

## Dave & Buster's, Inc. Reports a 36% Adjusted EBITDA Increase for Its Second Quarter Ended July 29, 2012

DALLAS--(<u>BUSINESS WIRE</u>)--Dave & Buster's, Inc., a leading operator of high volume entertainment/dining complexes, today announced results for its second guarter ended July 29, 2012.

Total revenues increased 15.0% to \$147.9 million in the second quarter of 2012 compared to \$128.7 million in the second quarter of 2011. The revenue increase was comprised of a 5.4% increase in comparable store sales along with a \$12.6 million increase in revenues from non-comparable stores. Across all stores, Food and Beverage revenues increased 11.8% and Amusements and Other revenues increased 18.1%.

Adjusted EBITDA increased 36.0% to \$26.7 million in the second quarter of 2012 from \$19.7 million in the second quarter of 2011.

Total revenues for the 26-week period increased 12.3% to \$311.4 million compared to \$277.3 million for the 26-week period last year. The revenue increase was comprised of a 2.4% increase in comparable store sales along with a \$28.7 million increase in revenues from non-comparable stores. This was partially offset by a \$0.9 million revenue reduction related to the May 2, 2011 closure of a store in Dallas, Texas. Across all stores, Food and Beverage revenues increased 9.0% and Amusement and Other revenues increased 15.6%.

Adjusted EBITDA for the 26-week period increased 24.6% to \$66.4 million from \$53.3 million for the comparable period last year.

"We delivered an outstanding second quarter performance and attribute our success in driving higher sales and profitability to several factors," said CEO Steve King. "Specifically, we introduced several new food and beverage items, which were well received by our guests, and featured our most significant new games launch ever in our television advertising, all of which positively impacted our revenues. We also benefited from strong contributions of stores opened in 2011 and 2012, further demonstrating the soundness of our real estate strategy and broad-based appeal of our concept. We are pleased with the momentum achieved through the first half of the year."

#### Non-GAAP Financial Measures

A reconciliation of EBITDA and Adjusted EBITDA to net income, the most directly comparable financial measure presented in accordance with GAAP, is set forth in the attachment to this release.

The Company will hold a <u>conference</u> call to discuss second quarter results on Thursday, August 30, 2012, at 10:00 a.m. Central Time (11:00 a.m. Eastern Time). To participate in the conference call please dial (877) 317-6789 a few minutes before call start time and reference conference ID# 10017607. Canadian callers should dial (866) 605-3852; callers from all other international locations should dial 1 (412) 317-6789 to participate in the call. Additionally, a live and archived webcast of the conference call will be available on the Company's website, <u>www.daveandbusters.com</u>.

Founded in 1982 and headquartered in Dallas, Texas, Dave & Buster's is the premier national owner and operator of 59 high-volume venues that offer interactive entertainment options for adults and families, such as skill/sports-oriented redemption games and technologically advanced video and simulation games, combined with a full menu of high quality food and beverages. Dave & Buster's currently has stores in 25 states and Canada. For additional information on Dave & Buster's, please visit <a href="https://www.daveandbusters.com">www.daveandbusters.com</a>.

The statements contained in this release that are not historical facts are forward-looking statements. These forward-looking statements involve risks and uncertainties and, consequently, could be affected by our level of indebtedness, general business and economic conditions, the impact of competition, the seasonality of the company's business, adverse weather conditions, future commodity prices, guest and employee complaints and litigation, fuel and utility costs, labor costs and availability, changes in consumer and corporate spending, changes in demographic trends, changes in governmental regulations,

### DAVE & BUSTER'S, INC.

### **Condensed Consolidated Balance Sheets**

(in thousands)

| ASSETS  |    | <b>uly 29, 201</b> :<br>unaudited) | <b>anuary 29, 2012</b> audited) |
|---|----|------------------------------------|---------------------------------|
| Current assets:   |    |                                    |                                 |
| Cash and cash equivalents   | \$ | 54,725                             | \$<br>33,684                    |
| Other current assets  |    | 37,011                             | 41,310                          |
| Total current assets  | \$ | 91,736                             | \$<br>74,994                    |
| Property and equipment, net                                       |    | 318,031                            | 323,342                         |
| Intangible and other assets, net                                  |    | 378,867                            | 380,326                         |
| Total assets  | \$ | 788,634                            | \$<br>778,662                   |
| LIABILITIES AND STOCKHOLDERS' EQUITY                              |    |                                    |                                 |
| Total current liabilities   | \$ | 87,270                             | \$<br>86,643                    |
| Other long-term liabilities                                       |    | 102,752                            | 104,987                         |
| Long-term debt, less current liabilities, net unamortized discoun | t  | 344,576                            | 345,167                         |
| Stockholders' equity  |    | 254,036                            | 241,865                         |
| Total liabilities and stockholders' equity                        | \$ | 788,634                            | \$<br>778,662                   |

# DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands) (unaudited)

|  | 13 Weeks Ended                          |                             | •           | 13 Weeks Ended                                  |                                |                  |  |
|--|---|-----------------------------|-------------|---|--------------------------------|------------------|--|
|  | July 29, 2012                           |                             |             | July 31, 2011                                   |                                |                  |  |
| Food and beverage revenues   | \$71,431                                | 48.3                        | % \$        | \$ 63,877                                       | 49.6                           | %                |  |
| Amusement and other revenues   | 76,510                                  | 51.7                        | %           | 64,787  | 50.4                           | %                |  |
| Total revenues   | 147,941                                 | 100.0                       | %           | 128,664   | 100.0                          | %                |  |
| Cost of products   | 29,388                                  | 19.9                        | %           | 25,745  | 20.0                           | %                |  |
| Store operating expenses   | 85,756                                  | 57.9                        | %           | 76,242  | 59.3                           | %                |  |
| General and administrative expenses  | 8,840                                   | 6.0                         | %           | 8,614   | 6.7                            | %                |  |
| Depreciation and amortization  | 15,032                                  | 10.1                        | %           | 13,225  | 10.3                           | %                |  |
| Pre-opening costs  | 559                                     | 0.4                         | %           | 1,431   | 1.1                            | %                |  |
| Total operating expenses   | 139,575                                 | 94.3                        | %           | 125,257   | 97.4                           | %                |  |
| Operating income   | 8,366                                   | 5.7                         | %           | 3,407   | 2.6                            | %                |  |
| Interest expense, net  | 8,051                                   | 5.5                         | %           | 8,213   | 6.3                            | %                |  |
| Income (loss) before income tax benefit  | 315                                     | 0.2                         | %           | (4,806  | ) -3.7                         | %                |  |
| Income tax benefit   | (372                                    | ) -0.3                      | %           | (1,688  | ) -1.3                         | %                |  |
| Net income (loss)  | \$ 687                                  | 0.5                         | % \$        | \$ (3,118                                       | ) -2.4                         | %                |  |
| Other information:   |   |                             |             |   |                                |                  |  |
| Company-owned and operated stores open at end of period (1)  | 59                                      |                             |             | 57  |                                |                  |  |
| Operating income Interest expense, net Income (loss) before income tax benefit Income tax benefit Net income (loss) Other information: | 8,366<br>8,051<br>315<br>(372<br>\$ 687 | 5.7<br>5.5<br>0.2<br>) -0.3 | %<br>%<br>% | 3,407<br>8,213<br>(4,806<br>(1,688<br>\$ (3,118 | 2.6<br>6.3<br>) -3.7<br>) -1.3 | %<br>%<br>%<br>% |  |

The following table sets forth a reconciliation of net income to EBITDA and Adjusted EBITDA for the periods shown:

| 13 Weeks Ended | 13 Weeks Ended   |  |
|----------------|--|--|
| July 29, 2012  | July 31, 2011  |  |
| \$ 687         | \$ (3,118 )  |  |
| 8,051          | 8,213  |  |
| (372 )         | (1,688 )   |  |
| 15,032         | 13,225   |  |
| 23,398         | 16,632   |  |
| 1,603          | 549  |  |
| 212            | 262  |  |
| 51             | 38   |  |
| 559            | 1,431  |  |
|                | July 29, 2012<br>\$ 687<br>8,051<br>(372 )<br>15,032<br>23,398<br>1,603<br>212<br>51 |  |

| Reimbursement of affiliate expenses.  | 173       | 175       |
|---------------------------------------|-----------|-----------|
| Deferred amusement revenue and ticket |           |           |
| redemption liability adjustments      | 637       | 350       |
| Transaction and other costs           | 101       | 214       |
| Adjusted EBITDA (2)                   | \$ 26,734 | \$ 19,651 |

# DAVE & BUSTER'S, INC. Consolidated Statements of Operations (dollars in thousands) (unaudited)

|   | 26 Weeks    | Ended  | 26 Weeks Ended |        |  |
|---|-------------|--------|----------------|--------|--|
|   | July 29, 20 | )12    | July 31, 2011  |        |  |
| Food and beverage revenues                                  | \$ 150,575  | 48.4%  | \$ 138,139     | 49.8%  |  |
| Amusement and other revenues                                | 160,840     | 51.6%  | 139,128        | 50.2%  |  |
| Total revenues  | 311,415     | 100.0% | 277,267        | 100.0% |  |
| Cost of products  | 60,342      | 19.4%  | 54,044         | 19.5%  |  |
| Store operating expenses                                    | 171,247     | 55.0%  | 155,613        | 56.1%  |  |
| General and administrative expenses                         | 17,857      | 5.7%   | 17,425         | 6.3%   |  |
| Depreciation and amortization                               | 29,827      | 9.6%   | 26,295         | 9.5%   |  |
| Pre-opening costs   | 709         | 0.2%   | 2,171          | 0.8%   |  |
| Total operating expenses                                    | 279,982     | 89.9%  | 255,548        | 92.2%  |  |
| Operating income  | 31,433      | 10.1%  | 21,719         | 7.8%   |  |
| Interest expense, net                                       | 16,393      | 5.3%   | 16,456         | 5.9%   |  |
| Income before income tax provision                          | 15,040      | 4.8%   | 5,263          | 1.9%   |  |
| Income tax provision  | 3,369       | 1.1%   | 1,663          | 0.6%   |  |
| Net income  | \$ 11,671   | 3.7%   | \$ 3,600       | 1.3%   |  |
| Other information:  |             |        |                |        |  |
| Company-owned and operated stores open at end of period (1) | 59          |        | 57             |        |  |

The following table sets forth a reconciliation of net income to EBITDA and Adjusted EBITDA for the periods shown:

|                                       | 26 Weeks Ended | 26 Weeks Ended |
|---------------------------------------|----------------|----------------|
|                                       | July 29, 2012  | July 31, 2011  |
| Total net income                      | \$ 11,671      | \$ 3,600       |
| Add back: Interest expense, net       | 16,393         | 16,456         |
| Provision for income taxes            | 3,369          | 1,663          |
| Depreciation and amortization         | 29,827         | 26,295         |
| EBITDA                                | 61,260         | 48,014         |
| Add back: Loss on asset disposal      | 1,939          | 977            |
| Share-based compensation              | 504            | 622            |
| Currency transaction (loss) gain      | 4              | (157)          |
| Pre-opening costs                     | 709            | 2,171          |
| Reimbursement of affiliate expenses.  | 374            | 240            |
| Deferred amusement revenue and ticket |                |                |
| redemption liability adjustments      | 1,416          | 968            |
| Transaction and other costs           | 202            | 451            |
| Adjusted EBITDA (2)                   | \$ 66,408      | \$ 53,286      |
|                                       |                |                |

#### NOTE

- (1) The store count excludes one franchise location in Canada.
- (2) EBITDA, a non-GAAP measure, is defined as net income (loss) before income tax provision (benefit), interest expense (net) and depreciation and amortization. Adjusted EBITDA, also a non-GAAP measure, is defined as EBITDA plus (gain) loss on asset disposal, share-based compensation expense, pre-opening costs, reimbursement of affiliate expenses, and other non-cash or non-recurring charges. The company believes that EBITDA and Adjusted EBITDA (collectively, "EBITDA Based Measures") provide useful information to debt holders regarding the Company's operating performance and its capacity to incur and service debt and fund capital expenditures. The Company believes that the EBITDA Based Measures are used by many investors, analysts and rating agencies as a measure of performance. In addition, Adjusted EBITDA is approximately equal to "Consolidated EBITDA" as defined in our senior secured credit facility and indentures relating to the Company's senior notes. Neither of the EBITDA Based Measures is defined by GAAP and neither should be considered in isolation or as an

alternative to other financial data prepared in accordance with GAAP or as an indicator of the Company's operating performance. EBITDA and Adjusted EBITDA as defined in this release may differ from similarly titled measures presented by other companies.

### Contacts

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