## SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 8-K

# Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): December 15, 2009

**DAVE & BUSTER'S, INC.** (Exact name of registrant as specified in its charter)

**Missouri** (State of incorporation) 001-15007 (Commission File Number) 43-1532756 (IRS Employer Identification Number)

2481 Manana Drive Dallas TX 75220

(Address of principal executive offices)

Registrant's telephone number, including area code: (214) 357-9588

Check the appropriate box if the Form 8-K filing is intended to simultaneously satisfy the reporting obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act

□ Soliciting material pursuant to Rule 14a-12 of the Exchange Act

Pre-commencement communications pursuant to Rule 14d-2(b) Exchange Act

□ Pre-commencement communications pursuant to Rule 13e-4(c) Exchange Act

# Item 2.02. Results of Operations and Financial Condition.

The information contained in Item 2.02 of this Current Report on Form 8-K, including the Exhibit attached hereto, is being furnished and shall not deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. Furthermore, the information contained in Item 2.02 of this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended.

On December 15, 2009, Dave & Buster's, Inc. issued a press release announcing its third quarter fiscal 2009 results. A copy of this Press Release is attached hereto as Exhibit 99.

# Item 9.01. Financial Statements and Exhibits.

- (d) <u>Exhibits</u>.
  - 99 Press release dated December 15, 2009.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DAVE & BUSTER'S, INC.

Date: December 17, 2009

By: /s/ Jay L. Tobin

Jay L. Tobin Senior Vice President, General Counsel and Secretary



# **News Release**

For further information contact: Jeff Elliott or Geralyn DeBusk Halliburton Investor Relations 972-458-8000

## Dave & Buster's, Inc. Reports Financial Results for its Fiscal 2009 Third Quarter

DALLAS—December 15, 2009—Dave & Buster's, Inc., a leading operator of high volume entertainment/dining complexes, today announced results for its third quarter ended November 1, 2009.

Total revenues decreased 2.1% to \$117.2 million in the third quarter of 2009, compared to \$119.7 million in the third quarter of 2008. This revenue decline was comprised primarily of a 7.4% decrease in comparable store sales offset by a \$5.9 million increase in revenues from non-comparable operations. Total Food and Beverage revenues decreased 5.3%, while revenues from Amusements and Other increased 1.4%.

EBITDA (Modified) for the third quarter of 2009 of \$10.2 million was less than prior year EBITDA (Modified) of \$10.9 million by 6.9%. Adjusted EBITDA, which excludes Pre-opening costs, expense reimbursements to affiliates and non-recurring charges, decreased 3.6% to \$11.3 million versus \$11.8 million in the third quarter of fiscal 2008.

Total revenues for the 39-week period decreased 2.8% to \$387.1 million from \$398.4 million for the comparable period last year. This revenue reduction was comprised of an 8.5% decrease in comparable store sales partially offset by a \$21.7 million increase in revenues from non-comparable operations. Total Food and Beverage revenues decreased 5.8%, while revenues from Amusements and Other increased 0.5%.

EBITDA (Modified) for the 39-week period of \$53.7 million was less than prior year EBITDA (Modified) of \$57.8 million by 7.0%. Adjusted EBITDA decreased 4.2% to \$57.7 million, versus \$60.2 million for the comparable period last year.

"We are encouraged that the key differentiator of the Dave & Buster's brand, our Amusements business, has remained relatively strong during this economic downtum," said Steve King, Chief Executive Officer. "This gives us confidence that as the economy recovers, we are well positioned to take advantage of renewed discretionary spending"

#### Non-GAAP Financial Measures

A reconciliation of EBITDA (Modified) and Adjusted EBITDA to net income, the most directly comparable financial measure presented in accordance with GAAP, is set forth in the attachment to this release.

The Company will hold a conference call to discuss third quarter results on Tuesday, December 15, 2009, at 10:00 a.m. Central Time (11:00 a.m. Eastern Time). To participate in the conference call, please dial (866) 765-2661 a few minutes prior to the start time and reference code # 43366078. Additionally, a live and archived webcast of the conference call will be available on the Company's Web site, <u>www.daveandbusters.com</u>.

Celebrating over 27 years of operations, Dave & Buster's was founded in 1982 and is one of the country's premier entertainment/dining concepts. We operate 55 locations and franchise one location in the United States and in Canada. More information on the Company is available on the Company's Web site, www.daveandbusters.com.

The statements contained in this release that are not historical facts are forward-looking statements. These forward-looking statements involve risks and uncertainties and, consequently, could be affected by our level of indebtedness, general business and economic conditions, the impact of competition, the seasonality of the company's business, adverse weather conditions, future commodity prices, guest and employee complaints and litigation, fuel and utility costs, labor costs and availability, changes in consumer and corporate spending, changes in demographic trends, unfavorable publicity, our ability to open new complexes, acts of God, and governmental regulations.

# DAVE & BUSTER'S, INC.

# **Condensed Consolidated Balance Sheets**

(in thousands)

ASSETS	November 1, 2009 (unaudited)		February 1, 2009 (audited)	
Current assets:				
Cash and cash equivalents	\$	6,440	\$	8,534
Other current assets	_	28,936	_	30,619
Total current assets		35,376		39,153
Property and equipment, net		291,878		296,805
Intangible and other assets, net		143,381		144,978
Total assets	<u>\$</u>	470,635	<u>\$</u>	480,936
LIABILITIES AND STOCKHOLDERS' EQUITY				
Total current liabilities	\$	63,282	\$	74,349
Other long-term liabilities		82,360		85,314
Long-term debt, less current liabilities		232,559		229,250
Stockholders' equity		92,434		92,023
Total liabilities and stockholders' equity	\$	470,635	\$	480,936

# DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands) (unaudited)

		13 Weeks Ended November 1, 2009		
Food and beverage revenues	\$ 60,549	51.7% \$	63,910	53.4%
Amusement and other revenues	56,636	48.3%	55,829	46.6%
Total revenues	117,185	100.0%	119,739	100.0%
Cost of products	23,636	20.2%	24,419	20.4%
Store operating expenses	75,842	64.7%	76,856	64.2%
General and administrative expenses	7,202	6.2%	7,693	6.4%
Depreciation and amortization	13,932	11.9%	12,449	10.4%
Pre-opening costs	983	0.8%	625	0.5%
Total operating expenses	121,595	103.8%	122,042	101.9%
Operating loss	(4,410)	(3.8)%	(2,303)	(1.9)%
Interest expense, net	5,598	4.8%	6,996	5.8%
Loss before provision for income taxes	(10,008)	(8.6)%	(9,299)	(7.7)%
Income tax benefit	(4,518)	(3.9)%	(3,573)	(3.0)%
Net loss	\$ (5,490)	(4.7)% \$	(5,726)	(4.7)%
Other information:				
Stores open at end of period (1)	56		50	

The following table sets forth a reconciliation of net income (loss) to EBITDA (Modified) and Adjusted EBITDA for the periods shown:

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Total net loss	\$ (5,490)	\$	(5,726)
Add back: Income tax benefit	(4,518)		(3,573)
Interest expense, net	5,598		6,996
Depreciation and amortization	13,932		12,449
Loss on asset disposal	414		437
Gain on acquisition of limited partnership	(18)		-
Share-based compensation	261		255
Currency transaction loss	11		108
EBITDA (Modified) (2)	10,190		10,946
Add back: Pre-opening costs	983		625
Wellspring expense reimbursement	188		188
Severance	(24)		-
Adjusted EBITDA (2)	\$ 11,337	\$	11,759

# DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands) (unaudited)

		<b>39 Weeks Ended</b> November 1, 2009			39 Weeks Ended November 2, 2008	
Food and beverage revenues	\$	198,140	51.2% \$	210,431	52.8%	
Amusement and other revenues		188,998	48.8%	188,009	47.2%	
Total revenues		387,138	100.0%	398,440	100.0%	
Cost of products		76,797	19.8%	78,316	19.7%	
Store operating expenses		232,187	60.0%	237,887	59.7%	
General and administrative expenses		22,279	5.8%	24,804	6.2%	
Depreciation and amortization		39,833	10.3%	36,786	9.2%	
Pre-opening costs	a da anti-anti-anti-anti-anti-anti-anti-anti-	3,181	0.8%	1,867	0.5%	
Total operating expenses		374,277	96.7%	379,660	95.3%	
Operating income		12,861	3.3%	18,780	4.7%	
Interest expense, net		16,782	4.3%	18,953	4.7%	
Loss before provision for income taxes		(3,921)	(1.0)%	(173)	(0.0)%	
Income tax benefit		(3,661)	(0.9)%	(427)	(0.1)%	
Net income (loss)	\$	(260)	(0.1)% \$	254	0.1%	
Other information:						
Stores open at end of period (1)		56		50		

The following table sets forth a reconciliation of net income (loss) to EBITDA (Modified) and Adjusted EBITDA for the periods shown:

Total net income (loss)	\$ (260)	\$ 254
Add back: Income tax benefit	(3,661)	(427)
Interest expense, net	16,782	18,953
Depreciation and amortization	39,833	36,786
Loss on asset disposal	1,031	1,286
Gain on acquisition of limited partnership	(357)	-
Share-based compensation	475	806
Currency transaction (gain) loss	(124)	108
EBITDA (Modified) (2)	53,719	57,766
Add back: Pre-opening costs	3,181	1,867
Wellspring expense reimbursement	563	563
Severance	194	
Adjusted EBITDA (2)	\$ 57,657	\$ 60,196

# NOTE

(1) The number of stores open at November 1, 2009 includes our stores in Plymouth Meeting, Pennsylvania; Arlington, Texas; and Tulsa, Oklahoma, which opened on July 21, 2008, November 24, 2008 and January 12, 2009, respectively. Also included are our stores in Richmond, Virginia, Indianapolis, Indiana, and Columbus, Ohio, which opened on April 20, 2009, June 15, 2009, and October 12, 2009, respectively, as well as a franchise location in Niagara Falls, Ontario, Canada, which opened on June 25, 2009.

(2) EBITDA (Modified), a non-GAAP measure, is defined as net income (loss) before income tax expense (benefit), interest expense (net), depreciation, amortization, loss on asset disposal, gain on acquisition of limited partnership and stock-based compensation expense. Adjusted EBITDA, also a non-GAAP measure, is defined as EBITDA (Modified) plus pre-opening costs, Wellspring expense reimbursement, non-cash and non-recurring charges. The company believes that EBITDA (Modified) and Adjusted EBITDA (collectively, "EBITDA – Based Measures") provide useful information to debt holders regarding the Company's operating performance and its capacity to incur and service debt and fund capital expenditures. The Company believes that the EBITDA – Based Measures are used by many investors, analysts and rating agencies as a measure of performance. In addition, Adjusted EBITDA is approximately equal to "Consolidated EBITDA" as defined in our Senior Credit Facility and indentures relating to the Company's senior notes. Neither of the EBITDA – Based Measures is defined by GAAP and neither should be considered in isolation or as an alternative to other financial data prepared in accordance with GAAP or as an indicator of the Company's operating performance. EBITDA (Modified) and Adjusted EBITDA as defined in this release may differ from similarly titled measures presented by other companies.