25.993 \$ 38.86	24.755 \$ 21.73	28.886 \$ 24.66	18.820 \$ 23.40	
Market Value of Equity (MVE) plus: Total Debt (book) less: Converted Debt	<b>#4</b> 040 004	\$ 537.926	\$ 712.333	\$ 440.376	¢2 /72 5/0
<pre>plus: Preferred Stock Redemption/Market/Liq. Value less: Converted Preferred less: Cash &amp; Cash Equivalents (book) plus: Minority Interest in Subsidiaries</pre>	\$1,010.094 4.357 0.000 0.000 0.000 35.824 1.955	0.000 0.000 0.000 0.000 0.000 102.046 0.000	186.254 0.000 0.000 0.000 20.081 0.000	0.000 0.000 0.000 0.000 20.327 0.000	481.420 0.000 0.000 0.000 23.127

CASH AND WORKING CAPITAL

(figures in millions)

# LATEST TWELVE MONTHS

	CASH & EQUIVALENTS	WORKING CAPITAL	NET DEBT-FREE WORKING CAPITAL (A)	REVENUES	CASH TO REVENUES	WORKING CAPITAL TO REVENUES	NET DEBT-FREE WORKING CAPITAL TO REVENUES (1)	CASH TO ONE MONTH OPERATING EXPENSES (2)
Dave & Busters Inc	\$ 1.6	(\$ 1.1)	\$ 3.5	\$ 367.0	0.4%	-0.3%	0.9%	77.6%
Cec Entertainment Inc	\$ 12.5	(\$ 15.8)	(\$ 28.1)	\$ 571.5	2.2%	-2.8%	-4.9%	87.1%
Total Entmt Restaurant Corp	\$ 0.9	(\$ 4.6)	(\$ 5.5)	\$ 76.6	1.2%	-6.0%	-7.2%	255.2%
Champps Entmt Inc	\$ 8.4	\$ 3.0	(\$ 2.6)	\$ 149.7	5.6%	2.0%	-1.7%	980.6%
Outback Steakhouse Inc	\$136.2	\$ 16.6	(\$106.9)	\$2,127.1	6.4%	0.8%	-5.0%	1870.4%
P F Changs China Bistro Inc	\$ 35.8	\$ 16.2	(\$ 18.1)	\$ 343.9	10.4%	4.7%	-5.3%	1893.9%
Lone Star Steakhouse Saloon	\$102.0	\$ 68.9	(\$ 33.2)	\$ 603.1	16.9%	11.4%	-5.5%	1354.8%
Landrys Restaurants Inc	\$ 20.1	(\$ 27.5)	(\$ 47.6)	\$ 762.9	2.6%	-3.6%	-6.2%	583.6%
California Pizza Kitchen Inc	\$ 20.1	(\$ 27.3)	(\$ 47.0)	\$ 262.5	7.7%	-0.5%	-8.2%	1273.8%
Brinker Intl Inc	\$ 23.1	(\$146.5)	(\$153.2)	\$2,837.8	0.8%	-5.2%	-5.4%	241.7%
Bilinei Illei Ille	Ψ 20.1	(Ψ140.3)	(Ψ133.2)	Ψ2,007.0		3.270	5.470	241.770
Median					4.1%	-0.4%	-5.3%	782.1%
Mean					5.4%	0.1%	-4.9%	861.9%
rican					5.4%	0.1%	-4.5%	001.9%

# FISCAL YEAR END

						-		
	CASH & EQUIVALENTS	WORKING CAPITAL	NET DEBT-FREE WORKING CAPITAL (1)	REVENUES	CASH TO REVENUES	WORKING CAPITAL TO REVENUES	NET DEBT-FREE WORKING CAPITAL TO REVENUES (1)	CASH TO ONE MONTH OPERATING EXPENSES (2)
Dave & Busters Inc	\$ 4.5	(\$ 4.5)	(\$ 3.5)	\$ 358.0	1.3%	-1.3%	-1.0%	215.0%
Cec Entertainment Inc	\$ 3.7	(\$ 9.0)		\$ 562.0	0.7%	-1.6%	-2.2%	25.9%
Total Entmt Restaurant Corp	\$ 1.3	(\$ 5.2)	(\$ 6.5)	\$ 71.0	1.9%	-7.3%	-9.2%	404.7%
Champps Entmt Inc	\$ 2.0	(\$ 3.3)	(\$ 3.9)	\$ 133.3	1.5%	-2.5%	-2.9%	314.6%
Outback Steakhouse Inc	\$136.2	\$ 16.6	(\$106.9)	\$2,127.1	6.4%	0.8%	-5.0%	2034.3%
P F Changs China Bistro Inc	\$ 34.1	\$ 10.3	(\$ 23.3)	\$ 318.8	10.7%	3.2%	-7.3%	1906.9%
Lone Star Steakhouse Saloon	\$ 82.9	\$ 48.3	(\$ 34.6)	\$ 598.0	13.9%	8.1%	-5.8%	2369.5%
Landrys Restaurants Inc	\$ 31.1	(\$ 6.0)	(\$ 37.1)	\$ 746.6	4.2%	-0.8%	-5.0%	918.6%
California Pizza Kitchen Inc	\$ 19.8	(\$ 1.5)	(\$ 21.3)	\$ 249.3	7.9%	-0.6%	-8.5%	1293.6%
Brinker Intl Inc	\$ 13.3	(\$104.3)	(\$100.0)	\$2,473.7	0.5%	-4.2%	-4.0%	146.4%
Median					3.0%	-1.0%	-5.0%	661.7%
Mean					4.9%	-0.6%	-5.1%	963.0%

### Footnotes:

- \* Excluded from the Range
- (1) Net Debt-Free Working Capital equals current assets less cash less current liabilities less current debt.
- (2) One Month Operating Expense equals LTM operating expenses divided by twelve.

# MARKET PERFORMANCE PARAMETERS

(figures in millions)

# CURRENT

	STOCK PRICE PER SHARE AS OF 5/24/02	FULLY DILUTED SHARES OUTSTANDING	MARKET VALUE ENTERPRISE OF EQUITY VALUE		PRICE / EARNINGS		PRICE / CASH FLOW	
	5/24/02				LTM	NFY	LTM	NFY
Dave & Busters Inc	\$10.04	13.292	\$ 133.5	\$ 220.0	18.0 x	16.0 x	3.6 x	3.2 x
Cec Entertainment Inc	\$47.22	28.555	\$1,348.4	\$1,357.5	20.6 x	18.3 x	13.4 x	12.4 x
Total Entmt Restaurant Corp	\$13.13	9.025	\$ 118.5	\$ 130.4	26.6 x	18.4 x	13.8 x	11.2 x
Champps Entmt Inc	\$13.15	13.005	\$ 171.0	\$ 185.1	44.9 x	NA	16.6 X	NA
Outback Steakhouse Inc	\$39.08	78.349	\$3,061.9	\$2,997.2	22.3 x	18.8 x	14.8 x	13.2 x
P F Changs China Bistro Inc	\$38.86	25.993	\$1,010.1	\$ 980.6	59.9 x	49.2 x	35.2 x	31.2 x
Lone Star Steakhouse Saloon	\$21.73	24.755	\$ 537.9	\$ 435.9	16.7 x	14.0 x	8.5 x	7.7 x
Landrys Restaurants Inc	\$24.66	28.886	\$ 712.3	\$ 878.5	24.2 x	17.5 x	10.5 x	9.0 x
California Pizza Kitchen Inc	\$23.40	18.820	\$ 440.4	\$ 420.0	32.3 x	27.7 x	16.7 X	15.4 x
Brinker Intl Inc	\$34.50	100.683	\$3,473.5	\$3,931.8	23.0 x	18.2 x	12.6 x	11.0 x
Low High					16.7 x 44.9 x	14.0 x 27.7 x	8.5 x 16.7 x	7.7 x 15.4 x
Median Mean					23.6 X 26.3 X	18.3 x 19.0 x	13.6 x 13.4 x	11.2 x 11.4 x

	EV /								
	EV / E	BITDA	(EBITDA-	,	EV / EBIT	EV / REVENUE			
	LTM	NFY		NFY	LTM	LTM			
Dave & Busters Inc	4.5 x	4.1 x	27.7 x	9.1 x	11.5 x	0.60 x			
Cec Entertainment Inc	9.4 x	8.5 x	36.7 x	25.7 x	12.4 x	2.38 x			
Total Entmt Restaurant Corp	10.9 x	8.4 x	-1,133.8 x	36.6 x	16.8 X	1.70 x			
Champps Entmt Inc	14.9 x	NA	-22.0 X	NA	31.1 X	1.24 x			
Outback Steakhouse Inc	9.6 x	10.3 x	27.0 x	33.6 x	12.3 X	1.41 X			
P F Changs China Bistro Inc	22.7 x	26.5 x	133.2 x	838.4 x	31.4 x	2.85 x			
Lone Star Steakhouse Saloon	5.4 x	4.6 x	5.7 x	4.8 x	8.8 x	0.72 x			
Landrys Restaurants Inc	9.8 x	7.6 x	44.3 x	19.3 X	17.2 x	1.15 X			
California Pizza Kitchen Inc	12.6 x	10.7 x	-502.5 x	81.6 X	20.5 x	1.60 X			
Brinker Intl Inc	10.7 x	8.6 x	142.2 X	34.2 x	16.1 X	1.39 x			
Low					8.8 x				
High	14.9 x	10.7 X	44.3 x	36.6 x	31.1 x	2.38 x			
Median	10.2 x	8.5 x	31.9 x	29.7 x	16.4 x	1.40 x			
Mean	10.4 x	8.4 x	28.4 X	25.7 x					

# Footnotes:

Source: Compustat

<sup>\*</sup> Excluded from the Range

NA - Not Available
NMF - Not Meaningful Figure
LTM - Latest Twelve Months
EV - Enterprise Value
EBIT - Earnings Before Interest and Taxes
EBITDA - Earnings Before Interest, Taxes, Depreciation and Amortization
P/E - Price to Earnings

# COMPARABLE VOLUME AND TRADING STATISTICS

(figures in millions)

	FLOAT	SHARES OUTSTANDING	FLOAT / SHRS OUTSTANDING	AVG. DAILY VOLUME - 90 DAYS (1)	AVG. PRICE - 90 DAYS (1)	DAILY VALUE TRADED - 90 DAYS (1)	INSTIUTIONAL HOLDERS	ANALYST COVERAGE
Brinker Intl Inc	97.730	98.019	99.71%	0.884	\$ 33.1	\$ 29.31	728	21
Outback Steakhouse Inc	66.130	77.216	85.64%	0.509	\$ 35.9	\$ 18.28	497	15
Cec Entertainment Inc	27.620	27.969	98.75%	0.190	\$ 46.9	\$ 8.91	453	12
Landrys Restaurants Inc	25.520	27.836	91.68%	0.259	\$ 25.6	\$ 6.61	270	6
Lone Star Steakhouse Saloon	22.360	24.755	90.33%	0.356	\$ 20.2	\$ 7.21	253	1
P F Changs China Bistro Inc	17.100	24.223	70.59%	0.709	\$ 30.5	\$ 21.60	337	12
California Pizza Kitchen Inc	14.540	18.542	78.42%	0.144	\$ 23.1	\$ 3.32	184	12
DAVE & BUSTERS INC	10.240	13.267	77.18%	0.093	\$ 10.2	\$ 0.95	65	1
Champps Entmt Inc	10.120	12.171	83.15%	0.040	\$ 12.7	\$ 0.51	45	5
Total Entmt Restaurant Corp	3.740	8.837	42.32%	0.116	\$ 10.1	\$ 1.18	17	0
Low High			42.32% 99.71%	0.040 0.884		\$ 0.51 \$ 29.31	17 728	0 21
Median Mean			85.64% 82.29%	0.259 0.357		\$ 7.21 \$ 10.77	270 309	12 9

# RISK ANALYSIS RANKINGS

# SIZE (Revenue, millions)

Brinker Intl Inc	\$ 2,837.8
Outback Steakhouse Inc	\$ 2,127.1
Landrys Restaurants Inc	\$ 762.9
Lone Star Steakhouse Saloon	\$ 603.1
Cec Entertainment Inc	\$ 571.5
Dave & Busters Inc	\$ 367.0
P F Changs China Bistro Inc	\$ 343.9
California Pizza Kitchen Inc	\$ 262.5
Champps Entmt Inc	\$ 149.7
Total Entmt Restaurant Corp	\$ 76.6

# SIZE (Enterprise Value, millions)

Brinker Intl Inc Outback Steakhouse Inc	3,931.8 2,997.2
Cec Entertainment Inc	\$ 1,357.5
P F Changs China Bistro Inc	\$ 980.6
Landrys Restaurants Inc	\$ 878.5
Lone Star Steakhouse Saloon	\$ 435.9
California Pizza Kitchen Inc	\$ 420.0
Dave & Busters Inc	\$ 220.0
Champps Entmt Inc	\$ 185.1
Total Entmt Restaurant Corp	\$ 130.4

# HISTORICAL GROWTH (2-Year Revenue)

P F Changs China Bistro Inc	44.2%
Landrys Restaurants Inc	30.4%
Champps Entmt Inc	22.9%
Dave & Busters Inc	20.4%
California Pizza Kitchen Inc	17.9%
Brinker Intl Inc	15.0%
Outback Steakhouse Inc	13.7%
Cec Entertainment Inc	12.9%
Total Entmt Restaurant Corp	12.6%
Lone Star Steakhouse Saloon	1.0%

# HISTORICAL GROWTH (1-Year Revenue)

Landrys Restaurants Inc	43.3%
P F Changs China Bistro Inc	35.7%
Total Entmt Restaurant Corp	26.7%
Champps Entmt Inc	21.8%
California Pizza Kitchen Inc	18.2%
Brinker Intl Inc	14.5%
Outback Steakhouse Inc	11.6%
Cec Entertainment Inc	11.1%
Dave & Busters Inc	7.7%
Lone Star Steakhouse Saloon	3.8%

# PROJECTED GROWTH (1-Year Revenue)

Dave & Busters Inc	NA
Cec Entertainment Inc	NA
Total Entmt Restaurant Corp	NA
Champps Entmt Inc	NA
Outback Steakhouse Inc	NA
P F Changs China Bistro Inc	NA
Lone Star Steakhouse Saloon	NA
Landrys Restaurants Inc	NA
California Pizza Kitchen Inc	NA
Brinker Intl Inc	NA

# HISTORICAL GROWTH (2-Year EBITDA)

Champps Entmt Inc	NMF
P F Changs China Bistro Inc	59.0%
Total Entmt Restaurant Corp	38.7%
Landrys Restaurants Inc	30.2%
California Pizza Kitchen Inc	22.8%

Brinker Intl Inc Cec Entertainment Inc Dave & Busters Inc Outback Steakhouse Inc Lone Star Steakhouse Saloon	18.5% 15.9% 11.6% 5.9% -4.9%
HISTORICAL GROWTH (1-Year EBITDA)	
Champps Entmt Inc P F Changs China Bistro Inc Total Entmt Restaurant Corp Landrys Restaurants Inc Lone Star Steakhouse Saloon Brinker Intl Inc California Pizza Kitchen Inc Cec Entertainment Inc Outback Steakhouse Inc Dave & Busters Inc	NMF 43.2% 43.0% 31.9% 22.5% 15.2% 14.8% 10.9% 2.0% -9.9%
PROJECTED GROWTH (1-Year EBITDA)	
Champps Entmt Inc Total Entmt Restaurant Corp Brinker Intl Inc Landrys Restaurants Inc Lone Star Steakhouse Saloon California Pizza Kitchen Inc Cec Entertainment Inc Dave & Busters Inc Outback Steakhouse Inc P F Changs China Bistro Inc	NA 43.9% 37.3% 34.6% 33.7% 23.7% 13.3% 10.2% -7.0% -7.7%
PROJECTED GROWTH (5-Year EPS)	
Dave & Busters Inc Total Entmt Restaurant Corp P F Changs China Bistro Inc Champps Entmt Inc California Pizza Kitchen Inc Cec Entertainment Inc Brinker Intl Inc Outback Steakhouse Inc Landrys Restaurants Inc Lone Star Steakhouse Saloon	NA NA 30.0% 25.0% 20.0% 16.5% 15.0% 12.5% 10.0%
PROFITABILITY (EBIT to Revenue)	
Cec Entertainment Inc Outback Steakhouse Inc Total Entmt Restaurant Corp P F Changs China Bistro Inc Brinker Intl Inc Lone Star Steakhouse Saloon California Pizza Kitchen Inc Landrys Restaurants Inc Dave & Busters Inc Champps Entmt Inc	19.1% 11.4% 10.2% 9.1% 8.6% 8.2% 7.8% 6.7% 5.2% 4.0%
PROFITABILITY (EBITDA to Revenue)	
Cec Entertainment Inc Total Entmt Restaurant Corp Outback Steakhouse Inc Lone Star Steakhouse Saloon Dave & Busters Inc Brinker Intl Inc California Pizza Kitchen Inc P F Changs China Bistro Inc Landrys Restaurants Inc Champps Entmt Inc	25.3% 15.6% 14.7% 13.4% 13.3% 12.7% 12.5% 11.7% 8.3%
RELATIVE DEPRECIATION	

# RELATIVE DEPRECIATION (Depreciation to EBITDA)

Dave & Busters Inc	60.6%
Champps Entmt Inc	52.1%
Landrys Restaurants Inc	42.9%
Lone Star Steakhouse Saloon	38.6%
California Pizza Kitchen Inc	38.3%
Total Entmt Restaurant Corp	34.7%
Brinker Intl Inc	33.8%

P F Changs China Bistro Inc Cec Entertainment Inc Outback Steakhouse Inc	27.6% 24.4% 22.1%
INTERNAL INVESTMENT (Capital Expenditures to Revenue)	
Cec Entertainment Inc Total Entmt Restaurant Corp Champps Entmt Inc California Pizza Kitchen Inc Brinker Intl Inc Dave & Busters Inc P F Changs China Bistro Inc Outback Steakhouse Inc Landrys Restaurants Inc Lone Star Steakhouse Saloon	18.8% 15.7% 13.9% 13.0% 12.0% 11.1% 10.4% 9.5% 9.1% 0.6%
LIQUIDITY (Current Ratio)	
Lone Star Steakhouse Saloon P F Changs China Bistro Inc Champps Entmt Inc Outback Steakhouse Inc Dave & Busters Inc California Pizza Kitchen Inc Landrys Restaurants Inc Cec Entertainment Inc Brinker Intl Inc Total Entmt Restaurant Corp	2.3 1.7 1.2 1.1 1.0 0.8 0.7 0.5
LEVERAGE (Debt to EV)	
Dave & Busters Inc Landrys Restaurants Inc Brinker Intl Inc Champps Entmt Inc Total Entmt Restaurant Corp Cec Entertainment Inc Outback Steakhouse Inc P F Changs China Bistro Inc Lone Star Steakhouse Saloon California Pizza Kitchen Inc	40.1% 21.2% 12.2% 12.2% 9.8% 1.6% 0.9% 0.4% 0.0%

# D&B FINANCIAL INFORMATION

INCOME S	STATEMENT						
		LTM	YTD	YTD - 1	FYE	FYE - 1	FYE - 2
		05/2002	05/2002 	05/2001 	01/2002	01/2001	01/2000
	Goods Sold (includes D&A) urring Items in COGS	\$367.041 322.781 0.000	\$ 97.242 84.379 0.000	\$ 88.210 74.679 0.000	\$358.009 313.081 0.000	\$332.303 278.987 0.000	\$247.134 207.138 0.000
Selling,	PROFIT General & Administrative ırring Items in SG&A	\$ 44.260 25.119 0.000	\$ 12.863 6.263 0.000	\$ 13.531 6.375 0.000	\$ 44.928 25.231 0.000	\$ 53.316 25.350 0.000	\$ 39.996 21.041 0.000
Interest Interest Other	ED OPERATING INCOME (EBIT) Expense (Income) ating One-time Items	\$ 19.141 7.548 (0.042) 0.000 0.000	\$ 6.600 2.008 0.000 0.000 0.000	\$ 7.156 2.322 0.000 0.000 0.000	\$ 19.697 7.862 (0.042) 0.000 0.000	\$ 27.966 8.712 0.000 0.000 0.000	\$ 18.955 3.339 0.000 0.000 0.000
	TED PRE-TAX INCOME / Interest Taxes	\$ 11.635 0.000 4.225	\$ 4.592 0.000 1.676	\$ 4.834 0.000 1.750	\$ 11.877 0.000 4.299	\$ 19.254 0.000 7.009	\$ 15.616 0.000 5.724
	ED NET INCOME FROM CONTINUING OPERATIONS d Dividends	\$ 7.410 0.000	\$ 2.916 0.000	\$ 3.084	\$ 7.578	\$ 12.245 0.000	\$ 9.892 0.000
REPORT	TED NET INCOME AVAILABLE TO COMMON EQUITY	\$ 7.410 ======	\$ 2.916 ======	\$ 3.084 ======	\$ 7.578 ======	\$ 12.245 ======	\$ 9.892 ======
Implied Selected	Tax Rate   Tax Rate	36.3% 40.0%	36.5% 40.0%	36.2% 40.0%	36.2% 40.0%	36.4% 40.0%	36.7% 40.0%
Reported Non-Re	O INCOME STATEMENT I Operating Income (EBIT) ccurring Operating Items ring Other Expense/(Income)	\$ 19.141 0.000 0.000	\$ 6.600 0.000 0.000	\$ 7.156 0.000 0.000	\$ 19.697 0.000 0.000	\$ 27.966 0.000 0.000	\$ 18.955 0.000 0.000
ADJUSTED Deprec	EBIT Eiation & Amortization	\$ 19.141 29.497	\$ 6.600 7.555	\$ 7.156 6.751	\$ 19.697 28.693	\$ 27.966 25.716	\$ 18.955 19.884
ADJUSTED	EBITDA	\$ 48.638	\$ 14.155	\$ 13.907	\$ 48.390	\$ 53.682	\$ 38.839
Total Sp ADJUSTED	Net Income Available to Common Equity Decial Items NET INCOME AVAILABLE TO COMMON EQUITY Station & Amortization	\$ 7.410 0.000 \$ 7.410 29.497	\$ 2.916 0.000 \$ 2.916 7.555	\$ 3.084 0.000 \$ 3.084 6.751	\$ 7.578 0.000 \$ 7.578 28.693	\$ 12.245 0.000 \$ 12.245 25.716	\$ 9.892 0.000 \$ 9.892 19.884
ADJUSTED	CASH FLOW	\$ 36.907	\$ 10.471	\$ 9.835	\$ 36.271	\$ 37.961	\$ 29.776

# D&B FINANCIAL INFORMATION (CONTINUED)

BALANCE SHEET							
		05/2002		05/2001	01/2002	01/2001	01/2000
Cash and Marketable Securities		\$ 1.624		\$ 1.672	\$ 4.521	\$ 3.179	\$ 3.091
Accounts Receivable		0.000		0.000	0.000	0.000	0.000
Inventories		26.058		22.960	25.964	21.758	16.243
Other Current Assets		6.257		7.186	3.887	5.450	7.686
Total Current Assets		\$ 33.939		\$ 31.818	\$ 34.372	\$ 30.387	\$ 27.020
Plant, Property & Equipment, net		256.127		262.666	258.302	260.467	232.216
Intangibles		0.000		7.381	7.096	7.445	7.826
Other Assets		8.932		5.745	9.364	5.576	1.122
Total Assets		#200 000		#207 C40	#200 404	#200 07F	#2CO 4O4
Total Assets		\$298.998 ======		\$307.610 ======	\$309.134 ======	\$303.875 ======	\$268.184 ======
Accounts Payable		\$ 14.081		\$ 10.884	\$ 15.991	\$ 9.291	\$ 11.868
Current Debt Obligations		6.200		4.125	5.500	4.124	0.000
Other Current Liabilities		14.776		11.166	17.359	11.846	6.195
Total Current Liabilities		\$ 35.057		\$ 26.175	\$ 38.850	\$ 25.261	\$ 18.063
Long-Term Debt		81.969		103.422	84.896	103.860	91.000
Other Liabilities		15.813		12.542	15.242	12.367	9.222
Total Liabilities		\$132.839		\$142.139	\$138.988	\$141.488	\$118.285
Minority Interest		0.000		0.000	0.000	0.000	0.000
Preferred Securities		0.000		0.000	0.000	0.000	0.000
Shareholder's Equity		166.159		165.471	170.146	162.387	149.899
Shareholder 3 Equity				103.471			
Total Liabilities & Shareholder's Equity		\$298.998		\$307.610	\$309.134	\$303.875	\$268.184
		======		======	======	======	======
STATEMENT OF CASH FLOWS							
Depreciation & Amortization		\$ 29.497	\$ 7.55	5 \$ 6.751	\$ 28.693	\$ 25.716	\$ 19.884
Capital Expenditures		\$ 40.693	\$ 5.37			574	\$ 73.798
Acquisition Capital Expenditures		\$ 0.000	\$ 0.000			000	\$ 0.000
Capital Expenditures	2002	\$ 29.05			exclude the		
r r r r r r							

# D&B FINANCIAL INFORMATION (CONTINUED)

#### ENTERPRISE VALUE CALCULATION

Basic Shares Dilutive Shares (from EPS Note) Fully Diluted Shares Current Price	12.956 0.336 13.292 \$ 10.04
Market Value of Equity Minority Interest Book Debt Assumed Converted Debt Preferred Liquidation/Redemption Value Assumed Converted Preferreds Cash and Cash Equivalents Enterprise Value	\$133.452 0.000 88.169 0.000 0.000 0.000 1.624 \$219.997

#### MULTIPLE CALCULATION/PROJECTIONS

	3-YEAR AVG.	FYE	LTM	NFY	NFY+1
Revenue	\$312.482	\$358.009	\$367.041	NA	NA
EBITDA	\$ 46.970	\$ 48.390	\$ 48.638	\$ 53.316	#DIV/0!
EBIT	\$ 22.206	\$ 19.697	\$ 19.141	\$ 20.465	#DIV/0!
Total Assets	\$290.134	\$304.613	\$297.374	NA	NA
Earnings	\$ 9.905	\$ 7.578	\$ 7.410	\$ 8.329	#DIV/0!
EPS (diluted)	\$ 0.75	\$ 0.57	\$ 0.56		#DIV/0!
Cash Flow	\$ 34.669	\$ 36.271	\$ 36.907	\$ 41.180	#DIV/0!
Book Equity	\$153.355	\$163.050	\$166.159	NA	NA
EV/Revenue	0.70x	0.61x	0.60x	#VALUE!	#VALUE!
EV/EBITDA	4.7x	4.5x	4.5x	4.1x	#DIV/0!
EV/EBIT	9.9x	11.2x	11.5x	10.7x	#DIV/0!
EV/Total Assets	0.76x	0.72x	0.74x	#VALUE!	#VALUE!
P/E	13.5x	17.6x	18.0x	16.0x	#DIV/0!
P/CF	3.8x	3.7x	3.6x	3.2x	#DIV/0!
P/NBV	0.9x	0.8x	0.8x	#VALUE!	#VALUE!

Dollars in: millions Tax Rate: 40.0% Exchange Rate: \$1.0000

Ticker: DAB 5-YR EPS: NA Levered Beta 0.90

### INDUSTRY METRICS

EV/(EBITDA-CAPEX)	27.7x
Price/(Cash Flow-Capex)	-35.2x
EV/(EBITDA-CAPEX)-NF	9.06x

LTM MARGINS	
Gross Profit	12.1%
EBITDA	13.3%
EBIT	5.2%
Cash Flow	10.1%
Net Income	2.0%

MISCELLANEOUS CALCULATIONS	
Relative Depreciation	60.6%
Capex/Revenue	11.1%
Intangibles/Market Value of	0.0%

# GROWTH RATE

2-Year	Revenue (Hist.)	20.4%
1-Year	Revenue (Hist.)	7.7%
2-Year	Gross Profit (Hist.)	6.0%
2-Year	EBITDA (Hist.)	11.6%
1-Year	EBITDA (Hist.)	-9.9%

2-Year EBIT (Hist.) 2-Year Net Income (Hist.) 2-Year D&A (Hist.) 2-Year Capex (Hist.) 1-Year Revenue (Proj.) 1-Year EBITDA (Proj.) 5-Year EPS Growth	1.9% -12.5% 20.1% -22.6% NA 10.2% NA
LEVERAGE RATIOS Debt/EBITDA Debt/MVE Debt/EV Interest Coverage	1.8x 66.1% 40.1% 6.5x

# ACTIVATE BUILD-UP METHOD (Y/N) $_{ m Y}$

EARNINGS	EBIT	EBITDA
\$7.578	\$19.697	\$48.390
\$7.410	\$19.141	\$48.638
\$0.000	\$ 7.548	\$37.045

# D&B FINANCIAL INFORMATION (CONTINUED)

COMMON SIZE Accounts Receivable Inventory Plants, Property & Equip. Accounts Payable Interest-Bearing Debt Tangible Book Value	0.0% 8.7% 85.7% 4.7% 29.5% 55.6%
ACTIVITY RATIOS Return on Assets Return on Comm. Equity Current Ratio Quick Ratio Inventory Turnover Accounts Receivable Days Accounts Payable Days Net Working Capital Other L-T Liab. / EV	2.4% 4.5% 1.0 0.0 13.2 #DIV/0! 14.1 \$3.458 7.2%
PRICING INFORMATION Current Price 52 Week High Price 52 Week High Date 52 Week Low Price 52 Week Low Date 20-Day Moving Average Cash Dividends Exchange Name Prior Period Close Price Prior Period 20-Day Moving	\$10.04 \$11.40 3/21/02 \$5.19 9/21/01 \$10.20 \$0.00 NYSE \$8.80 \$8.92